

SOUTHERN CALIFORNIA ASSOCIATION OF GOVERNMENTS 900 Wilshire Blvd., Ste. 1700 Los Angeles, CA 90017 T: (213) 236-1800 www.scag.ca.gov

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Energy & Environment **Linda Parks, Ventura County**

Transportation
Cheryl Viegas-Walker, El Centro

SPECIAL MEETING

EMERGING TECHNOLOGIES COMMITTEE

Please Note Date and Time Wednesday, July 24, 2019 9:00 a.m. – 11:00 a.m.

SCAG MAIN OFFICE 900 Wilshire Blvd., Ste. 1700 Policy Room B Los Angeles, CA 90017 (213) 236-1800

See Next Page for Other Meeting Locations

If members of the public wish to review the attachments or have any questions on any of the agenda items, please contact Tess Rey-Chaput at (213) 236-1908 or via email at REY@scag.ca.gov. Agendas & Minutes are also available at: www.scag.ca.gov/committees

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Emerging Technology Committee List of Members Participating at SCAG Offices* and Other Meeting Locations

Wednesday, July 24, 2019 Date:

Time: 9:00AM - 11:00AM

Location: 900 Wilshire Boulevard, Suite 1700 - Policy Room B

Los Angeles, CA 90017

TELECONFERENCE INSTRUCTIONS & INFORMATION PURSUANT TO GOVERNMENT CODE §54953.

For Brown Act compliance, please post a copy of the agenda at your teleconference location

1. Sup. Curt Hagman

San Bernardino County

2. Hon. Sean Ashton

City of Downey

3. Hon. Stacy Berry

City of Cypress

4. Hon. Drew Boyles

City of El Segundo

5. Hon. Leslie Daigle

City of Newport Beach

6. Hon. Margaret Finlay

City of Duarte

7. Hon. Jan Harnik

Riverside County Transportation Commission

8. Hon. Steve Manos

Lake Elsinore

9. Hon. Carol Moore

City of Laguna Woods

10. Hon. Frank Navarro

City of Colton

1170 West 3rd Street, Suite 140 San Bernardino, CA 92410

SCAG Main Office*

900 Wilshire Blvd., Suite 1700

Los Angeles, CA 90017

City of Cypress

5275 Orange Avenue

Cypress CA 90630

City of El Segundo City Hall

350 Main Street

El Segundo, CA 90245-3895

SCAG Main Office*

900 Wilshire Blvd., Suite 1700

Los Angeles, CA 90017

SCAG Main Office*

900 Wilshire Blvd., Suite 1700

Los Angeles, CA 90017

Coachella Valley COG

73-710 Fred Waring Dr., Suite 200

Palm Desert, CA 92260

City of Lake Elsinore City Hall

130 S. Main Street, Lake Elsinore, CA

92530, Conference room B

SCAG Main Office*

900 Wilshire Blvd., Suite 1700

Los Angeles, CA 90017

Colton City Hall

650 N. La Cadena Drive Colton, CA 92324-2853



Emerging Technology Committee List of Members Participating at SCAG Offices* and Other Meeting Locations

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Los Angeles, CA 90017

11. Sup. Luis Plancarte

Imperial County

Imperial County Regional Office 1503 N. Imperial Avenue, Suite 104

El Centro, CA 92243

12. Hon. David Pollock

City of Moorpark

SCAG Ventura Regional Office*

4001 Mission Oaks, Suite L Camarillo, CA 93012

SCAG Main Office*

900 Wilshire Blvd., Suite 1700

Los Angeles, CA 90017

13. Hon. Jim Predmore

City of Holtville

14. Hon. Deborah Robertson

City of Rialto

City of Chino

SCAG Riverside Regional Office*

3403 10th Street, Suite 805 Riverside, CA 92501

16. Hon. Cheryl Viegas-Walker

City of El Centro

17. Hon. Alan Wapner

15. Hon. Paul Rodriguez

DoubleTree by Hilton Hotel

600 N. El Paso Street

SBCTA

El Paso, TX 79901

18. Hon. Edward Wilson

City of Signal Hill

City of El Segundo City Hall

350 Main Street

El Segundo, CA 90245-3895

19. Hon. Frank Zerunyan

City of Rolling Hills Estates

SCAG Main Office*

900 Wilshire Blvd., Suite 1700

Los Angeles, CA 90017

20. Mr. Paul Marquez

Caltrans District 7

SCAG Main Office*

900 Wilshire Blvd., Suite 1700

Los Angeles, CA 90017

21. Ms. Pam O'Connor

California Road Charge Technical Advisory Committee

SCAG Main Office*

900 Wilshire Blvd., Suite 1700

Los Angeles, CA 90017



EMERGING TECHNOLOGIES COMMITTEE

SPECIAL MEETING AGENDA

Southern California Association of Governments 900 Wilshire Boulevard, Suite 1700 – Policy Room B Los Angeles, CA 90017 Wednesday, July 24, 2019 9:00AM – 11:00AM

CALL TO ORDER AND PLEDGE OF ALLEGIANCE

(The Honorable Supervisor Curt Hagman, Chair)

PUBLIC COMMENT PERIOD

Members of the public desiring to speak on items on the Special Meeting agenda must fill out and present a Public Comment Card to the Clerk prior to speaking. Comments will be limited to three (3) minutes per speaker. The Chair has the discretion to reduce the time limit based upon the number of speakers and may limit the total time for all public comments to twenty (20) minutes.

REVIEW AND PRIORITIZE AGENDA ITEMS

CONSENT CALENDAR

| <u>Approval Items</u> | Page No. |
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| ACTION/DISCUSSION ITEM | |
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| 3. Research on Replacing Trips with Electronic Interaction: Telework, Co-work, Health and Learning | 13 |
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| <u>ADJOURNMENT</u> | |



Southern California Association of Governments 900 Wilshire Boulevard, Suite 1700, Los Angeles, California 90017 July 24, 2019

MINUTES OF THE MEETING EMERGING TECHNOLOGIES COMMITTEE (ETC) THURSDAY, APRIL 11, 2019

THE FOLLOWING MINUTES ARE A SUMMARY OF ACTIONS TAKEN BY THE EMERGING TECHNOLOGIES COMMITTEE (ETC).

The Emerging Technologies Committee (ETC) of the Southern California Association of Governments (SCAG) held its regular meeting at 900 Wilshire Boulevard, Suite 1700, Los Angeles, CA 90017. A quorum was present.

Members Present

| Hon. Alan Wapner | Ontario | SBCTA |
|---------------------------|---------------|----------------------------------|
| Sup. Curt Hagman | | San Bernardino County |
| Hon. Deborah Robertson | Rialto | District 8 |
| Hon. Paul Rodriguez | Chino | Member-at-Large |
| Hon. David Pollock | Moorpark | District 46 |
| Sup. Luis Plancarte | | Imperial County |
| Hon. Cheryl Viegas-Walker | El Centro | District 1 |
| Hon. Carol Moore | Laguna Woods | OCCOG |
| Hon. Steve Manos | Lake Elsinore | District 63 |
| Hon. Stacy Berry | Cypress | District 18 |
| Hon. Jan Harnik | | Riverside Co. Transp. Commission |
| Hon. Margaret E. Finlay | Duarte | District 35 |
| Hon. Sean Ashton | Downey | District 25 |
| Ms. Pam O'Connor | | California Road Charge TAC |

Member Not Present

| Hon. Paul S. Leon | Ontario | President's Appointment |
|-------------------------|-----------------------|---------------------------------|
| Hon. Frank Navarro | Colton | District 6 |
| Hon. James Predmore | | Imperial Co. Transp. Commission |
| Hon. Drew Boyles | El Segundo | District 40 |
| Hon. Edward H.J. Wilson | Signal Hill | GCCOG |
| Hon. Frank Zerunyan | Rolling Hills Estates | SBCCOG |
| Mr. Paul Marquez | | Caltrans District 7 |

OUR MISSION

OUR VISION
Southern California's Catalyst for a Brighter Future

To foster innovative regional solutions that improve the lives of Southern Californians through inclusive collaboration, visionary planning, regional advocacy, information sharing, and promoting best practices.

OUR CORE VALUES
Be Open | Lead by Example | Make an Impact | Be Courageous



Staff Present

Joann Africa, Director Legal Services/Chief Counsel Philip Law, Manager of Transit/Rail Thomas Bellino, Associate Regional Planner Vicki Hahn, Deputy Clerk of the Board

CALL TO ORDER AND PLEDGE OF ALLEGIANCE

The Honorable Alan D. Wapner, SCAG President called the meeting to order at 1:05PM, and led the Pledge of Allegiance.

President Wapner provided a summary of today's meeting that will include external speakers to provide an introduction of what is happening in the world of technology. President Wapner requested that enough time be permitted for an open forum to determine the areas the committee is interested in pursuing.

PUBLIC COMMENT PERIOD

There were no public comments.

INFORMATION/DISCUSSION ITEMS

1. Data Science Fellows

Kevin Kane, SCAG staff introduced this item that included presentations showcasing the work of three of the four Data Science Fellows at SCAG. The Data Science Fellows Program is its second year and was initiated as a result of a generous grant received from Mr. Randall Lewis.

Justin DeWaele, LA County Department of Public Works, USC Public Administration presented on Dockless E-Scooters and Bicycles in LA County.

Haoyan Li, SCAG, USC Public Administration presented on Database Optimization and Scenario Planning Model Projects, Goods Movement and Modeling & Forecasting.

Maurice Taffola-Cunningham, City of Santa Ana, USC Public Administration presented on Dockless Mobility in the City of Santa Ana Adapting to an Emergent Policy Space

2. Future Communities Initiative Update

Kimberly Clark, SCAG staff presented on the SCAG Future Communities Initiative. Ms. Clark shared



that the Future Communities Initiative is SCAG's program to facilitate integration of data and new technologies into everyday decision making. SCAG's Future Communities Initiative is a 3-year, \$8 million initiative to advance priority projects.

Ms. Clark provided a PowerPoint presentation identifying the framework of the Future Communities Initiative, and outcomes from jurisdiction surveys and industry perspectives identified during the consultant roundtables to identify the needs of the region, and how SCAG can help to support those needs.

3. Three Revolutions

President Wapner welcomed Professor Dan Sperling, UC Davis to present to the committee on the work from his book, "Three Revolutions". Today's presentation was illustrative of the three transportation revolutions, automated, shared and electric vehicles from a policy setting perspective to identify what cities can and should be doing. Professor Davis informed that UC Davis has developed a Three Revolutions Policy Program, to help cities and states with adopting policies, and understanding the changes occurring in transportation.

Professor Sterling reviewed various "Three Revolutions" policy considerations the jurisdictions may want to consider including: subsidies and transit partnerships, planning and land use, decongestion pricing to favor pooling and electric vehicles, employer incentives for carpooling and regulatory, i.e., preferential parking and dedicated lanes.

4. Metro Connected and Automated Vehicle Plan

President Wapner welcomed Ed Alegre, Metro Senior Manager of Highway Programs. Mr. Alegre provided an illustrative presentation on Metro's soon to be released Connected Automated Vehicle (CAV) Plan. Information regarding the differences and similarities of connected and automated vehicles were shared. Metro has created an ITS Field Inventory Resource Sharing Tool (ITS FIRST). This tool will help to identify assets and inventory, and have the ability for surrounding cities in LA County to also enter their ITS assets into this program. This tool will be live for stakeholders in the next month.

Mr. Alegre shared on the joint technology program for goods movement that was launched approximately five years ago with Gateway Cities Council of Governments and reviewed the success of the partial automation of truck platooning utilizing CAV technology and other goods movement pilot programs at the Ports of Los Angeles and Long Beach.

5. Discussion of Potential Site Visits



Thomas Bellino, SCAG staff reviewed a list of potential site visits to be considered in the future. In the interest of time, committee members were encouraged to email any additional interested sites they'd like to visit to Tom Bellino, at bellino@scag.ca.gov.

For future agendas staff was asked to invite speakers in response to issues the committee has brought up for discussion.

FUTURE AGENDA ITEM/S

Following is a list of technology-based issues and potential sites that ETC members have expressed interest in learning more about and/or visiting: Balance between technology and human needs, E-Commerce v. Brick & Mortar, Electronic Waste, Hyperloop One, Housing Innovations, Impacts of Technology on the Workforce, Los Angeles Cleantech Incubator, U.S. Customs & Border Patrol movement of cargo through point of entry, Universal Income (Stockton), Water/Water Resources facilities related to conservation and reuse.

ANNOUNCEMENT/S

President Wapner shared the mission of the ETC as twofold. First to serve as an advisory committee to the three policy committees, Community Economic and Health Development (CEHD), Energy and Environment Committee (EEC), Transportation Committee (TC) and to the Legislative/Communications & Membership Committee (LCMC). The second mission for ETC is to proactively identify new technologies coming forward that will support SCAG initiatives.

President Wapner announced that Supervisor Curt Hagman, County of San Bernardino has been appointed as Chair for the Emerging Technologies Committee.

ADJOURNMENT

There being no further business, President Wapner adjourned the ETC meeting at 3:00PM.

[MINUTES ARE UNOFFICAL UNTIL APPROVED BY THE EMERGING TECHNOLOGIES COMMITTEE]

Respectfully submitted,

Vicki Hahn, CMC Deputy Clerk of the Board





| 2019 | | | | | | | | | | | | | | | | |
|--------------------------------|----------------------------|-----------------------|-----------------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|---------------------|
| MEMBERS | Start Date if after 1/1/19 | СПУ | Representing | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | ост | NOV | DEC | Attended To Date |
| Supervisor Curt Hagman, Chair | | | San Bernardino County | 1 | | | 1 | | | | | | | | | 2 |
| Honorable Sean Ashton | | Downey | RC District 25 | 1 | | | 1 | | | | | | | | | 2 |
| Honorable Stacy Berry | | Cypress | RC District 18 | 0 | | | 1 | | | | | | | | | 1 |
| Honorable Drew Boyles | | El Segundo | SBCCOG | 1 | | | 0 | | | | | | | | | 1 |
| Honorable Leslie Daigle | Jul-19 | Newport Beach | оссоб | | | | | | | | | | | | | 0 |
| Honorable Margaret E. Finlay | | Duarte | RC District 35 | 1 | | | 1 | | | | | | | | | 2 |
| Honorable Jan Harnick | | Palm Desert | RCTC | 1 | | | 1 | | | | | | | | | 2 |
| Honorable Steve Manos | | Lake Elsinore | WRCOG | 0 | | | 1 | | | | | | | | | 1 |
| Honorable Carol Moore | | Laguna Woods | occog | 1 | | | 1 | | | | | | | | | 2 |
| Honorable Frank Navarro | | Colton | RC District 06 | 0 | | | 0 | | | | | | | | | 0 |
| Supervisor Luis Plancarte | | | Imperial County | 0 | | | 1 | | | | | | | | | 1 |
| Honorable David Pollock | | Moorpark | RC District 46 | 1 | | | 1 | | | | | | | | | 2 |
| Honorable Jim Predmore | | Holtville | ICTC | 1 | | | 0 | | | | | | | | | 1 |
| Honorable Deborah Robertson | | Rialto | RC District 08 | 0 | | | 1 | | | | | | | | | 1 |
| Honorable Paul Rodriguez | | Chino | Member-at-large | 1 | | | 1 | | | | | | | | | 2 |
| Honorable Cheryl Viegas-Walker | | El Centro | RC District 01 | 1 | | | 1 | | | | | | | | | 2 |
| Honorable Alan Wapner | | Ontario | SBCTA | 1 | | | 1 | | | | | | | | | 2 |
| Honorable Edward H. J. Wilson | | Signal Hill | GCCCOG | 0 | | | 0 | | | | | | | | | 0 |
| Honorable Frank Zerynyan | | Rolling Hills Estates | SBCCOG | 1 | | | 0 | | | | | | | | | 1 |
| Mr. Paul Marquez | | | Caltrans District 7 | 0 | | | 0 | | | | | | | | | 0 |
| Ms. Pam O'Connor | | | CA Road Charge TAC | 0 | | | 1 | | | | | | | | | |





Southern California Association of Governments 900 Wilshire Boulevard, Suite 1700, Los Angeles, California 90017

July 24, 2019

To: Emerging Technologies Committee (ETC)

EXECUTIVE DIRECTOR'S APPROVAL

Kome Agrise

From: Thomas Bellino, Associate Regional Planner, Transit and Rail,

Transit/Rail, 213.236.1830, bellino@scag.ca.gov

Subject: Connect SoCal New Mobility Framework

RECOMMENDED ACTION:

Provide feedback to staff and pending recommendation, direct staff to present the proposed policy framework to the Transportation Committee for consideration in Connect SoCal, the 2020 Regional Transportation Plan/Sustainable Communities Strategy (RTP/SCS).

STRATEGIC PLAN:

This item supports the following Strategic Plan Goal 1: Produce innovative solutions that improve the quality of life for Southern Californians. 2: Advance Southern California's policy interests and planning priorities through regional, statewide, and national engagement and advocacy. 4: Provide innovative information and value-added services to enhance member agencies' planning and operations and promote regional collaboration.

EXECUTIVE SUMMARY:

Staff will present a matrix that can serve as a framework with which to view potential policies and strategies to assess new technologies in the region. These policies represent examples that SCAG could assist local jurisdictions in adopting as part of the implementation of the plan.

BACKGROUND:

Emerging technology is a topic of intense speculation and interest at the regional planning level. Numerous popular press and academic articles have advanced the argument that the transportation sector is currently experiencing a period of changing transportation that has not been seen since the first decades of the previous century. Like that period, changes are now predominantly driven by private sector companies. In addition, the companies driving these changes are doing so through disruptive business models.

At the state, regional and local levels, public agencies have begun to develop and implement policies that encourage technological innovation, and concurrently set boundaries regarding public safety, use of the public right-of-way and more transparency with regards to data sharing. Larger cities in particular have learned valuable lessons since the sudden advent of TNCs took them



completely by surprise. Many large cities across the state are working together on data platforms, which facilitate partnerships between technology innovators and the public sector.

Jurisdictions in the SCAG region should work on developing customized frameworks for working with and anticipating technological change such as this. These frameworks allow cities and other public agencies to meet with emerging technology providers and assess whether the service benefits the jurisdiction beyond the novelty factor of hosting a new product. Cities in the SCAG region should continue to consider how these new services benefit residents. In addition, to avoid a future in which the SCAG region suffers from increased congestion and GHG emissions, reduced active transportation and compromised livable communities, the region should encourage adoption of policies that encourage what has been described as the Three Revolutions: Electrification, Sharing, and Automation.

In addition to the examples cited earlier, SCAG has prepared a set of recommended policies. These policies represent examples that SCAG could assist local jurisdictions in adopting as part of implementation of the plan. These policies are recommendations that would need to be customized and adopted by local jurisdictions. They have been organized into three policy areas:

Land Use Policies - reflect collaborative ideas, incentives and regulations that local jurisdictions could adopt to shape how emerging technologies interact with the built environment and urban design.

Street Design Policies - reflect concepts that local jurisdictions and transportation agencies could partner to implement, which would guide how emerging technologies operate in the public right of way and the curb zone.

Pricing/System Management Policies - comprise the most effective and challenging policies for influencing how users will choose to use emerging technologies in different urban and suburban settings.

This matrix can help policymakers frame their initial reactions and policy solutions to both challenges and opportunities that arise from new technologies that enter our region.

FISCAL IMPACT:

Funding to support work on this report is included in 010.1631.02 (FY 19/20 OWP).

ATTACHMENT:

[Emerging Technology Policy Matrix will be provided at the meeting.] [PowerPoint will be provided at the meeting.]





Southern California Association of Governments 900 Wilshire Boulevard, Suite 1700, Los Angeles, California 90017

July 24, 2019

To: Emerging Technologies Committee (ETC)

EXECUTIVE DIRECTOR'S APPROVAL

Kome Agrice

From: Thomas Bellino, Associate Regional Planner, Transit and Rail,

Transit/Rail, 213.236.1830, bellino@scag.ca.gov

Subject: Research on Replacing Trips with Electronic Interaction:

Telework, Co-work, Health, and Learning

RECOMMENDED ACTION:

For Information Only - No Action Required

STRATEGIC PLAN:

This item supports the following Strategic Plan Goal 1: Produce innovative solutions that improve the quality of life for Southern Californians. 2: Advance Southern California's policy interests and planning priorities through regional, statewide, and national engagement and advocacy. 4: Provide innovative information and value-added services to enhance member agencies' planning and operations and promote regional collaboration.

EXECUTIVE SUMMARY:

Staff will present on the findings of a consultant partnership called SCAG Future Communities Study: Future of the Workplace. This presentation will include forecasted impacts of teleworking, co-working, health (telemedicine), and learning changes that will come about from emerging technologies, particularly telecommunications.

BACKGROUND:

Committee members expressed interest in learning about and discussing the impacts technology will have on workplaces and services throughout the region. Kevin Kane is the staff expert on this topic, and will present findings as well as answer questions and facilitate a discussion on the topic.

FISCAL IMPACT:

None.

ATTACHMENT:

[PowerPoint presentation will be provided at the meeting]





Southern California Association of Governments 900 Wilshire Boulevard, Suite 1700, Los Angeles, California 90017

July 24, 2019

To: Emerging Technologies Committee (ETC)

EXECUTIVE DIRECTOR'S APPROVAL

Kome Hy

From: Thomas Bellino, Associate Regional Planner, Transit and Rail,

Transit/Rail, 213.236.1830, bellino@scag.ca.gov

Subject: Emerging Technology Committee Potential Site Visit Locations

RECOMMENDED ACTION:

For Information Only – No Action Required

STRATEGIC PLAN:

This item supports the following Strategic Plan Goal 1: Produce innovative solutions that improve the quality of life for Southern Californians. 2: Advance Southern California's policy interests and planning priorities through regional, statewide, and national engagement and advocacy. 4: Provide innovative information and value-added services to enhance member agencies' planning and operations and promote regional collaboration.

EXECUTIVE SUMMARY:

SCAG staff Tom Bellino will present five options for sites that the committee members might visit in the next year: The Boring Company in Hawthorne; the Orange County Groundwater Replenishment Plant in Anaheim; the Carlsbad Desalination Plant in Carlsbad, CA; Hope on Alvarado container housing in Los Angeles; and the Los Angeles Cleantech Incubator (LACI) in Los Angeles. There will be time for discussion among the committee members, questions to staff and reaching a consensus on which sites to pursue first. Staff will then plan visit(s) based on the discussion.

BACKGROUND:

Since the formation of this committee, members have expressed a desire to visit sites within and outside the region that could serve as examples of innovative infrastructure and services that will help people adjust to the ever-changing technological landscape. At the last meeting, committee members expressed a desire to consider additional non-transportation examples, including housing and water, and directed staff to return with a wider range of options. This presentation reflects that refinement.



FISCAL IMPACT:

The fiscal impact can be calculated when the sites have been selected. Funding is available in the FY2019/20 budget.

ATTACHMENT(S):

1. Potential ETC Site Visits for July 24, 2019 Meeting

Emerging Technology Committee

Potential Site Visits

Tom Bellino
Associate Regional Planner
7/24/19



The Boring Company

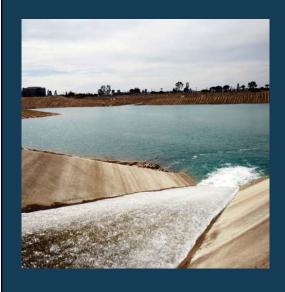




- Tunnel boring and research site
- Owned and run by Elon Musk
- Has built a test tunnel, opened to press in 2019
- Located in: Hawthorne
- Innovation: Cheap and fast tunnel-boring technology could be used for sewers, utilities, passenger rail/track

Orange County Groundwater Replenishment Plant

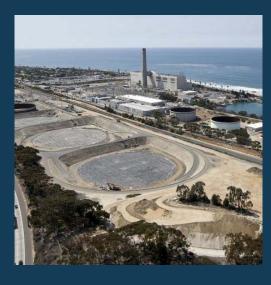




- The largest water purification system in the world
- Includes treatment plant, lake that recharges and releases water
- Opened in 1994, expanded in 2013
- Enough water for 500,000 people
- Located in: Anaheim
- Innovation: Groundwater replenishment is a cheaper and more sustainable option than desalination

Carlsbad Desalination Plant





- Seawater desalination plant
- Opened in 2016
- Owned by Poseidon Water, a public-private partnership
- Can supply water for 400,000 people
- Located in Carlsbad, CA
 - Not in region
- Innovation: Desalination presents virtually limitless (though expensive) potential for potable water

Hope on Alvarado





- Shipping container housing
- Transitional, supportive housing for unhoused people
- Began construction in Jan. 2019, completion set for Nov./Dec. Model unit available sooner.
- Located in Westlake, Los Angeles
- Innovation: Container housing is cheap and very fast to build – this project will be under construction for less than one year

Los Angeles Cleantech Incubator (LACI)





- Nonprofit that encourages the commercialization of clean technologies
- Founded by City of LA, LADWP
- Includes training and prototyping center
- Located in Arts District, Los Angeles
- Innovation: Incentivizes and facilitates new ways of making clean tech viable, could make LA a hub for clean tech industry

Discussion/Ranking





- Discussion/questions
- Top choices to pursue
 - Short term (rest of this year)
 - Longer term (next year)

Thank you Tom Bellino bellino@scag.ca.gov 213-236-1830