Annual Comprehensive FINANCIAL REPORT 2021





YEAR ENDED
JUNE 30, 2021



VISION

Southern California's Catalyst for a Brighter Future.

MISSION

To foster innovative regional solutions that improve the lives of Southern Californians through inclusive collaboration, visionary planning, regional advocacy. information sharing, and promoting best practices.

Funding: The preparation of this report was financed in part through grants from the United States Department of Transportation - Federal Highway Administration and the Federal Transit Administration – under provisions of the "Safe, Accountable, Flexible, Efficient Transportation Equity Act: A Legacy for Users" (SAFETEA-LU). Additional financial assistance was provided by the California State Department of Transportation.

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February 15, 2022 * Regional Council Officer

Southern California Association of Governments

Annual Comprehensive Financial Report Year Ended June 30, 2021

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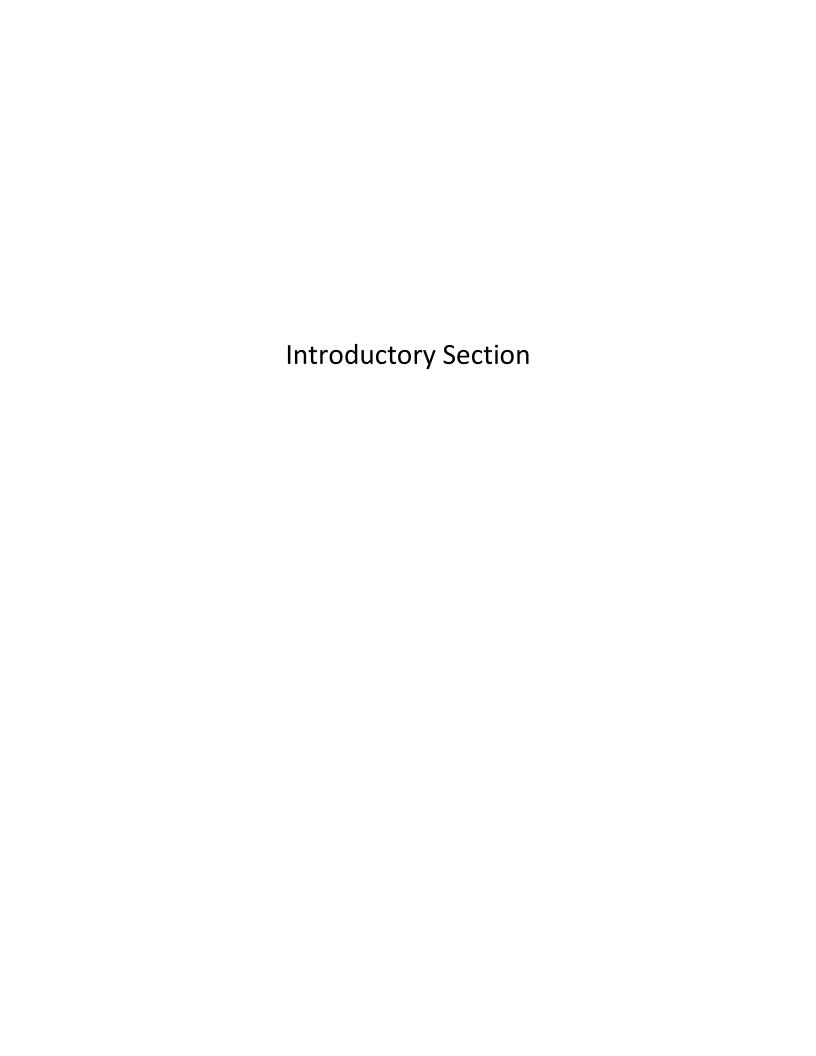
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REGIONAL COUNCIL OFFICERS

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February 15, 2022

Honorable Clint Lorimore, President Members of the Regional Council Southern California Association of Governments 900 Wilshire Blvd., 17th Floor Los Angeles, CA 90017

Subject: SCAG's Annual Comprehensive Financial Report for Fiscal Year (FY) 2020-2021

Dear President Lorimore and Members of the Regional Council:

As Executive Director and Chief Financial Officer for the Southern California Association of Governments (SCAG), we hereby submit SCAG's Annual Comprehensive Financial Report (ACFR) for the fiscal year that ended June 30, 2021.

This Letter of Transmittal is the first item in the introductory section of the ACFR. Its purpose is to first provide information about financial statements in the ACFR and give comments assessing SCAG's financial condition. The second purpose is to profile SCAG including its governance, organization, planning mandates and requirements. It highlights significant planning programs mandated by federal and state requirements and demonstrates their successful management in FY 2020-2021.

We also prepared Management's Discussion and Analysis (MD&A) of our financial performance for the fiscal year. Specific revenue and expenditure information about our transportation, goods movement, aviation, environmental and housing grants, and the related planning work is reviewed in the MD&A. The MD&A incorporates information about grants, the project budgets, and the projects completed during the year. We encourage readers to examine the MD&A together with this transmittal letter.

The introductory section of the ACFR includes the following attachments in addition to the Letter of Transmittal:

- Listing of officers and members of the Regional Council
- SCAG's Organizational Chart
- SCAG's Finance Division Organizational Chart
- The Certificate of Achievement for Excellence in Financial Reporting awarded to SCAG by the Government Finance Officers Association in recognition of our FY 2019-2020 ACFR.

<u>Certificate of Achievement for Excellence in Financial Reporting</u>

We are pleased to report that the Government Finance Officers Association awarded a Certificate of Achievement for Excellence in Financial Reporting to SCAG for its ACFR for the fiscal year that ended June 30, 2020. This was the eighteenth consecutive year that SCAG has received this prestigious award. The

award is the highest form of recognition in governmental accounting and financial reporting and its attainment represents a significant accomplishment.

The preparation and publication of the ACFR was done by the professional staff in our Accounting Department which is in the Finance Division. We express our appreciation to them and to other staff members of SCAG, who contributed in any way to the preparation of the ACFR.

The Annual Comprehensive Financial Report

This ACFR consists of required financial statements and other supplementary financial information prescribed by the Governmental Accounting Standards Board (GASB). The ACFR is a representation by management concerning SCAG's finances. Accordingly, we assert that to the best of our knowledge and belief, the ACFR is complete, accurate, and reliable in all material respects and we assume responsibility for the completeness and reliability of all the financial information presented in this report.

To provide a reasonable basis for making these representations, management has established a comprehensive internal control framework. This framework includes accounting, contracts, budgets, and project management policies and procedures that are designed both to protect SCAG's assets from loss, theft, or misuse, and to compile sufficient reliable information for the preparation of financial statements in conformity with generally accepted accounting principles (GAAP). Because the cost of internal controls should not outweigh their benefits, the comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement.

Independent Audit

SCAG's basic financial statements have been externally audited by Eide Bailly, LLP a certified public accounting firm, licensed and qualified to perform audits in the State of California. The goal of the independent audit is to provide reasonable assurance that the financial statements of SCAG for the fiscal year that ended June 30, 2021 are free of material misstatement. The Report of the Independent Auditors is also included in the ACFR.

The Single Audit Report

The independent audit of the financial statements in this ACFR is part of a broader, federally mandated Single Audit Report designed to meet the special needs of federal grantor agencies. The standards applied in the Single Audit Report require consideration of internal controls, and compliance with legal and federal requirements in the administration of federal awards. There were no findings reported by Eide Bailly, LLP. The Single Audit Report for the year ended June 30, 2021 is issued separately from the ACFR and is available upon written request to the Chief Financial Officer.

Management Discussion and Analysis

The provisions of GASB 34, as amended by GASB 37 and GASB 38, require that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of a Management Discussion and Analysis (MD&A). MD&A is an opportunity for management to reach beyond the familiar to a new and different analytical overview of financial activities. The transactions and events in FY 2020-2021 are discussed fully in the MD&A.

The basic financial statements are comprised of the government-wide, governmental fund financial statements, and the notes to the financial statements. These financial reports combine to form a single,

integrated set of financial statements. This Letter of Transmittal is designed to complement the MD&A, which is located following the Report of Independent Auditors in the Financial Section of the ACFR.

SCAG Management & Financial Goals for FY 2021-2022

Regional Early Action Planning Program

SCAG was awarded \$47 million in Regional Early Action Planning (REAP) state funding from Assembly Bill (AB) 101 to provide housing planning and process improvement services to cities and counties. Traditionally, SCAG's role in housing has been focused on preparing the Regional Housing Needs Allocation (RHNA) every eight years, in support of the region meeting is housing production goals. With the allocation of \$47 million in REAP funds, SCAG has now expanded its role beyond RHNA to support local government and stakeholders to develop and adopt land use plans and other programs that accelerate housing production and help meet the region's goals for producing 1.3 million new units of housing by 2029. SCAG is administering the REAP funds through a combination of direct technical assistance, including housing element data components and policy assessments, subregional partnerships with councils of government, community-based partnership grants in collaboration with philanthropic organizations, and planning support offered through the Sustainable Communities Program to local jurisdictions or entities serving single or multiple jurisdictions.

Climate Change Action Resolution

In January 2021, the Regional Council adopted a Climate Change Action Resolution calling on local and regional partners to join to further reduce greenhouse gas (GHG) emissions, improve regional resilience, and reduce hazards from a changing climate. SCAG's most recent long-range plan, Connect SoCal, includes goals for the region to adapt to a changing climate, promote conservation of natural and agricultural lands and restoration of habitats, promote healthy and equitable communities, and encourage regional economic prosperity. Further, SCAG has developed a SoCal Climate Adaptation Planning Guide for local jurisdictions to utilize in identifying vulnerable areas and implementing adaptation strategies to reduce climate related hazards in their communities. As part of a larger Climate Adaptation Framework, SCAG launched a Climate Talks Outreach Strategies Toolkit for local jurisdictions and community-based organizations to engage with residents and better understand how climate change is affecting local communities.

Digital Divide Resolution

In February 2021, the Regional Council adopted Digital Divide Resolution that directs SCAG staff to develop a Broadband Action Plan, which would include:

- Developing a model resolution and policy paper for local jurisdictions, addressing the digital divide.
- Pursuing grant funding opportunities and partnerships to assist local jurisdictions with broadband implementation.
- Convening a working group to develop ways to facilitate rapid deployment of broadband technology such as streamlining the permit process, lowering fees to a reasonable level, and reducing the cost of entry and operation of broadband systems within underserved communities.
- Including broadband planning, data and research findings, and strategies as part of SCAG's work in promoting an inclusive Regional Economic Recovery and Strategy.

Racial Equity Early Action Plan

In July 2020, the Regional Council made a commitment to advancing justice, equity, diversity, and inclusion throughout Southern California and established an ad hoc Special Committee on Equity & Social Justice to advise the Regional Council on policies and practices to advance regional equity. The Committee met on a quarterly basis starting in September 2020 and concluding in March 2021. Based on discussions and feedback of the Committee, SCAG staff prepared the Racial Equity Early Action Plan to provide a framework for sharing the Committee's recommendations with the Regional Council. The Racial Equity Early Action Plan establishes a definition of equity, overarching goals, and strategies to advance racial equity through SCAG's policies, practices, and activities. It includes actions that can be initiated with existing resources through process improvements, leveraging current work activities, and forming new partnerships, as well as new efforts and programs that would need to be considered through the budget development process. The Early Action Plan is a "living document," with opportunities to identify new actions over time.

Inclusive Economic Recovery Strategy

In Spring 2021, SCAG hosted 20 convenings with stakeholders across the SCAG region, including stakeholders from the private, public, and government sectors, sought feedback from SCAG's Special Committee on Equity and Social Justice as well as the Community Economic and Human Development Committee and held three feedback sessions with the Global Land Use and Economics Council. The purpose of the convenings and feedback was to vet the principles and focus areas, learn about existing efforts across the region, identify strategies from stakeholders and practitioners and identify opportunities for coordination and collaboration. The recommendations in the Inclusive Economic Recovery Strategy (IERS) focus on the strategies and actions that SCAG is well-positioned to lead or implement with an appropriate partner. The final Inclusive Economic Recovery Strategy Report and recommendations were adopted by the Regional Council in July 2021.

Profile of SCAG

Representatives from city and county governments along with other local agencies throughout Southern California come together at SCAG to develop solutions to common concerns in transportation, housing, air quality, and other issues. SCAG also acts as an information clearinghouse, providing cities and counties an array of demographic, forecasting, mapping, and other regional statistics and data.

SCAG closely coordinates its efforts with several partners at the local, state, and federal levels. In addition to its federal and state funding partners, SCAG's planning efforts are also closely coordinated with 15 subregional organizations, six county transportation commissions, representatives from the tribal government planning boards, the business community, and the public at large.

SCAG is the largest Metropolitan Planning Organization (MPO) in the nation representing: Imperial, Los Angeles, Orange, Riverside, San Bernardino, and Ventura counties.

- 191 cities
- 16 federally recognized tribal governments
- 38,000 square miles
- 19 million people
- 15th largest economy in the world

Governing Body of SCAG

The Regional Council is SCAG's main governing body. The membership is comprised of 88 individuals representing 191 cities, six counties, six County Transportation Commissions, one representative from the Transportation Corridor Agencies, one public transit representative, one Tribal Government representative, one representative for the air districts within Southern California and one non-voting, exofficio representative of the private sector. Except for the private sector representative, all serve as elected officials from within the six-county region. All policy-making, the annual Overall Work Program (OWP), project budgets, and all material financial matters are discussed and acted upon through the Regional Council. A listing of each member and his or her respective representation are included in the Introductory Section.

The Regional Council's policy-making process and operational oversight are guided by the work of an Executive/Administration Committee (EAC), made up of the SCAG officers (President, First Vice President, Second Vice President and the Immediate Past President); the three Policy Committee chairs and vice chairs; the chair and vice chair of the Legislative, Communications and Membership Committee; four additional Regional Council members appointed by the SCAG President; one representative from the Tribal Government Planning Board; and one ex-officio, non-voting member representing the private sector. There are three main policy committees: Transportation; Community, Economic and Human Development; and Energy and Environment. In addition, all financial operations are reviewed and managed by the EAC as well as monitored by the Audit Committee.

SCAG's Mandates

As an MPO, SCAG is responsible under federal law for:

(a) Development of the Regional Transportation Plan

The Regional Transportation Plan (RTP) is a long-range (20+ years) visioning plan that must be updated every four years. The RTP is required under federal law while State law requires that the RTP include a Sustainable Communities Strategy (SCS). These documents are known collectively at SCAG as the RTP/SCS or "Connect SoCal." Connect SoCal balances future mobility and housing needs with economic, equity, environmental and public health goals. It embodies a collective vision for the region's future and is developed with input from the public, local governments, county transportation commissions (CTCs), tribal governments, non-profit organizations, businesses, and local stakeholders in the six-county SCAG region as well as other state and federal agencies.

Connect SoCal includes a combination of transportation and land use strategies that help the region achieve California's greenhouse gas (GHG) emission reduction goals and Federal Clean Air Act requirements, preserve open space, improve public health and roadway safety, support our vital goods movement industry, and utilize resources more efficiently. Connect SoCal includes projections for socioeconomic growth in the region to establish a basis for developing needs and strategies for future investments. Major transportation projects of regional significance seeking federal, or state funding must be consistent with Connect SoCal. At the core of Connect SoCal is a listing of thousands of transportation projects ranging from highway improvements, railroad grade separations, bicycle lanes, new transit hubs and replacement bridges. SCAG is also responsible for reviewing all Congestion Management Plans (CMPs) for consistency with the RTP/SCS.

As Connect SoCal sets a framework for the region's future transportation investments, various studies are undertaken to support its update, development, and implementation. Transportation studies

encompassing all modes of mobility (e.g., highway, express lanes, transit, rail, active transportation, goods movement, capacity enhancements, etc.), policy analysis, corridor studies, and land use studies are undertaken in consultation with numerous stakeholders and project sponsors. Land use studies and environmental analyses are also undertaken to comply with various state and federal requirements.

Modeling analysis encompasses a major portion of the Connect SoCal effort, and all its major components are subject to performance criteria that assess and measure performance and define the benefits and impacts of proposed projects and initiatives. Modeling studies and technical analysis form the foundation of this work. A major modeling component is air quality and conformity analysis, which ensures that all required federal and state air quality requirements are met. Connect SoCal is also required to be financially constrained which necessitates those projects proposed for inclusion have realistic funding streams. This ensures the integrity and reasonableness of Connect SoCal.

Connect SoCal was adopted by SCAG's Regional Council on May 7, 2020 for federal transportation conformity purposes and received final approval for all other purposes in September 2020. It represents the most comprehensive long-term (through 2045) vision for the future of our transportation system as well as urban forms that best complement our current and future transportation system while also supporting our regional GHG reduction targets per SB 375. Connect SoCal is a living document that must be revisited on a regular basis to keep it valid, relevant, and current with emergent challenges and opportunities. It must be amended occasionally to ensure major projects being planned and implemented in the region remain consistent with the prevailing RTP/SCS.

(b) Development of the Federal Transportation Improvement Program

The Federal Transportation Improvement Program (FTIP) is the short-range program that includes projects to be funded by Federal Highway Administration (FHWA), Federal Transit Administration (FTA), Caltrans and local funds over the next four years. The FTIP can be viewed as a part of the implementation mechanism for a conforming RTP/SCS (Connect SoCal). SCAG is responsible for developing the FTIP in collaboration and cooperation with the California Department of Transportation (Caltrans), our six county transportation commissions (CTCs) and public transit operators every two years.

The FTIP must include all federally funded transportation projects in the region as well as all regionally significant transportation projects which require approval from federal funding agencies regardless of the funding sources. The current 2021 FTIP was federally approved in April 2021, and includes approximately 2,000 projects for the region, totaling nearly \$35.3 billion over a six-year period.

(c) Transportation Conformity Analysis

In developing the RTP/SCS and FTIP, SCAG is responsible for ensuring that transportation plans and programs are consistent with, or conform to, the goals and objectives of applicable state air quality plans to attain federal air quality standards as required by the Federal Clean Air Act. Failure to achieve transportation conformity could result in rejection of the RTP/SCS and FTIP and withholding of federal funding and/or federal approval for Southern California's critical transportation needs. The FHWA and FTA have approved the transportation conformity determination for Connect SoCal, the 2020 RTP/SCS, and 2021 FTIP through Amendment #21-05.

(d) Integrated Growth Forecast

SCAG is responsible for producing socioeconomic estimates and projections at multiple geographic levels in multiple years following policy direction from the Community, Economic and Human Development

(CEHD) policy committee. In addition, SCAG works closely with an expert panel of economists and demographers, California Department of Finance (DOF), California Department of Housing and Community Development (HCD), subregions, local jurisdictions, county transportation commissions, the public and other major stakeholders. The socioeconomic estimates and projections are used for federal and state mandated long-range planning efforts such as the RTP/SCS, the FTIP, the Air Quality Management Plan (AQMP) and the Regional Housing Needs Assessment (RHNA). The AQMP and RHNA are further described below.

SCAG is also a council of governments and is thus responsible under California state law for:

(a) Development of the Sustainable Communities Strategy

Required by SB 375, SCAG develops the Sustainable Communities Strategy (SCS) as an integral component of the regional transportation plan. SCAG reaches out to local jurisdictions to determine the range of land use and transportation priorities to develop a series of scenarios for regional growth, ultimately arriving at consensus for Connect SoCal's Growth Vision to help guide the plan's strategies, programs, and projects. Connect SoCal sets forth a forecasted development pattern for the region that integrates the transportation network, transportation measures and policies which will reduce GHG emissions from automobiles and light trucks and achieve overall GHG reduction targets as set by the California Air Resources Board (ARB). On March 22, 2018, ARB formally updated SCAG's per-capita GHG reduction target at an ambitious 19 percent by 2035. The 2020 per-capita GHG reduction target was not updated and remained at 8 percent. As prepared, implementation of Connect SoCal will achieve the 2020 and 2035 GHG emission reduction targets established by ARB.

(b) Development and Submittal of Connect SoCal Technical Methodology

In accordance with California Government Code Section 65080(b)(2)(J)(i), SCAG is required to submit to the ARB the Technical Methodology that SCAG intends to use to estimate the GHG emissions from its SCS, prior to starting the formal public participation process required by SB 375.

(c) Development of the Regional Housing Needs Assessment

The Regional Housing Needs Assessment (RHNA) is a requirement of State housing law and is a process that determines projected and existing housing need for all jurisdictions (city or unincorporated county) in California. The process to determine a RHNA allocation is conducted by a council of governments, such as SCAG, every eight (8) years. Every jurisdiction must plan for its RHNA allocation in its housing element of its General Plan by ensuring there is enough sites and zoning to accommodate their RHNA allocation. Many jurisdictions use the housing element as an opportunity to complement their economic development, open space, and sustainability goals with its housing goals. Once updated, housing elements are reviewed by the California Department of Housing and Community Development (HCD) and must be adopted by the jurisdiction. The 5th cycle RHNA allocation for the SCAG region was adopted in October 2012 and covers the housing element planning period October 2013 to October 2021. The 6th cycle allocation, which will cover the planning period October 2021 through October 2029, was adopted in March 2021.

(d) Compliance with the California Environmental Quality Act and Intergovernmental Review

Pursuant to the California Environmental Quality Act ("CEQA", Pub. Res. Code § 21000 et seq.), SCAG is required to conduct environmental review for the RTP/SCS. SCAG fulfills this requirement with preparation of a Program Environmental Impact Report (PEIR) for Connect SoCal. The PEIR is a programmatic document that provides a region-wide assessment of the potential significant

environmental effects of implementing policies, strategies, projects, and programs included in the RTP/SCS. The PEIR provides a regional consideration of cumulative effects and includes land use policy alternatives and performance standards-based mitigation measures that are capable of avoiding, reducing, and compensating for the significant impacts of Connect SoCal to the maximum extent practicable. The PEIR programmatically analyzes the land use distribution patterns set forth in the SCS as well as alternative land use distribution patterns. The Final PEIR was certified on May 7, 2020 by the Regional Council. The Connect SoCal PEIR Addendum #1 was approved by the SCAG Regional Council on September 3, 2020, and Addendum #2 to the Connect SoCal PEIR was approved by the Regional Council on November 4, 2021.

Additionally, pursuant to Presidential Executive Order 12372 (Intergovernmental Review (IGR) of Federal Programs), SCAG is the authorized regional agency responsible for the review of applications for federal grants and financial assistance programs, federally required state plans, federal development activities, and federal environmental documents. SCAG also reviews environmental documents of projects of regional significance for consistency with regional plans pursuant to CEQA Guidelines.

(e) South Coast Air Quality Management Plan

Pursuant to California Health and Safety Code Section 40460, SCAG is responsible for preparing and approving the portions of the South Coast Air Quality Management Plan (AQMP) relating to regional demographic projections and integrated regional land use, housing, employment, and transportation programs, measures, and strategies. SCAG has been providing the South Coast Air Quality Management District with the socioeconomic growth forecast and travel activity projections from the adopted Connect SoCal for the development of the upcoming 2022 South Coast AQMP. SCAG prepared the Regional Transportation Plan/Sustainable Communities Strategy and Transportation Control Measures portion, commonly known as Appendix IV-C of the 2022 AQMP based on the adopted Connect SoCal and the 2021 FTIP.

Long-Term Financial Planning

SCAG has stable finances and continuously evaluates its financial outlook to address challenges in a proactive manner. The FY 2020-2021 financial statements reflect the measures SCAG has taken in prior years to operate using a model that balances revenues and expenditures. Traditionally, the Consolidated Planning Grant (CPG) revenue allocations (FHWA PL and FTA 5303 grants) have been sufficient to cover SCAG's core planning activities, but those costs have grown over time as personnel costs have risen and as SCAG has broadened its activities. Fortunately, SCAG was successful in its bid to increase its Transportation Development Act (TDA) revenues, and, thanks to Assembly Bill 1403, SCAG has had an additional annual revenue stream since FY 2011-2012 to continue its level of operations. In FY 2020-2021 TDA revenues exceeded \$5 million. SCAG is also receiving new Sustainable Communities Grant funds of around \$5.1 million starting in 2018 pursuant to the terms of Senate Bill 1, the Road Repair and Accountability Act of 2017.

Overall Work Program

SCAG's Overall Work Program (OWP) is the foundation for annual financial planning and internal administrative budget control. It consists of all projects and budgets allocated and necessary to perform the planning work to be accomplished in the following year and identifies the funding source(s) for each project. The budget includes line items for direct labor and non-labor expenses, fringe benefits, and indirect costs. When the OWP is completed, it is submitted to and approved by the SCAG Regional Council

and our external funding agencies. In addition, formal amendments to the OWP which involve major budgetary revisions are reviewed and approved by the Regional Council and applicable funding agencies.

Like the OWP, SCAG annually establishes the agency's General Fund Budget, which is used to pay for legislatives activities, sponsorships, and SCAG's General Assembly among other items.

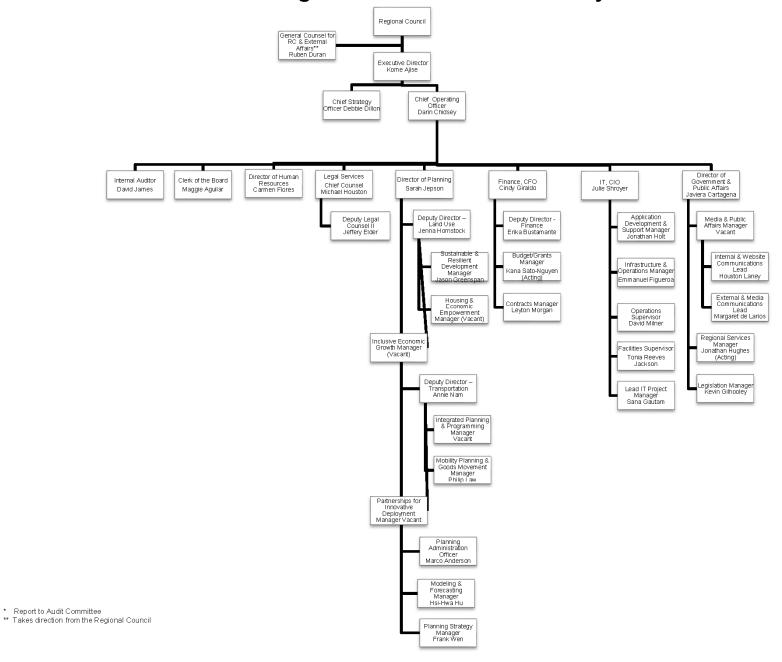
Acknowledgements

Sincerely

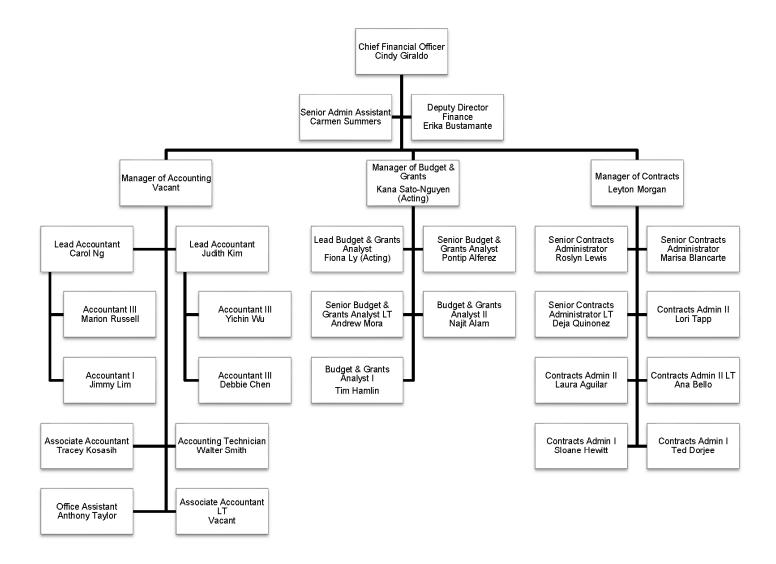
On behalf of each member of the management team at SCAG, we express our sincere gratitude to you, President Lorimore, and all the members of the Regional Council for your leadership, hard work and support throughout the year. We recognize that being a member of the Regional Council is a demanding responsibility which requires a tremendous investment of time, and we appreciate your efforts. With leadership from the Regional Council, the work of management and our excellent staff, we are prepared to continue supporting the complex and challenging work of regional planning for Southern California's future economic, transportation, and social vitality.

Sincerely,	
DocuSigned by: Kame Ajise	DocuSigned by:
174B36664FBE46F	Cindy Giraldo
Kome Ajise	Cindy Giraldo
Executive Director	Chief Financial Officer

SCAG Organization Chart – February 2022



Finance Division





Government Finance Officers Association

Certificate of Achievement for Excellence in Financial Reporting

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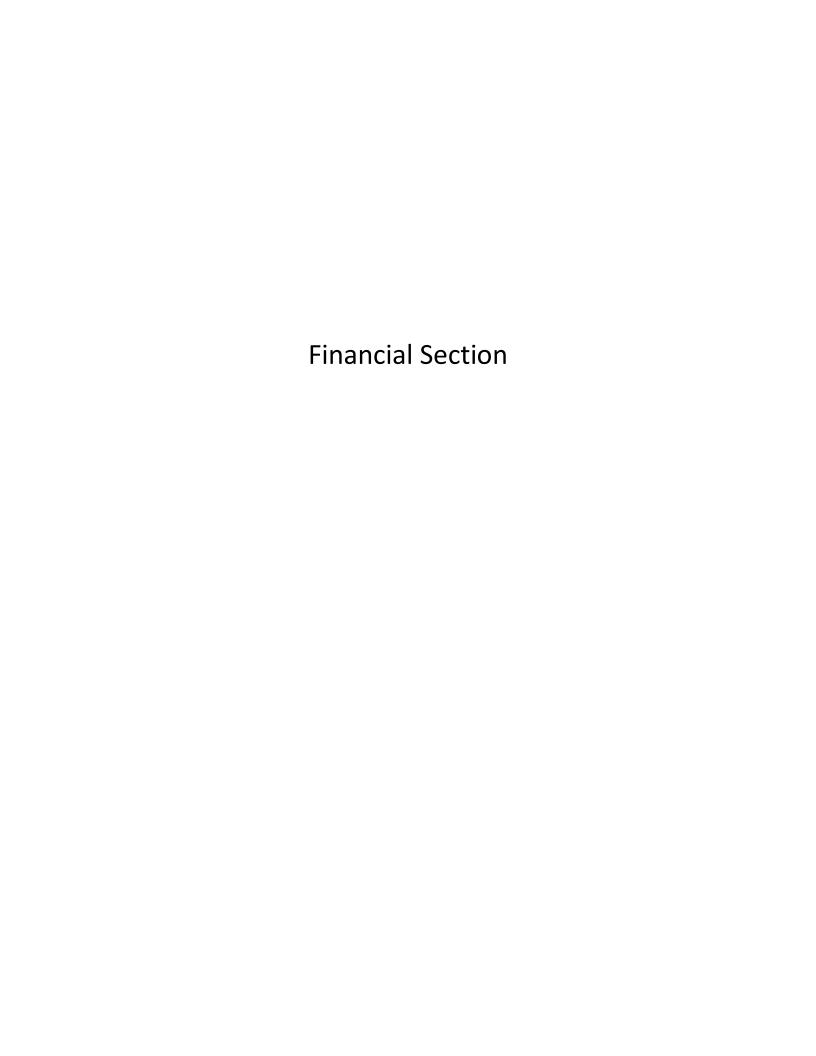
Southern California Association of Governments

For its Annual Comprehensive Financial Report For the Fiscal Year Ended

June 30, 2020

Executive Director/CEO

Christopher P. Morrill





Independent Auditor's Report

The Honorable Members of the Regional Council Southern California Association of Governments

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Southern California Association of Governments (SCAG), as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise SCAG's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of SCAG as of June 30, 2021, and the respective changes in financial position thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, the budgetary comparison information, the Schedule of Changes in the Net Pension Liability and Related Ratios and Schedule of Plan Contribution to the California Public Employees Retirement System (CalPERS), the Schedule of Changes in the Net Pension Liability and Related Ratios and Schedule of Plan Contributions to the Public Agency Retirement System (PARS), the Schedule of Changes in the Net OPEB Liability and Related Ratios and Schedule of OPEB Contributions, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the SCAG's basic financial statements. The introductory section, supplemental combining financial statements, supplemental schedules, and statistical section, are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The supplemental combining financial statements and supplemental schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the supplemental combining financial statements and supplemental schedules are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

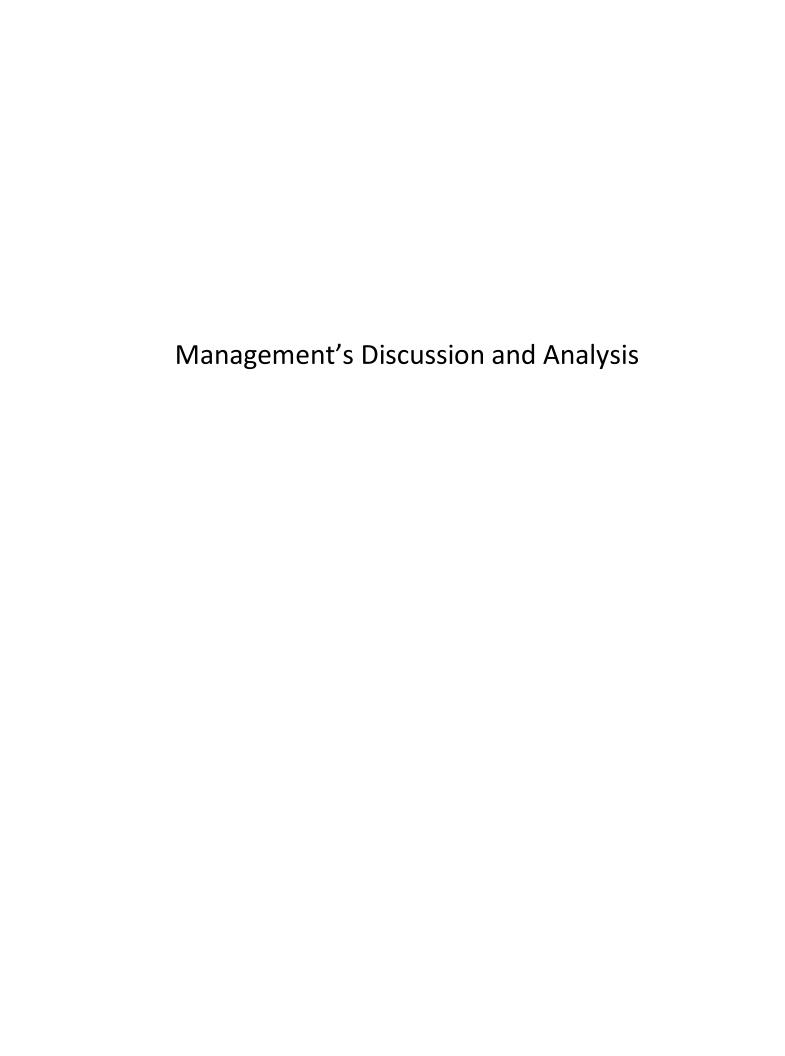
The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated February 15, 2022, on our consideration of SCAG's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to solely describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the SCAG's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering SCAG's internal control over financial reporting and compliance.

Sally LLP
Rancho Cucamonga, California

February 15, 2022



Management's Discussion and Analysis Year ended June 30, 2021

INTRODUCTION

This management's discussion and analysis (MD&A) of the Southern California Association of Governments' (SCAG) financial performance provides an overview of SCAG's financial activities for the fiscal year ended June 30, 2021. This overview should be read in conjunction with the transmittal letter and the accompanying financial statements in order to obtain a thorough understanding of SCAG's financial condition.

The MD&A is intended to serve as an introduction to SCAG's basic financial statements. The basic financial statements are composed of the government-wide financial statements, the governmental fund financial statements, and notes to the basic financial statements. These various presentations combine to form a single, integrated set of basic financial statements.

In this MD&A, the Statement of Net Position and the individual accounts, which comprise total assets and deferred outflows of resources and liabilities and deferred inflows of resources, are discussed and analyzed for the reader. Specific information about the functional areas of grant revenues reported in the Statement of Activities is also provided. Revenue and expenditure information about transportation, railroad, aviation, high-speed rail, housing, and other grants is reviewed. Finally, there is summary information about project work undertaken and completed by SCAG in FY 2020-2021.

FINANCIAL HIGHLIGHTS

Revenues increased to \$57.9 million in FY 2020-2021 from \$52.2 million in FY 2019-2020, an increase of \$5.7 million, or 10.9%.

Federal revenues increased by \$2.0 million; state revenues increased by \$8.7 million; local revenues decreased by \$0.6 million; and General Fund revenues decreased by \$4.4 million mainly due to a \$4.1 million recovery of disallowed grant costs related to the settlement of the Caltrans audits in FY 2019-2020.

Net position decreased by \$1.5 million to \$28.0 million primarily due to increased net pension liabilities.

Cash increased by \$3.1 million; receivables increased by \$6.2 million; the over-recovered indirect costs amount to \$0.2 million; and accounts and contracts payable and accrued liabilities increased by \$4.6 million mainly due to increases in Federal grants, all compared to FY 2019-2020.

Cash balances were adequate to support operations. There were no draws on SCAG's line of credit in FY 2020-2021.

As noted above, receivables increased \$6.2 million to \$18.2 million due to higher Federal receivables totaling \$5.2 million. No receivables are past due at year end.

Accounts and contracts payable (AP) payments to vendors are disbursed on a current basis. AP balances increased \$4.4 million to \$10.1 million.

The unfunded net pension liability of \$46.9 million to CalPERS and PARS increased \$2.8 million from \$44.1 million last year. SCAG's liability for other post-employment benefits was \$3.1 million, down from last year by \$0.2 million.

Management's Discussion and Analysis Year ended June 30, 2021

GOVERNMENT-WIDE FINANCIAL STATEMENTS

The government-wide financial statements are designed to provide readers with a broad overview of SCAG's finances. They are similar to private sector financial statements in that both use accrual accounting and are designed to provide operational accountability. This means reporting the extent to which SCAG met its operating objectives. There are two basic government-wide financial statements: the statement of net position and the statement of activities.

The Statement of Net Position is the basic government-wide statement of financial position. It presents information on all assets and liabilities, deferred outflows of resources and deferred inflows of resources, with the difference reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of SCAG is improving or deteriorating.

The Statement of Activities presents information showing how net position has changed during the most recent fiscal year. Changes in net position are reported when the underlying event giving rise to the transaction occurs, regardless of when cash is received or paid. Since, it is not dependent on the timing of cash flows, some revenues and expenses that are reported in this statement will result in cash inflows and outflows in future fiscal years.

The government-wide financial statements distinguish between the activities of SCAG that are principally supported by grants or contracts, and the General Fund activities which are intended to be covered primarily by dues paid by SCAG's members. Changes in net position are a result of the financial activities of the General and Transportation Development Act (TDA) funds, not from the grant funds, which operate on a cost-reimbursement basis. The government-wide financial statements can be found on pages 18 and 19 of this report.

FUND-BASED REPORTING

The primary role of fund-based financial statements is fiscal accountability. This means demonstrating whether SCAG complied, in the short-term (usually a fiscal year), with the legal restrictions associated with its funding. The governmental funds report the same activities as the government-wide financial statements, but they use modified accrual basis of accounting. Governmental funds financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in assessing a government's near-term – financing requirements.

The focus of governmental funds is narrower than the government-wide financial statements; however, it is useful to compare and reconcile the governmental funds with the information presented in the government-wide financial statements. A comparison will provide a better understanding of the near-term and long-term impact of SCAG's financial decisions. Governmental funds financial statements are reconciled to the government-wide financial statements to facilitate comparison. The reconciliations are reported in the basic financial statements.

Notes to the Basic Financial Statements

The notes to the basic financial statements provide additional information that is essential to a full understanding of the data provided in the government-wide financial statements and the governmental funds financial statements. The notes provide the reader with information about accounting policies, data and information about cash, indirect overhead, commitments and contingencies, retirement pension plans, and other items. The notes to the basic financial statements can be found on pages 22 to 53 of this report.

Statement of Net Position

The Statement of Net Position is prepared using accrual accounting since its measurement focus is total economic resources. Thus, it reports both long-term and short-term assets and deferred outflows of resources, and liabilities and deferred inflows of resources. At the end of FY 2020-2021, liabilities and deferred inflows of resources exceeded assets and deferred outflows of resources by \$28.0 million compared to \$26.5 million in FY 2019-2020 resulting in a net position decrease of \$1.5 million.

The following is a summary of net positions as of June 30, 2021 and 2020:

		June 30		
	202	1		2020
Current and other assets	\$ 34,24	45,531	5	24,844,834
Capital assets, net	6,08	83,678		5,433,945
Total assets	40,32	29,209		30,278,779
Deferred outflows of resources	6,94	19,572		5,455,905
Current liabilities	18,61	12,576		8,723,857
Noncurrent liabilities	56,43	31,266		52,319,558
Total liabilities	75,04	43,842		61,043,415
Deferred inflows of resources	27	72,316		1,236,732
Net position				
Invested in capital assets	1,63	39,425		287,694
Restricted	8,60	09,460		11,084,386
Unrestricted	(38,28	6,262)		(37,917,543)
Total net position	\$ (28,03	7,377)	S	(26,545,463)

Management's Discussion and Analysis Year ended June 30, 2021

Cash and Cash Equivalents

Over the last year, cash and cash equivalents has increased \$3.1 million to \$13.6 million. At June 30, 2021, cash as a percentage of total assets was 33.6%.

Accounts Receivable (AR)

ARs from federal, state, local and other agencies at the end of FY 2020-2021 were \$18.2 million compared to \$12.0 million the year before. AR balances represented 45% of total assets compared to 39% in FY 2019-2020.

SCAG has continued to monitor ARs. Each AR was fully documented and its collection was carefully monitored. All AR balances are considered collectible.

Under the terms of the Master Fund Transfer Agreement (MFTA) with the California Department of Transportation, SCAG may submit billings for actual allowable costs incurred (and not necessarily paid). However, SCAG must pay all billed costs within ten days of reimbursement by Caltrans.

Federal ARs at \$12.4 million were \$5.9 million more than last year. State receivables increased by \$0.2 million to \$5.2 million. Local grants and contracts receivable increased \$0.1 million to \$0.4 million. Other receivables increased to \$0.1 million.

Accounts and Contracts Payable (AP)

The AP balance increased from \$5.7 million to \$10.1 million.

Line of Credit (LOC)

During FY 2020-2021, SCAG did not draw on its LOC.

The LOC is a \$6.5 million credit line with an independent financial institution, which expires on March 31, 2022. Cash advances, if requested, are secured by an assignment of moneys due only from Caltrans. Advances on the line must be in minimum amounts of \$350,000 and are due 45 days from the date of the advance. The current agreement provides for a choice of two interest rate structures. Variable rate advances incur interest at the prime rate plus 0.5%. LIBOR advances incur a fixed rate of interest for a fixed period which is 2.5% above the bank's LIBOR rate.

Financing Agreements

During FY 2017-18, SCAG entered into two five-year Equipment Financing Agreements with Bank of the West to finance the acquisition of furniture and audio-visual equipment in SCAG's new headquarters building in Los Angeles. The furniture financing was in the amount of \$1,241,980 at 4.86% while the equipment financing was in the amount of \$701,505 at 5.44%. SCAG makes monthly repayments.

Management's Discussion and Analysis Year ended June 30, 2021

Capital Assets

Net investment in net capital assets is \$6,083,678. These assets have continuing value, which contribute to efficiency and effectiveness in conducting SCAG's transportation planning activities. For additional information, the reader is referred to note 6 of the basic financial statements.

The policy with respect to capitalizing assets is that the asset must cost more than \$5,000 (\$100,000 for intangible assets) and have a useful life of more than one year. Net investment in capital assets includes computer equipment, leasehold improvements, and furniture and fixtures as follows:

Construction in progress
Computer equipment and software, net
Leasehold improvements, net
Furniture and fixtures, net

Jı	ıne i	30
2021		2020
523,208		-
752,400		167,634
4,712,410		5,045,721
95,660		220,590
\$ 6,083,678	\$	5,433,945

SOUTHERN CALIFORNIA ASSOCIATION OF GOVERNMENTS Management's Discussion and Analysis Year ended June 30, 2021

Statements of Activities

All current year revenues and expenses are accounted for in the Statement of Activities. It recognizes revenues when earned and expenses when they are incurred, regardless of the timing of related cash inflows and outflows. This statement measures the results of operations over the year and can be used to analyze the revenues earned and expenses incurred to benefit the project objectives established by the grantors. Specific grants, which are included in the distribution of the functional areas of transportation, aviation, environmental, high-speed rail, housing, sustainability initiatives and administration, are described below.

		June 30		
		2021		2020
REVENUES		_		
Charges for services - member dues	\$	1,861,517	\$	2,112,970
Operating grants and contributions		55,993,555		49,907,967
General revenues:				
Interest Income		74,632		122,252
Other revenue		7,500		10,000
		57,937,204	_	52,153,189
EXPENSES				
Transportation		19,694,557		19,039,509
Modeling		10,690,326		12,191,498
Environmental		4,188,153		4,377,155
Public Involvement		3,261,091		2,826,301
Sustainability initiatives		16,301,434		6,266,299
Administration		5,293,557		5,899,158
	<u> </u>	59,429,118	_	50,599,920
Change in net position		(1,491,914)		1,553,269
Net position - beginning		(26,545,463)		(28,098,732)
Net position - ending	\$	(28,037,377)	\$	(26,545,463)

Management's Discussion and Analysis Year ended June 30, 2021

Total revenues in FY 2020-2021 were \$57.9 million compared to \$52.2 million last year. This is an increase of \$5.7 million or 10.9%. This increase is primarily attributable to Regional Early Action Planning (REAP) grant received by SCAG from the Department of Housing and Community Development in FY 2020-21.

The decrease in net position of \$1.5 million is primarily due to the increased net pension liabilities.

Major Expenses

In FY 2020-2021, salary expenses were \$17.6 million which included non-worktime (e.g., vacation leave, sick leave, and holiday) compared to \$15.3 million in FY 2019-2020. Salaries, including non-worktime, represent about 29.6% of total expenses.

Consultant expenses are the next largest expense line item. They increased \$4.3 million to \$17.0 million in FY 2020-2021 from \$12.7 million in FY 2019-2020. They represent about 28.7% of total expenses. Detailed information concerning specific consultant activities is analyzed below in the discussion about major revenues and expenses of federal, state, and local grants and the General Fund.

Federal Transportation Grants

Major FHWA and FTA Grants

On annual basis, SCAG receives two major federal grants for Metropolitan Planning from the Federal Highway Administration (FHWA) and Section 5303 from the Federal Transit Administration (FTA), also known as the Consolidated Planning Grant (CPG). These two federal grants are used to develop regional plans for transportation, integrated planning, air quality and other regionally significant transportation related issues. In accordance with federal and state laws, SCAG develops a long-range Regional Transportation Plan (RTP) every four years and a Federal Transportation Improvement Program (FTIP) every two years.

The RTP lays out the framework for investments in transportation infrastructure and maintaining it over the long-term. The FTIP, on the other hand, is a near-term program that identifies specific funding allocations for transportation projects to be implemented within the SCAG region over the next six years. Both the RTP and the FTIP must comply with all applicable state and federal requirements, including transportation conformity, fiscal constraint and inter-agency consultation and public outreach.

FHWA PL and FTA 5303 revenues amounted to \$21.1 million and \$8.0 million, respectively, in FY 2020-2021. These two grants were billed \$29.1 million in FY 2020-2021 compared to \$29.3 million in FY 2019-2020. Salaries and fringe benefits accounted for \$11.2 million, consultant expenses were \$2.9 million and the balance consisted of indirect overhead of \$14.7 million and other direct project costs of \$0.3 million. Other direct project expenses include professional services, travel, printing, and other non-labor costs.

Management's Discussion and Analysis Year ended June 30, 2021

Other Federal Grants

In addition to the two metropolitan planning funding programs under the federal Consolidated Planning Grant (CPG), there are several other federal grant programs awarded to SCAG to fund specific project activities.

FTA Section 5339 Bus and Bus Facilities and FTA 5312 Low or No Emission Vehicle Deployment Program (LoNo) Program

During FY 2015-2016, in partnership with Riverside Transit Agency, SCAG applied and received a grant award in the amount of approximately \$3.2 million in FTA Section 5339 funds for their Bus Stops and Shelters Acquisition project. In FY 2016-2017, SCAG also received a grant award in the amount of approximately \$0.9 million in FTA Section 5339 and \$9.8 million in FTA Section 5312 funds, for SunLine's Bus Procurement project. In FY 2017-2018, SCAG continued to administer the aforementioned grant projects and received another grant award in the amount of approximately \$5.6 million in FTA Section 5312 funds for Los Angeles County Metropolitan Transportation Authority and Foothill Transit Battery Bus Procurement and Charging Equipment project. In FY 2020-2021, SCAG partnered with Anaheim Transportation Network and received a grant award in the amount of \$2.0 million for 40 electric buses. For all grant programs, SCAG is responsible for passingthe funds through and ongoing monitoring and compliance of the grant program.

FTA Section 5304 and FHWA Partnership Planning

Caltrans' Sustainable Transportation Planning Grant Program offers two discretionary grant programs on an annual basis. SCAG has been a successful grant recipient under this program to further the region's RTP/SCS. Under this grant program the total FTA Section 5304 and FHWA Partnership Planning budgetfor FY 2020-2021 was approximately \$2.0 million. The total amount expended for these two grant programswas about \$0.5 million in FY 2020-2021. The unused balance for grants not expiring at the end of fiscal year is carried forward to FY 2021-2022 and future years, if needed, subject to authorization from Caltrans.

FHWA Active Transportation Program

In FY 2017-2018, SCAG was awarded \$1.8 million in FHWA funds from Caltrans Local Assistance Office to build onto the previously funded Active Transportation Safety & Encouragement Campaign Program. The project continued being implemented during FY 2020-2021. Caltrans is the Direct Recipient of the funds from FHWA and SCAG is responsible for managing the program.

Office of Traffic Safety Active Transportation Safety

In FY 2019-2020, SCAG received a grant award in the amount of \$1.0 million from Office of Traffic Safety (OTS) for the Pedestrian and Bicycle Safety Program and completed the grant activities during FY 2020-2021. The funds were used to conduct a regional active transportation safety and encouragement campaign to reduce bicycle and pedestrian collisions. In FY 2020-2021, SCAG secured another grant award from OTS in the amount of \$1.3 million to continue the effort to promote and educate bicycle and pedestrian safety.OTS is the Direct Recipient of the National Highway Traffic Safety Administration funds and SCAG is responsible for managing the program.

Department of Energy, Energy Efficiency & Renewable Energy

SCAG received a cooperative agreement award in the amount of \$45,000 in FY 2015-2016, \$45,000 in FY 2016-2017, \$45,000 in FY 2017-2018, \$67,500 in FY 2018-2019, and an additional \$90,000 in FY 2019-2020. In FY 2020-2021, SCAG received a new cooperative agreement award in the amount of \$90,000. The funds are used for Clean Cities Outreach, Education and Performance Tracking project.

Management's Discussion and Analysis Year ended June 30, 2021

State Grants

The Sustainable Communities Competitive Grants reside under the Sustainable Transportation Planning Grant Program and include the traditional State Highway Account (SHA) funds and Senate Bill (SB) 1 funds that are deposited into the Road Maintenance and Rehabilitation Account (RMRA). SB1, the Road Repair and Accountability Act of 2017, is a transportation funding bill that supports and implements the RTP/SCS and helps achieve the State's greenhouse gas (GHG) reduction targets. SB1 expanded the existing Caltrans' Sustainable Transportation Planning Grant Program by offering a formula grant program to the MPOs. Under this formula grant program, SCAG, as an MPO, received a grant award in the amount of \$5.6million in FY 2017-2018, \$5.3 million in FY 2018-2019, \$5.3 million in FY 2019-2020, and an additional \$5.3 million in FY 2020-2021. The SB1 grant funds support various programs, including but not limited to, SCAG's Sustainability Planning Grant (SPG) program, Future Communities Initiative, and development and implementation of the SCS. In FY 2017-2018, SCAG also received two competitive grant awards in SB1 funds for \$1.24 million, which fund the effort to carry out ADA Paratransit Demand Forecast and Southern California Regional Climate Adaptation Framework projects. Both projects were completed in FY 2020-2021. In FY 2019-2020, SCAG received two competitive grant awards in SHA funds for approximately \$1.0 million. The unused balance for both formula and competitive grants not expiring at the end of fiscal year are carried forward to FY 2021-2022 and future years, if needed, subject to authorization from Caltrans.

In FY 2016-2017, SCAG received a grant award in the amount of \$2.5 million directly from SCAQMD for the AB2766/MSRC funding program. The funds are used for implementing the *Go Human* Program and the *Go Human* events continued to be held in various cities in FY 2020-2021. In FY 2018-2019, SCAQMD also awarded SCAG \$2.0 million for implementation of Future Communities Pilot Program to research new and innovative concepts for reducing VMT and carry out a few pilot programs, and SCAG continued the grant activities in FY 2020-2021.

In FY 2017-2018, SCAG received two more grants from the Caltrans Local Assistance Active Transportation Program: \$1.15 million to develop six active transportation plans in disadvantaged communities, and \$1.29 million to implement active transportation, safe routes to school, and complete streets plans for seven cities in SCAG region. Both projects continued being implemented in FY 2020-2021. Further, in FY 2019-2020, SCAG received several more grants from the Caltrans Local Assistance Office and continued the activities. These projects include \$0.32 million in active transportation safety and encouragement campaign in the cities of Beverly Hills and Hermosa Beach, \$2.6 million in temporary demonstration of active transportation infrastructure as well as public engagement activities, and \$0.22 million in active transportation and safety education program for students and parents in underserved communities in the county of Imperial. Several projects continued being implemented in FY 2020-2021 while the projects in Beverly Hills and Hermosa Beach are completed.

In FY 2020-2021, SCAG received from the Department of Housing and Community Development \$47 million in Regional Early Action Planning (REAP) funding to support local governments and stakeholders with housing planning activities that accelerate housing production and meet the region's goals of housing productions as determined by the sixth Cycle Regional Housing Needs Assessment (RHNA).

Management's Discussion and Analysis Year ended June 30, 2021

Local Revenues

Local revenues were \$5.8 million compared to \$6.4 million in FY 2019-2020, and consisted primarily of Transportation Development Act (TDA) funding. The TDA Fund, a major fund, had revenues of \$5.4 million. TDA funds are used to meet the local match requirement for federal and state grants. SCAG receives these funds under the terms of the State of California Public Utilities Code Section 99233.2, which authorizes the Transportation Commissions in Los Angeles, Orange, Riverside and San Bernardino counties to allocate up to ¾ of 1 percent of their local transportation funds to SCAG as the multi-county planning agency for the region. The TDAfund balance decreased to \$8.6 million, primarily due to increased expenditures for modeling and sustainability initiatives.

General Fund

Management is required by SCAG's By-laws to submit an annual budget for the General Fund (GF) to the Regional Council (RC) and the RC presents it to the General Assembly for final approval. The GF is used as working capital and its resources are available for any authorized purpose, not otherwise required or allowed to be accounted for in another fund. Thus, GF cash is routinely used to pay invoices that are in the process of being billed to the grantor.

The comparative summary statement of revenues, expenditures, and changes in fund balances of the GF shown below is reported on a modified accrual basis. In FY 2020-2021, annual revenues and other financing sources nearly offset expenditures with only a \$0.1 million increase in fund balance.

SOUTHERN CALIFORNIA ASSOCIATION OF GOVERNMENTS Management's Discussion and Analysis Year ended June 30, 2021

		June 30		
		2021	2020	
Revenues:				
Membership assessments	\$	1,861,517	2,112,970	
Recovery of disallowed grant costs		-	4,062,579	
General assembly		7,500	10,000	
Interest and other		74,632	122,252	
Total revenues		1,943,649	6,307,801	
Expenditures:				
Transportation		1,400	726	
Environmental		-	-	
Modeling		-	708	
Public Involvement		600	45	
Sustainability Initiatives		-	2,150	
Administration		1,177,304	2,045,195	
Disallowed Grant Costs		-	-	
Capital outlay		1,254,684	-	
Indirect cost		18,992,533	15,618,533	
Indirect cost recovery		(20,666,267)	(17,691,911)	
Under-recovery of indirect cost		1,673,734	2,073,378	
Total expenditures	-	2,433,988	2,048,824	
Deficiency of revenues over expenditures		(490,339)	4,258,977	
Other financing sources (uses):				
Transfers in		646,292	-	
Transfers out		(70,753)	(77,059)	
Proceeds from financing		-	-	
Total other financing sources (uses)		575,539	(77,059)	
Change in fund balance		85,200	4,181,918	
Fund balance, beginning of year		6,938,295	2,756,377	
Fund balance, end of year	\$	7,023,495	6,938,295	

Management's Discussion and Analysis Year ended June 30, 2021

Dues assessed to member jurisdictions

The main source of revenues in the General Fund is dues assessed and collected from member cities, counties, Transportation Commissions and Tribal Governments in the region. Dues are used to fund the expenses of the RC and its committees, and other budgeted expenses described below, which are not otherwise chargeable to a grant.

The RC has implemented formal policies to retain members and grow dues collections. By-law amendments have been approved to permit increases in dues equal to the consumer price index. In light of the economic difficulties being experienced by all of our members in FY 2020-2021, staff recommended that the General Assembly approve the assessment with a 20% waiver. Member dues collections decreased in FY 2020-2021 - to \$1,861,517 from \$2,112,970, in FY 2019-2020, a decrease of 11.9 %.

Other GF Revenues and Interest Income

Total other revenues decreased in FY 2020-2021 to \$74,632 from \$122,252 in FY 2019-2020.

Cash that was not needed as working capital to support daily operations was invested in the Los Angeles County Investment Pool. The County Pool investment policy provides that public funds are invested for the maximum security of principal with secondary emphasis on achieving the highest return. The reader is referred to the Note 2 – Cash and Cash Equivalents for additional information.

GF Budget vs. Actual Expenditures

GF expenditures overall were \$1.5 million compared to the budget of \$2.7 million, a difference of \$1.2 million. The primary savings resulted from changes to the annual Regional Conference & General Assembly which was held virtually due to the COVID-19 pandemic. The GF budget includes RC expenditures including member stipends, travel, monthly RC meetingexpenses, and annual meetings most of which had reduced expenses. It also includes contracted federal and state lobbying, and legal fees.

Next Year's Budgets

SCAG's Comprehensive Budget for FY 2021-2022 is \$147.1 million compared to \$96.0 million in FY 2020-2021, a net increase of \$51.1 million or 53.2% mainly due to an increase in Federal FTA pass-through grants that SCAG will administer for local transit operators; an increase in local funds to support the FTA grant projects; and an increase in state funds for the MSRC Last Mile Freight Grant Program. The funding for the FY 2020-2021 OWP comes from the Federal government (35%), 32% from the State of California, and 33% from local funds.

Requests for Information

This report is designed to provide a general overview of SCAG finances for readers of the Comprehensive Annual Financial Report. Detailed questions concerning any of the information in this report or requests for additional financial information should be addressed to the Chief Financial Officer, Southern California Association of Governments, 900 Wilshire Boulevard, Ste. 1700, Los Angeles, California 90017.



Assets	
Cash and cash investments	\$ 13,558,719
Receivables:	
Federal grants	12,441,119
State grants and contracts	5,240,440
Local grants and contracts	460,221
Other	57,639
Prepaids	2,645,389
Other assets	6,774
Capital assets, net	6,083,678
Total assets	40,493,979
Deferred Outflows of Resources	
Deferred outflows of resources related to pensions	6,127,349
Deferred outflows of resources related to OPEB	822,223
belefied outflows of resources related to of Eb	022,223
Total deferred outflows of resources	6,949,572
Liabilities	
Accounts and contracts payable	10,145,130
Accrued liabilities	634,397
Advances from grantors	493,198
Unearned revenues	7,339,851
Over-recovery of indirect costs	164,770
Noncurrent liabilities:	
Due within one year	1,919,750
Due in more than one year	54,511,516
Total liabilities	75,208,612
Deferred Inflows of Resources	
Deferred inflows of resources related to OPEB	272,316
Net Position	
Net investment in capital assets	1,639,425
Restricted for:	1,000,720
Transportation projects	8,609,460
Unrestricted	(38,286,262)
	(30)200)202)
Total net position	\$ (28,037,377)

Statement of Activities Year Ended June 30, 2021

			Program Revenues				Net	
			Charges for Services - Member		Operating Grants and		(Expenses) Revenues and Change in	
		Expenses		Dues		ontributions		Net Position
Functions/programs								
Transportation Environmental Modeling Public Involvement Sustainability Initiatives Administration Total governmental activities	\$	19,694,557 4,188,153 10,690,326 3,261,091 16,301,434 5,293,557	\$	- - - - 1,861,517	\$	19,693,157 4,188,153 10,690,326 3,260,491 16,301,434 1,859,994 55,993,555	\$	(1,400) - - (600) - (1,572,046) (1,574,046)
rotal governmental activities	<u> </u>	33,123,110	<u> </u>	1,001,517		33,333,333		(1,37 1,0 10)
General revenues Interest income Other revenue								74,632 7,500
Total general revenues								82,132
Change in Net Position								(1,491,914)
Net Position, Beginning of Year								(26,545,463)
Net Position, End of Year							\$	(28,037,377)

Balance Sheet – Governmental Funds June 30, 2021

	General Fund	FTA 5303 Fund	FHWA PL Fund	FTA 5312 Fund	TDA Fund	REAP AB 101 Fund	Nonmajor Funds	Total
Assets Cash and cash equivalents Receivables	\$ 13,558,719	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,558,719
Federal grants State grants and contracts Local grants and contracts Other Due from other funds Prepaids Other assets	57,639 895,316 2,645,389 6,774	3,548,754 - - - - - -	3,875,320 - - - - - -	4,155,750 - - - - - -	424,034 - 8,640,197 -	4,465 - 8,244,097 - -	861,295 5,235,975 36,187 - 537,442 -	12,441,119 5,240,440 460,221 57,639 18,317,052 2,645,389 6,774
Total assets	\$ 17,163,837	\$ 3,548,754	\$ 3,875,320	\$ 4,155,750	\$ 9,064,231	\$ 8,248,562	\$ 6,670,899	\$ 52,727,353
Liabilities and Fund Balances Liabilities Accounts and contracts								
payable Accrued liabilities	\$ 1,340,397 634.397	\$ 995,261	\$ 183	\$ 4,152,964	\$ 454,771	\$ 1,239,042	\$ 1,962,512	\$ 10,145,130 634,397
Due to other funds Advances from grantors Unearned revenues Over-recovery of indirect costs	7,670,447 - 330,331	2,553,493 - -	3,875,137 - -	2,786 - -	- - -	7,009,520	4,215,189 493,198 - -	18,317,052 493,198 7,339,851 164,770
Total liabilities	10,140,342	3,548,754	3,875,320	4,155,750	454,771	8,248,562	6,670,899	37,094,398
Fund Balances Nonspendable for								
Prepaids and other assets Restricted	2,652,163	-	-	-	-	-	-	2,652,163
Transportation Unassigned	-	-	-	-	8,609,460	-	-	8,609,460
General fund	4,371,332							4,371,332
Total fund balances	7,023,495				8,609,460			15,632,955
Total liabilities and fund balances	\$ 17,163,837	\$ 3,548,754	\$ 3,875,320	\$ 4,155,750	\$ 9,064,231	\$ 8,248,562	\$ 6,670,899	\$ 52,727,353

Reconciliation of Total Governmental Fund Balances to the Statement of Net Position June 30, 2021

Total governmental fund balances	\$	15,632,955
Amounts reported for governmental activities in the accompanying statement of net position are different because:		
Capital assets, net of accumulated depreciation of \$7,687,781 used in governmental activities are not financial resources; they are therefore, not reported in the governmental funds financial statements		6,083,678
Long-term liabilities are not due and payable at year end; they are therefore, not reported in the governmental funds financial statements Compensated absences liabilities Net pension liabilities Net OPEB liability Financing agreements Tenant improvement allowance		(2,001,440) (46,898,993) (3,086,580) (690,846) (3,753,407)
Deferred outflows of resources are not considered financial resources and are not reported in the governmental funds Pensions OPEB		6,127,349 822,223
Deferred inflows of resources are not available to pay for current period expenses and are not reported in the governmental funds OPEB	_	(272,316)
Net Position	\$	(28,037,377)

Statement of Revenues, Expenditures and Changes in Fund Balances – Governmental Funds Year Ended June 30, 2021

	General Fund	FTA 5303 Fund	FHWA PL Fund	FTA 5312 Fund	TDA Fund	REAP AB 101 Fund	Nonmajor Funds	Total
Revenues Federal grants, net State grants and contracts Local grants and contracts	\$ - - -	\$ 7,968,742 - -	\$ 21,155,220 - -	\$ 4,189,616 - -	\$ - 5,448,436	\$ - 4,862,701 -	\$ 2,087,258 9,896,308 385,274	\$ 35,400,836 14,759,009 5,833,710
Membership assessments Cities Counties Commission Transportation corridor agency Air districts General assembly Interest and other	1,483,344 280,673 81,500 8,000 7,500 74,632	- - - - - -	- - - - -	- - - - - -	- - - - -	- - - - -	- - - - -	1,483,344 280,673 81,500 8,000 8,000 7,500 74,632
Total revenues	1,943,649	7,968,742	21,155,220	4,189,616	5,448,436	4,862,701	12,368,840	57,937,204
Expenditures Transportation Environmental Modeling Public involvement Sustainability initiatives Administration Debt service	1,400 - - 600 - 1,177,304	2,564,365 487,033 1,549,704 1,267,713 1,046,428 1,053,499	6,477,598 2,147,264 6,284,755 1,429,026 3,048,901 1,767,676	4,189,616 - - - - - -	2,300,471 217,578 1,887,201 261,759 2,611,852 197,515	427,671 - - - 3,565,996 222,742	3,733,436 1,336,278 968,666 301,993 6,028,257 210	19,694,557 4,188,153 10,690,326 3,261,091 16,301,434 4,418,946
Principal Interest Capital outlay Indirect cost Indirect cost recovery Over-recovery of indirect costs	1,254,684 18,992,533 (20,666,267) 1,673,734	- - - - - -	- - - - - -	- - - - - -	393,012 23,804 100,923 - -	- - - - - -	- - - - - -	393,012 23,804 1,355,607 18,992,533 (20,666,267) 1,673,734
Total expenditures	2,433,988	7,968,742	21,155,220	4,189,616	7,994,115	4,216,409	12,368,840	60,326,930
Excess (Deficiency) of Revenues Over (Under) Expenditures	(490,339)				(2,545,679)	646,292		(2,389,726)
Other Financing Sources (Uses) Transfers in Transfers out	646,292 (70,753)	<u>-</u>	<u>-</u>		70,753 	- (646,292)	<u>-</u>	717,045 (717,045)
Total other financing sources (uses)	575,539				70,753	(646,292)		
Change in Fund Balance	85,200	-	-	-	(2,474,926)	-	-	(2,389,726)
Fund Balances, Beginning of Year	6,938,295				11,084,386			18,022,681
Fund Balances at End of Year	\$ 7,023,495	\$ -	\$ -	\$ -	\$ 8,609,460	\$ -	\$ -	\$ 15,632,955

Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of Activities

Year Ended June 30, 2021

Change in Fund Balances - Total Governmental Funds		\$ (2,389,726)
Amounts reported for governmental activities in the accompanying statement of activities are different because:		
Governmental funds report capital outlays as expenditures. However, in the statement of activities those assets costs are allocated over their respective estimated useful lives and reported as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the current period: Capital outlay Depreciation expense	\$ 1,280,914 (631,181)	649,733
Compensated absences and tenant improvement allowance are not recorded in the governmental funds and the corresponding changes in these balances are not reflected in the change in fund balance:		
Compensated absences liabilities Amortization of tenant improvement allowance		(296,979) 308,986
The issuance of long-term debt provides current financial resources to governmental funds, while the repayment of principal of long-term debt consumes the current financial resources of governmental funds. This amount is the net effect of these differences in the treatment of long-term debt and related items.		
Debt service payment		393,012
Governmental funds report pension/OPEB contributions as expenditure Such amounts are reported as deferred outflows of resources on the full accrual basis. The impact of pension and OPEB accounting is as follows:		
Change in net pension liability		(2,819,291)
Change in net OPEB liability Change in pension deferred inflows/outflows		204,268 2,227,910
Change in OPEB deferred inflows/outflows		230,173
Change in Net Position of Governmental Activities		\$ (1,491,914)

Note 1 - Summary of Significant Accounting Policies

A. General Background

The Southern California Association of Governments (SCAG) is a regional planning organization and a Council of Governments voluntarily established by its members in 1965 pursuant to the Joint Exercise of Powers Act. SCAG was established as a regional platform for the discussion, study, and agreement on long term regional policies regarding the orderly development of the Southern California Region pertaining to transportation, air quality, and growth management. The State of California and the federal government have designated SCAG as the comprehensive planning agency for the Southern California Region.

The region served by SCAG includes the counties of Imperial, Los Angeles, Orange, Riverside, San Bernardino, and Ventura as well as cities within the boundaries of these counties. SCAG works with the region's agencies and decision makers to develop long range regional plans and strategies that provide for efficient movement of people, goods, and information; enhance economic growth and improve the quality of life. These plans can be used as a guide in addressing issues of regional/subregional concern and to help local agencies meet federal and state planning mandates. SCAG's policies and programs are governed by an 84 member Regional Council (RC). Members of the RC are locally elected officials who are appointed to serve two year terms by their respective local jurisdictions. RC officers are elected by the RC membership and serve a one year term.

The accompanying basic financial statements have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as prescribed by the Governmental Accounting Standards Board (GASB). The accompanying basic financial statements include all financial activities of SCAG.

B. Government-wide and Fund Financial Statements

The basic financial statements of SCAG are composed of the following:

Government-wide financial statements Governmental funds financial statements Notes to basic financial statements

Government-wide financial statements (i.e., the Statement of Net Position and the Statement of Activities) display information about SCAG as a whole. All of SCAG's operations represent governmental activities and SCAG has no business type activities. Interfund balances have been eliminated in the government-wide financial statements. However, interfund services provided and used are not eliminated in the process of consolidation. Government wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Amounts paid to acquire capital assets are capitalized as assets in the government wide financial statements, rather than reported as expenditures.

The government-wide financial statements utilize a net position presentation. Net position is categorized as net investment in capital assets, restricted and unrestricted. When both restricted and unrestricted resources are available for SCAG, it is SCAG's policy to use restricted resources first, then unrestricted resources as they are needed.

Notes to Financial Statements June 30, 2021

The Statement of Activities demonstrates the degree to which the direct expenses of a given function are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include: 1) dues assessments charged to members who directly benefit from services and, 2) grants and contributions that are restricted to meeting the operational needs of a particular function. Other items not properly included among program revenues are reported as general revenues.

In general, expenses related to a predetermined fixed rate percentage applied to direct labor and fringe benefits are reported as indirect costs. SCAG policy for the allocation of indirect costs states they are allocated equitably to projects using the guidance, standards, and objectives contained in relevant federal and state regulations. Specifically, *Title 2 of U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance)*, is the primary federal reference, and the *Local Assistance Procedure Manual* is the State of California reference.

SCAG is permitted by these regulations to allocate indirect costs to projects using a predetermined fixed rate percentage applied to direct labor and fringe benefit costs incurred. The underlying documentation for the calculation of the fixed rate is submitted annually to SCAG's federal cognizant agency, the Federal Transit Administration, for review and approval of the fixed rate to be used in the following year. The proposed indirect cost rate is also submitted to the California Department of Transportation, Division of Audits and Investigations for review and acceptance. Upon approval of the Indirect Cost Allocation Plan, SCAG can use the rate to allocate indirect costs to grants, contracts, and other agreements with the Federal Government and the California Department of Transportation (Caltrans).

SCAG's accounting system is organized and operated on the basis of separate funds. The operations of each fund are accounted for with a separate set of self balancing accounts that comprise its assets, liabilities, fund balance, revenues, and expenditures. All funds are classified as governmental funds.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under the modified accrual basis of accounting, expenditures and liabilities are recorded when amounts are due and payable and revenue is recognized when earned and when considered measurable and available. Available means the revenue is collectible within the current period or within 5 months thereafter to be used to pay liabilities of the current period. Revenues on grants are recognized when all eligibility requirements are met and amounts are considered measurable and available.

All governmental funds are accounted for on a spending or "financial flow" measurement focus. Generally, only current assets and current liabilities are included in the Balance Sheets. The Statements of Revenues, Expenditures, and Changes in Fund Balances for governmental funds generally present increases (revenues and other financing sources) and decreases (expenditures and other financing uses) in the net current assets or fund balance.

C. Major Funds

SCAG considers the following funds as major governmental funds:

Governmental Funds

General Fund – The General Fund is available for any authorized purpose and is used to account for all financial activities of SCAG not required or allowed to be accounted for in another fund. The General Fund's main source of revenue is membership dues, which are assessed and collected from the members of SCAG. The General Fund is the primary internal source of working capital.

The special revenue funds are described below:

Federal Transit Administration (FTA) Sec. 5303 Fund – This fund is established to account for revenues from FTA. These funds are available and restricted to support expenditures for specifically identified purposes and projects relating to public transportation.

Federal Highway Administration (FHWA) Planning (PL) Fund – This fund is established to account for revenues from FHWA. These funds are available and restricted to support expenditures for specifically identified purposes and projects related to highways and bridges.

Federal Transit Administration (FTA) Sec. 5312 Fund – This fund is established to account for revenues from FTA. These funds are available and restricted to support expenditures for specifically identified purposes and projects relating to public transportation.

Transportation Development Act (TDA) Fund – This fund is established to account for revenues from TDA. These funds are available and restricted to support expenditures for specifically identified purposes and projects related to the transportation planning and programming process.

Regional Early Action Planning (REAP) AB 101 Fund – This fund is established to account for revenues from REAP AB 101. These funds are available and restricted to support expenditures for specifically identified purposes and projects related to the accelerating of housing procedure and facilitating compliance in implementing the sixth cycle of the Regional Housing Needs Allocation.

D. Grant Revenues

All major and nonmajor fund revenues are recognized as program revenue to the extent that allowable expenditures under the grant have been incurred and amounts are considered measurable and available. Grant expenditures incurred in excess of grant revenues available are funded by the General Fund or other allowable funds by transfers. Disallowed costs, if any, associated with grant expenditures submitted for reimbursement in the current fiscal year are funded by transfers from the General Fund. Disallowed costs, if any, related to grant programs already completed and closed out by SCAG are recorded as administration expenditures of the General Fund.

E. Unearned Revenue and Advances from Grantors

Cash received from grantors in advance of actual grant expenditures being incurred is recorded as advances from grantors in the accompanying basic financial statements. Additionally, some jurisdictions pay their member dues for the following year in advance. These amounts are reported as unearned revenues in the basic financial statements.

F. Long-Term Liabilities

SCAG's rental cost associated with its operating lease for office space is recognized on the straight line basis in the government-wide financial statements. The difference between cash payments and straight line rent expense results in a credit balance that is included in noncurrent liabilities in the government wide financial statements.

SCAG also received a benefit from certain tenant improvement allowances granted at the inception of its lease, which were recorded as deferred lease credits and are amortized on a straight line basis over the lease term. The related credits are not, however, reported in the accompanying fund financial statements as they are not expected to be liquidated with current financial resources. They are reported in the Statement of Net Position as noncurrent liabilities (Note 10).

G. Cash and Cash Equivalents

Cash and cash equivalents consist of cash on hand and demand deposit accounts and amounts held by the County of Los Angeles Treasurer. Cash not needed for immediate working capital use is invested in interest bearing accounts.

H. Capital Assets

Capital assets, which include furniture and fixtures, computer equipment and leasehold improvements, are reported in the accompanying government wide financial statements. Capital assets are defined by SCAG as assets with an initial individual cost of more than \$5,000 (\$100,000 for intangible assets) and an estimated useful life in excess of one year. Such assets are recorded at cost if purchased or constructed. Donated capital assets, donated works of art and similar items, and capital assets received in a concession arrangement should be reported at acquisition value.

The provision for depreciation of capital assets within SCAG is computed on the straight line method using these estimated useful lives:

Equipment3 yearsIntangible assets5 yearsLeasehold improvements10 yearsFurniture and fixtures3 to 7 years

I. Compensated Absences

It is SCAG's policy to permit employees to accumulate earned but unused vacation benefits up to a maximum of 400 hours. Employees are paid 100% of their accumulated vacation when they terminate employment for any reason. All vacation is accrued and reported in the government-wide financial statements as compensated absences. It is estimated that a substantial part of the liability for compensated absences will be paid in the subsequent period from the General Fund and related Special Revenue Funds.

J. New Governmental Accounting Standards Board (GASB) pronouncements issued, not yet effective

The Governmental Accounting Standards Board (GASB) has issued the following pronouncements prior to June 30, 2021, that have effective dates that may impact future financial statement presentation. The effect of these statements is currently under review by SCAG:

- GASB Statement No. 87, Leases.
- GASB Statement No. 89, Accounting for Interest Cost Incurred Before the End of a Construction Period.
- GASB Statement No. 91, Conduit Debt Obligations.
- GASB Statement No. 92, Omnibus 2020.
- GASB Statement No. 94, *Public-Private and Public-Public Partnerships and Availability Payment Arrangements*.
- GASB Statement No. 96, Subscription-based Information Technology Arrangements.
- GASB Statement No. 97, Certain Component Unit Criteria, and Accounting and Financial Reporting for Internal Revenue Code Section 457 Deferred Compensation Plans An Amendment of GASB Statement No. 14 and No. 84 and a Supersession of GASB Statement No. 32.
- GASB Statement No. 98, The Annual Comprehensive Financial Report

K. Pensions

For purposes of measuring the net pension liability and deferred outflows/inflows of resources related to pensions, and pension expense, information about the fiduciary net positions of the California Public Employees' Retirement System (CalPERS) and Public Agency Retirement System (PARS), and additions to/deductions from CalPERS' and PARS' fiduciary net positions have been determined on the same basis as they are reported by CalPERS and PARS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

L. Other Post-Employment Benefits (OPEB)

For purposes of measuring the net OPEB liability, deferred outflows of resources and deferred inflows of resources related to OPEB, and OPEB expense, information about the fiduciary net position of the California Public Employees' Retirement System (CalPERS) and additions to/deductions from CalPERS's fiduciary net position have been determined on the same basis as they are reported by CalPERS. For this purpose, CalPERS recognizes benefit payments when due and payable in accordance with the benefit terms. Investments are reported at fair value, except for money market investments and participating interest-earning investment contracts that have a maturity at the time of purchase of one year or less, which are reported at cost.

M. Deferred Outflows and Inflows of Resources

SCAG recognizes deferred outflows and inflows of resources. A deferred outflow of resources is defined as a consumption of net position by the government that is applicable to a future reporting period. A deferred inflow of resources is defined as an acquisition of net position by the government that is applicable to a future reporting period.

SCAG reports deferred outflows and inflows of resources related to pension and OPEB on the government-wide statement of net position, under the full accrual basis of accounting. Refer to Note 12 and Note 14 for items identified as deferred inflows and outflows related to pension and OPEB, respectively.

N. Use of Estimates

The preparation of the basic financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts and disclosures at the date of the basic financial statements and the reported amounts of revenues and expenses/expenditures during the reporting period. Actual results could differ from such estimates.

O. Fund Balance Reporting

Governmental Accounting Standards Board (GASB) Statement No. 54, Fund Balance Reporting and Governmental Fund-type Definitions, defines fund balance as the difference between the assets and liabilities reported in SCAG's governmental funds. There are generally limitations on the purpose for which all or a portion of the resources of a governmental fund may be used. The force behind these limitations can vary significantly, depending upon their source.

Consequently, the fund balance reported in the annual financial statements is categorized into five components whereby each component identifies the extent to which a governmental entity is bound to honor constraints on the specific purposes for which amounts in the fund can be spent. The five components of fund balance are as follows:

<u>Nonspendable fund balance</u> includes amounts that cannot be spent because they are either (a) not in spendable form or (b) legally or contractually required to be maintained intact. Examples are inventories, prepaid expenses, long-term receivables, or non-financial assets held for resale.

Notes to Financial Statements June 30, 2021

<u>Restricted fund balance</u> includes resources that are subject to externally enforceable legal restrictions. It includes amounts that can be spent only for the specific purposes stipulated by constitution, external resource providers, or through enabling legislation.

<u>Committed fund balance</u> includes amounts that can be used only for the specific purposes determined by a formal action of SCAG's highest level of decision-making authority (Regional Council).

<u>Assigned fund balance</u> consists of funds that are set aside for specific purposes by SCAG's highest level of decision making authority or a body or official that has been given the authority to assign funds. Assigned funds cannot cause a deficit in unassigned fund balance.

<u>Unassigned fund balance</u> is the residual classification for SCAG's general fund and includes all spendable amounts not contained in the other classifications. This category also provides the resources necessary to meet unexpected expenditures and revenue shortfalls.

The General fund is the only fund that reports a positive unassigned fund balance amount. In other governmental funds it is not appropriate to report a positive unassigned fund balance amount. However, in governmental funds other than the General fund, if expenditures incurred for specific purposes exceed the amounts that are restricted, committed, or assigned to those purposes, it may be necessary to report a negative unassigned fund balance in that fund.

The Regional Council, as SCAG's highest level of decision-making authority, may commit fund balance for specific purposes pursuant to constraints imposed by formal actions taken. Committed amounts cannot be used for any other purpose unless the Regional Council removes or changes the specific use through the same type of formal action taken to establish the commitment. SCAG does not have any fund balance that meets this classification as of June 30, 2021.

The Regional Council delegates the authority to assign fund balance to the Executive Director for purposes of reporting in the annual financial statements.

When both restricted and unrestricted resources are available for use, it is SCAG's policy to use restricted resources first and then unrestricted resources as they are needed. When using unrestricted fund balance amounts, SCAG's policy is to use committed amounts first, followed by assigned and then unassigned.

Note 2 - Stewardship, Compliance, and Accountability

Excess of expenditures over appropriations by function of individual funds is as follows:

Fund	Final Budget	Expe	enditures	Excess
Major Fund				
General Fund				
Public Involvement	-	\$	600	600
Transportation	-	\$	1,400	1,400

Note 3 - Cash and Cash Equivalents

A reconciliation of cash and cash equivalents as shown on the Statement of Net Position is as follows:

Book balance of deposits with financial institutions	\$ 4,777,422	<u>)</u>
Cash and cash equivalents in County of Los Angeles Treasury	8,780,607	7
Petty cash	690)_
	\$ 13,558,719	<u> </u>

A. Deposits

At June 30, 2021, SCAG's cash and cash equivalents consisted of deposits with the County of Los Angeles Treasury, deposits with an independent financial institution, and petty cash on hand, all of which are presented in the accompanying basic financial statements at fair value.

Custodial Credit Risk

Custodial credit risk for deposits is the risk that, in the event of the failure of a depository financial institution, a government will not be able to recover its deposits or will not be able to recover collateral securities that are in the possession of an outside party. The custodial credit risk for investments is the risk that, in the event of the failure of the counterparty (e.g., broker-dealer) to a transaction, a government will not be able to recover the value of its investment or collateral securities that are in the possession of another party. The California Government Code and SCAG's investment policy do not contain legal or policy requirements that would limit the exposure to custodial credit risk for deposits or investments, other than the following provision for deposits: The California Government Code requires that a financial institution secure deposits made by state or local governmental units by pledging securities in an undivided collateral pool held by a depository regulated under state law (unless so waived by the governmental unit). The market value of the pledged securities in the collateral pool must equal at least 110 percent of the total amount deposited by the public agencies. California law also allows financial institutions to secure deposits by pledging first trust deed mortgage notes having a value of 150 percent of the secured public deposits. As of June 30, 2021, the SCAG's deposits with financial institutions were covered by FDIC up to \$250,000, and the remaining amounts of \$4,544,712 were collateralized by the financial institution's agent as described above.

B. Investments Authorized by SCAG's Investment Policy

The table below identifies the investment types that are authorized by SCAG's investment policy. Included in SCAG's investment policy is a statement that SCAG will diversify the use of investment instruments to avoid incurring unreasonable risks inherent in overinvesting in specific instruments, individual financial institutions, or maturities. SCAG's investment policy also requires the diversification of investment instruments in accordance with the guidelines of Government Code Section 53600 et. seq. The table also identifies certain provisions of SCAG's investment policy that addresses interest rate risk and concentration of credit risk.

Description	Maximum Maturities	Maximum Concentration	Maximum in One Issuer
U.S. Treasury Obligations (bills, notes and bonds)	5 years	100%	None
U.S. Government Agency Securities	5 years	100%	None
Bankers' Acceptances	, 180 days	40%	30%
Commercial Paper	270 days	25%	10%
Negotiable Certificates of Deposit	N/A	30%	None
Certificates of Deposit	N/A	30%	None
Passbook Savings Accounts	N/A	30%	None
Repurchase Agreements	92 days	20%	None
Interest-Bearing Checking Accounts	N/A	5%	None
Intermediate-Term Corporate Notes	5 years	30%	None
Bank Money Market Accounts	N/A	20%	None
Local Agency Investment Fund (LAIF)	N/A	100%	(per state limit)
Los Angeles County Investment Fund (County Pool)	N/A	100%	None

C. County of Los Angeles Treasurer's Pool

At June 30, 2021 and as permitted by California Government Code Section 53635, a portion of SCAG's cash balance totaling \$8,780,607 was on deposit in the County Pool. SCAG's investments in the County Pool represent less than 1% of the County Pool's investments. Cash on deposit in the County Pool at June 30, 2021, is stated at fair value. The County Pool values participant shares on an amortized cost basis during the year and adjusts to fair value at year-end. The County Treasurer prepares an Investment Policy Statement (policy) annually, which is presented to the Board of Supervisors for approval. The policy provides the basis for the management of a prudent, conservative investment program. Public funds are invested for the maximum security of principal with secondary emphasis on achieving the highest return, while meeting daily cash flow needs. All investments are made in accordance with the California Government Code, and in general, the Treasurer's policy is more restrictive than state law. At June 30, 2021, the weighted average maturity for the County pool approximated 590 days and the County pool is not rated. For further information regarding the Los Angeles County Investment Pool, refer to the County of Los Angeles Comprehensive Annual Financial Report.

June 30, 2021

Fair Value Measurements

GASB 72 establishes a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. SCAG categorizes its fair value measurements within the fair value hierarchy established by US GAAP. The hierarchy is based on the valuation inputs used to measure the fair value of the asset and is as follows.

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that SCAG has the ability to access at the measurement date.
- Level 2 inputs are inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.
- Level 3 inputs are unobservable inputs for the asset or liability. This valuation is accomplished using management's best estimate of fair value, with inputs into the determination of fair value that require significant management judgment or estimation. The level in the fair value hierarchy within which a fair value measurement in its entirety falls is based on the lowest level input that is significant to the fair value measurement in its entirety.

Deposits and withdrawals are made on the basis of \$1 and not fair value. Accordingly, SCAG's cash and cash equivalents in the Los Angeles County Investment Pool at June 30, 2021, is uncategorized and not defined as a Level 1, Level 2, or Level 3 input.

Note 4 - Indirect Overhead

Indirect costs are budgeted and actual costs are allocated and recovered from all grantors based on a predetermined fixed rate percentage applied to the sum of actual direct labor and fringe benefit cost incurred. The annual budget and the calculations of the fixed rate percentage are reviewed, negotiated, and approved annually by the California Department of Transportation (Caltrans). A cost allocation plan is prepared and submitted to Caltrans in accordance with procedures of the Uniform Guidance, 2 CFR Part 200, Sub part E – Cost Principles. Variations between actual indirect costs incurred and the allocated and recovered amounts are recorded as receivables or liabilities, as the case may be, and are allowed by Caltrans to be carried forward to future years' indirect cost allocation plan.

An under-recovery of \$1,508,964 was carried forward from FY 2019-2020 and added to the over-recovered indirect costs for FY 2020-2021. The over-recovered amount at June 30, 2021 is included in the General Fund and presented as a liability. The fixed percentage rate that was approved by Caltrans and used for FY 2020-2021 was 130.98% of salaries plus fringe benefits. A recap of the carryforward amount follows:

	Indirect Costs
Indirect costs Indirect costs recovered	\$ 18,992,533 20,666,267
(Over) under-recovered indirect costs (Over) under-recovered indirect costs, beginning of year	(1,673,734) 1,508,964
(Over) under-recovered indirect costs, end of year	\$ (164,770)

The balance of over-recovered indirect costs at June 30, 2021 amounting to \$164,770 will be carried forward as an adjustment to the calculation of the indirect cost carryforward for FY 2021-2022.

Note 5 - Unearned Revenue and Advances from Grantors

Unearned revenue consisted of the following:

A. Membership Dues/Sponsorships

Cash received as of June 30, 2021 for member dues for the following year amounted to \$278,331. Cash received for sponsorships for the following year amounted to \$42,000. These amounts are reported as unearned revenue in the governmental and government-wide statements.

B. Regional Early Action Planning (REAP) Grant Advances

SCAG was awarded Regional Early Action Planning (REAP) funding from Assembly Bill (AB) 101 to provide housing planning and process improvement services to cities and counties. \$7,009,520 is reported as unearned revenue as of June 30, 2021.

Note 6 - Capital Assets

SCAG's capital asset activity for the year ended June 30, 2021 was as follows:

	Balance July 01, 2020	Additions	Deletions	Balance June 30, 2021
Capital assets not being depreciated Construction in progress	\$ -	\$ 523,208	\$ -	\$ 523,208
Capital assets being depreciated Computer equipment and software Leasehold improvements Furniture and fixtures	6,230,509 6,035,568 855,649	708,887 48,819 -	- - -	6,939,396 6,084,387 855,649
Total Capital Assets Being Depreciated	13,121,726	757,706		13,879,432
Less accumulated depreciation and amortization Computer equipment and software Leasehold improvements Furniture and fixtures	(6,062,874) (989,847) (635,060)	(124,122) (382,130) (124,929)	- - -	(6,186,996) (1,371,977) (759,989)
Total Accumulated Depreciation and Amortization	(7,687,781)	(631,181)		(8,318,962)
Total Capital Assets Being Depreciated, Net	5,433,945	126,525		5,560,470
Capital Assets, Net	\$ 5,433,945	\$ 649,733	\$ -	\$ 6,083,678

Depreciation and amortization expense was charged to SCAG's functions/programs as follows:

Transportation	\$ 305,300
Environment/Compliance	40,523
Sustainability/Housing	113,082
Modeling/Forecasting/GIS	155,938
Public Involvement/Others	16,338
	\$ 631,181

Note 7 - Interfund Balances

The interfund due to/from amounts at June 30, 2021 were as follows:

	_	Due From Other Funds		Due to Other Funds	
Major governmental funds				_	
General fund	\$	895,316	\$	7,670,447	
FTA 5303 fund		-		2,553,493	
FTA 5312 fund		-		2,786	
FHWA PL fund		-		3,875,137	
TDA fund		8,640,197		-	
REAP AB101		8,244,097			
Total		17,779,610		14,101,863	
Non-Major Governmental Funds		537,442		4,215,189	
	\$	18,317,052	\$	18,317,052	

SCAG's General Fund is the organization's main operating fund and all cash receipts and disbursements are processed through the General Fund. Interfund due to/from transactions are used to account for the other funds' portion of these transactions. Interfund balances have been eliminated in the government wide financial statements. However, interfund services provided and used are not eliminated in the process of consolidation.

Note 8 - Commitments and Contingencies

A. Grants

Amounts received or receivable from grantors are subject to audit and adjustment by grantor agencies, which include the USDOT, Caltrans, and other state agencies. Any disallowed costs, including amounts already collected, may constitute a liability of the applicable funds.

B. Contract Commitments

At June 30, 2021, SCAG is contractually committed to pay for certain future transportation, technical and other planning consulting services amounting to \$20,477,305.

C. Operating Leases

SCAG has entered into various operating leases for the use of office space and satellite offices.

Wilshire Grand Center Office Space

On January 1, 2018, SCAG entered into a new agreement for the rental of new office space for a term of 15 years and 9 months, through September 30, 2033. The lease agreement included a beneficial occupancy period of 15 months. SCAG accounts for scheduled rent payments on a straight-line basis with a monthly amount of \$105,799.

At June 30, 2021, minimum lease commitments under non-cancelable operating leases with initial terms of one year or more are as follows:

Year ending June 30	Amount
2022 2023	\$ 1,425,201 1,397,833
2024 2025 2026	1,423,019 1,463,955
2026 2027-2031 2032-2034	1,522,562 8,576,853 4,435,766
Total	\$ 20,245,189

SCAG made total operating lease payments of \$2,209,272 during the fiscal year ended June 30, 2021.

D. Contingent Liabilities

In the ordinary course of its operations, SCAG is the subject of claims and litigation from outside parties. SCAG is insured for professional and general liability claims on a claims-made basis. In the opinion of management, there is no pending litigation or unasserted claims, the outcome of which would materially affect SCAG's financial position.

E. Liability, Workers' Compensation, and Purchased Insurance

Description of Self-Insurance Pool Pursuant to Joint Powers Agreement

SCAG is a member of the California Joint Powers Insurance Authority (Authority). The Authority is composed of more than 100 California public entities and is organized under a joint powers agreement pursuant to California Government Code §6500 et seq. The purpose of the Authority is to arrange and administer programs for the pooling of self-insured losses, to purchase excess insurance or reinsurance, and to arrange for group purchased insurance for property and other lines of coverage. The California JPIA began covering claims of its members in 1978. Each member government has an elected official as its representative on the Board of Directors. The Board operates through a nine-member Executive Committee.

Self-Insurance Programs of the Authority

Each member pays an annual contribution at the beginning of the coverage period. A retrospective adjustment is then conducted annually thereafter, for coverage years 2012-13 and prior. Coverage years 2013-14 and forward are not subject to routine annual retrospective adjustment. The total funding requirement for self-insurance programs is based on an actuarial analysis. Costs are allocated to individual agencies based on payroll and claims history, relative to other members of the risk-sharing pool.

Primary Liability Program

The California JPIA provides liability coverage that offers members two program options: the primary liability program and the excess liability program. Coverage in both programs includes bodily injury, personal injury, or property damage to a third party resulting from a member activity, including automobile liability. Employment practices liability is also a covered exposure. Claims for these programs are managed through a collaborative process with member communication and consultation. The California JPIA uses a third-party administrator to investigate and respond to all claims.

The primary liability program provides first-dollar coverage with no deductibles or member-retained limits. The program offers \$50 million of coverage per occurrence and is funded at the 70% – 80% confidence level. Although claims are managed through a collaborative process, the Authority retains ultimate settlement authority. The program is funded by annual contributions that represent an "all-inclusive" charge that covers the pool's retained layer, excess and reinsurance premiums, claims administration fees, operating expenses, and most training and risk management program expenses. More detailed information about the various layers of coverage is available on the following website: https://cjpia.org/coverage/risk-sharing-pools/.

Workers' Compensation Program

The California JPIA provides workers' compensation coverage that offers members two options: the primary workers' compensation program and the excess workers' compensation program. Coverage in both programs includes benefits to employees who are injured or become ill as a result of work-related activities. Benefits include medical treatment, indemnity payments, and other statutory requirements. All employers must provide workers' compensation protection for their employees. Claims for these programs are managed through a collaborative process with member communication and consultation.

For 2020-21, the Authority's pooled retention is \$2 million per occurrence, with reinsurance to statutory limits under California Workers' Compensation Law. Employer's Liability losses are pooled among members to \$2 million. Coverage from \$2 million to \$5 million is purchased as part of a reinsurance policy, and Employer's Liability losses from \$5 million to \$10 million are pooled among members.

Purchased Insurance

Property Insurance

SCAG participates in the all-risk property protection program of the Authority. This insurance protection is underwritten by several insurance companies. SCAG's property is currently insured according to a schedule of covered property submitted by SCAG to the Authority. SCAG's property currently has all-risk property insurance protection in the amount of \$13,627,690. There is a \$10,000 deductible per occurrence except for non-emergency vehicle insurance which has a \$2,500 deductible.

Crime Insurance

SCAG purchases crime insurance coverage in the amount of \$1,000,000 with a \$2,500 deductible. The fidelity coverage is provided through the Authority.

Adequacy of Protection

During the past three fiscal years, none of the above programs of protection experienced settlements or judgments that exceeded pooled or insured coverage. There were also no significant reductions in pooled or insured liability coverage in 2020-21.

F. Other Employee Benefits

SCAG also provides health insurance, vision, and dental benefits to employees under fully insured plans. The benefits are funded on a pay-as you-go basis in which SCAG pays premiums up to a maximum amount to cover the employees who participate in the program or payments are made directly to employees who have elected not to participate in the program. During the year ended June 30, 2021, SCAG paid \$1,653,369 of health insurance premiums and \$258,418 of vision and dental insurance premiums, as well as \$552,422 to employees who had no health insurance elections.

Note 9 - Line of Credit

SCAG has a \$6.5 million line of credit arrangement with an independent financial institution, which expires on March 31, 2022. It was established to provide access to cash, if needed, on a current basis. If advances are requested, they are secured by an assignment of all monies due, or to be due, from Caltrans. Advances must be made in minimum amounts of \$350,000. The line of credit was not used in the year ended June 30, 2021 and no liability was outstanding.

The line of credit agreement contains certain covenants regarding timely repayment, maintenance of certain levels of financial position, and other criteria. At June 30, 2021, SCAG management believes SCAG was in compliance with the financial covenants.

Note 10 - Long-Term Liabilities

The following is a summary of changes in SCAG's long-term liabilities for the year ended June 30, 2021:

	Balance at July 01, 2020	Additions	Deletions	Balance at June 30, 2021	Due within One year
Compensated absences	\$ 1,704,461	\$ 296,979	\$ -	\$ 2,001,440	\$ 1,199,707
Net pension liabilities - PARS	677,372	-	131,675	545,697	-
Net pension liabilities - PERS Net OPEB liability	43,402,330 3,290,848	2,950,966	204,268	46,353,296 3,086,580	-
Financing agreements	1,083,858	-	393,012	690,846	413,400
Tenant improvement allowance	4,062,393		308,986	3,753,407	306,643
Total Governmental Activities	\$ 54,221,262	\$ 3,247,945	\$ 1,037,941	\$ 56,431,266	\$ 1,919,750

Net pension liabilities, OPEB liabilities and compensated absences are liquidated from the General Fund.

A. Furniture and Equipment Financing Agreements

During fiscal year 2018, SCAG entered into two five-year financing agreements with Bank of the West to finance the acquisition of furniture and audio-visual equipment in SCAG's new headquarters building in Los Angeles. The furniture financing was in the amount of \$1,241,980 at 4.86% while the equipment financing was in the amount of \$701,505 at 5.44%. The amount of principal and interest outstanding as of June 30, 2021, is \$690,846 and \$30,882, respectively. These outstanding amounts contain a provision that in an event of a default, the outstanding amounts become immediately due if SCAG is unable to make payment. Principal and interest paid during the current year totaled \$419,622.

The future principal and interest requirements on the financing agreements are as follows:

Fiscal Year	Furniture Financing					
Ending June 30,	P	rincipal	Interest			Total
2022 2023	\$	264,368 160,240	\$	14,799 2,606	\$	279,167 162,846
Total	\$	424,608		17,405		442,013
Fiscal Year			Equipm	ent Financing		
Ending June 30,	Р	rincipal		nterest		Total
2022 2023	\$	149,033 117,205	\$	10,804 2,673	\$	159,837 119,878
Total	\$	266,238		13,477		279,715

June 30, 2021

B. Tenant Improvement Allowance

On January 1, 2018, SCAG was granted a tenant improvement allowance in the amount of \$4,829,000 at the inception on the new office building lease for leasehold improvements. The deferred lease credits are to be amortized over the term of the lease of 15 years and 9 months. The amount amortized during the current year was \$308,986 with a remaining balance of \$3,753,407.

Note 11 - Related Party Transactions

For the year ended June 30, 2021, SCAG recorded \$1,861,517 as membership revenue. These revenues are received from member cities, counties, transportation commissions and two Indian tribes whose representatives also serve on the Regional Council of SCAG. Such revenues are shown as membership assessments in the accompanying basic financial statements. The individual member assessments are calculated by a variable fixed base amount dependent on population plus a pro-rata allocation based on population. The bylaws of SCAG specify the method of calculation for the annual member assessments.

Note 12 - Retirement Plans

SCAG participates in the California Public Employees' Retirement System (CalPERS) and Public Agency Retirement System (PARS) for supplemental pension plan which are subject to GASB Statement No. 68. A summary of pension amounts for SCAG's plans at June 30, 2021 is presented below:

	CalPERS	PARS		Total	
Deferred outflows - pensions	\$ 6,123,282	\$	4,067	\$	6,127,349
Net pension liability	46,353,296		545,697		46,898,993
Pension expenses (credits)	5,550,522		105,508		5,656,030

Defined Benefit Pension Plan - California Public Employees' Retirement System (CalPERS)

A. General Information about the Pension Plan

Plan Descriptions

All qualified permanent and probationary employees are eligible to participate in the SCAG's Miscellaneous Plan, an agent multiple-employer defined benefit pension plan administered by the CalPERS, which acts as a common investment and administrative agent for its participating member employers. Benefit provisions under the Plan are established by State statute and SCAG's resolution. CalPERS issues publicly available reports that include a full description of the pension plans regarding benefit provisions, assumptions and membership information that can be found on the CalPERS website.

Benefits Provided

CalPERS provides service retirement and disability benefits, annual cost of living adjustments and death benefits to plan members, who must be public employees and beneficiaries. Benefits are based on years of credited service, equal to one year of full time employment. Members with five years of total service are eligible to retire at age 50 or 52 depending on the member's date of entry into CalPERS, with statutorily reduced benefits. All members are eligible for non-duty disability benefits after 10 years of service. The death benefit is one of the following: the Basic Death Benefit, the 1957 Survivor Benefit, or the Optional Settlement 2W Death Benefit. The cost of living adjustments for each plan are applied as specified by the Public Employees' Retirement Law.

The Plan's provisions and benefits in effect at June 30, 2021, are summarized as follows:

	Miscellaneous		
	Prior to	On or after	
Hire Date	January 1, 2013	January 1, 2013	
Benefit formula	2.0% @ 55	2.0% @ 62	
Benefit vesting schedule	5 years of service	5 years of service	
Benefit payments	monthly for life	monthly for life	
Retirement age	50-55	52-67	
Monthly benefits, as a % of eligible annual compensation	1.1% to 2.5%	1.0% to 2.5%	
Required employee contribution rates	7.00%	6.25%	
Required employer contribution rates	9.427%	9.427%	

Employees Covered

At June 30, 2021, the following employees were covered by the benefit terms for the Plan:

	Miscellaneous
Inactive employees or beneficiaries currently receiving benefits	243
Inactive employees entitled to but not yet receiving benefits	198
Active employees	134
Total	575

Contributions

Section 20814(c) of the California Public Employees' Retirement Law requires that the employer contribution rates for all public employers be determined on an annual basis by the actuary and shall be effective on the July 1 following notice of a change in the rate. Funding contributions for each of the Tiers within the Plan are determined annually on an actuarial basis as of June 30 by CalPERS. Beginning in fiscal year 2016, CalPERS collects employer contributions for the Plan as a percentage of payroll for the normal cost portion as noted in the rates above and as a dollar amount for contributions toward the unfunded liability. The dollar amounts are billed on a monthly basis. SCAG's contributions to the Plan for the year ended June 30, 2021 were \$4,826,472.

B. Net Pension Liability

SCAG's net pension liability for the Plan is measured as the total pension liability, less the pension plan's fiduciary net position. The net pension liability of the Plan is measured as of June 30, 2020, using an annual actuarial valuation as of June 30, 2019 rolled forward to June 30, 2020. A summary of principal assumptions and methods used to determine the net pension liability is shown below.

Actuarial Assumptions

The total pension liabilities in the June 30, 2019 actuarial valuations were determined using the following actuarial assumptions:

	Miscellaneous
Valuation Date	June 30, 2019
Measurement Date	June 30, 2020
Actuarial Cost Method	Entry-Age Normal Cost Method
Actuarial Assumptions:	
Discount Rate	7.15%
Inflation	2.625%
Payroll Growth	2.875%
Salary Increases	Varies by Entry Age and Service
Mortality Rate Table (1)	Derived using CalPERS' Membership
Post Retirement Benefit Increase	Contract COLA up to 2.0% until

(1) The mortality table used was developed based on CalPERS' specific data. The table includes 20 years of mortality improvements using Society of Actuaries Scale BB. For more details on this table, please refer to the 2014 experience study report.

All other actuarial assumptions used in the June 30, 2019 valuation were based on the results of an actuarial experience study for the period from 1997 to 2011, including updates to salary increase, mortality and retirement rates. Further details of the Experience Study can be found on the CalPERS website.

Discount Rate

The discount rate used to measure the total pension liability was 7.15 percent. To determine whether the municipal bond rate should be used in the calculation of the discount rate for each plan, CalPERS stress tested plans that would most likely result in a discount rate that would be different from the actuarially assumed discount rate. The tests revealed the assets would not run out. Therefore, the current 7.15 percent discount rate is appropriate and the use of the municipal bond rate calculation is not deemed necessary. The long-term expected discount rate of 7.15 percent is applied to all plans in the Public Employees' Retirement Fund (PERF). The cash flows used in the testing were developed assuming that both members and employers will make their required contributions on time and as scheduled in all future years. The stress test results are presented in a detailed report called "GASB Crossover Testing Report" that can be obtained at CalPERS website under the GASB 68 section.

The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class.

In determining the long-term expected rate of return, staff took into account both short-term and long-term market return expectations as well as the expected pension fund (PERF) cash flows. Taking into account historical returns of all the Public Employees Retirement Funds' asset classes (which includes the agent plan and two cost-sharing plans or PERF A, B, and C funds), expected compound (geometric) returns were calculated over the short-term (first 10 years) and the long-term (11-60 years) using a building-block approach. Using the expected nominal returns for both short-term and long-term, the present value of benefits was calculated for each PERF fund. The expected rate of return was set by calculating the single equivalent expected return that arrived at the same present value of benefits for cash flows as the one calculated using both short-term and long-term returns. The expected rate of return was then set equal to the single equivalent rate calculated above and rounded down to the nearest one quarter of one percent.

The table below reflects long-term expected real rate of return by asset class. The rate of return was calculated using the capital market assumptions applied to determine the discount rate and asset allocation.

Asset Class	Current Target Allocation	Real Return Years 1 - 10(a)	Real Return Years 11+(b)
Global Equity Fixed Income Inflation Assets Private Equity	50.0% 28.0% 0.0% 8.0%	4.80% 1.00% 0.77% 6.30%	5.98% 2.62% 1.81% 7.23%
Real Assets Liquidity Total	13.0% 1.0% 100.0%	3.75% 0.00%	4.93% -0.92%

- (a) An expected inflation rate of 2.00% used for this period
- (b) An expected inflation rate of 2.92% used for this period

C. Changes in the Net Pension Liability

The following table shows the changes in net position liability over the measurement period:

	Increase (Decrease)				
	Total Pension Liability	Plan Fiduciary Net Position	Net Pension Liability/(Asset)		
Balance at June 30, 2019	\$ 134,187,303	\$ 90,784,973	\$ 43,402,330		
Changes in the year Service Cost Interest on the total pension liability	2,412,334 9,463,839	-	2,412,334 9,463,839		
Differences between expected and actual experience	704,626	-	704,626		
Contributions from the employer Contributions from the employee	-	4,147,506 1,135,142	(4,147,506) (1,135,142)		
Net investment income Benefit payments, including refunds	- (7, 470, 440)	4,475,170	(4,475,170)		
of employee contributions Administrative expenses	(7,473,419) 	(7,473,419) (127,985)	127,985		
Net changes during measurement period	5,107,380	2,156,414	2,950,966		
Balance at June 30, 2020	\$ 139,294,683	\$ 92,941,387	\$ 46,353,296		

Sensitivity of the Net Pension Liability to Changes in the Discount Rate

The following presents the net pension liability of SCAG for the Plan, calculated using the discount rate for the Plan, as well as what the SCAG's net pension liability would be if it were calculated using a discount rate that is 1-percentage point lower or 1-percentage point higher than the current rate:

		Miscellaneous				
		Current				
	1% Decrease (6.15%)	Discount rate (7.15%)	1% Increase (8.15%)			
Net Pension Liability	\$ 62,898,516	\$ 46,353,296	\$ 32,545,039			

Pension Plan Fiduciary Net Position

Detailed information about each pension plan's fiduciary net position is available in the separately issued CalPERS financial reports.

D. Pension Expenses and Deferred Outflows/Inflows of Resources Related to Pensions

For the year ended June 30, 2021, SCAG recognized pension expense of \$5,550,522. At June 30, 2021, SCAG reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Outflows In		Infl	erred ows sources
Differences between expected and actual experiences Net differences between projected and actual earnings on	\$	649,069	\$	-
plan investments Contributions subsequent to measurement date		647,741 4,826,472		- -
Total	<u>\$</u>	6,123,282	\$	

\$4,826,472 reported as deferred outflows of resources related to contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ended June 30, 2022. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized as pension expense as follows:

Year ended June 30	
2022	\$ 70,166
2023	379,125
2024	467,293
2025	 380,226
Total	\$ 1,296,810

Supplemental Defined Benefit Pension Plan - Public Agency Retirement System (PARS)

A. General Information about the Pension Plan

Plan Description

On January 1, 2002, SCAG adopted a PARS Supplementary Retirement Plan (Plan). It was established to provide supplemental retirement benefits to certain eligible employees who retired in 1999. The Plan is a single-employer defined benefit plan to pay the equivalent of retirement benefits based on the amount of a bonus paid to each employee as an incentive to early retirement. Management believed the bonus was eligible for retirement pension benefits through PERS. The bonuses were later deemed ineligible by PERS for the purpose of calculating benefits; consequently, the Plan was established to pay each retiree the retirement amount they would have received from PERS, if the bonus had been deemed eligible. The Plan is closed to new entrants. The Plan does not issue stand-alone financial reports.

Notes to Financial Statements June 30, 2021

The PARS' trust administrator is Phase II Systems, which was appointed by the member agencies affiliated with the trust. The US Bank is the appointed trustee and has full power and authority with respect to property held in the trust. The distributions by PARS are in addition to the retirement benefits received from PERS.

Benefits Provided

A participant is fully vested and eligible to receive benefits under the Plan, if designated by the plan administrator. There are 11 designated participants, and the amount of their monthly distribution is stated in the Plan. It is anticipated that there will not be any future eligible participants added to the Plan.

The Plan provides a lifetime retirement benefit in the amount specified in the Plan with respect to each participant. At the effective date of the Plan, the amount of the supplementary benefit was determined based on the participant's selection from various retirement benefit options available. Distributions are paid consistent with the method of distribution by PERS, including an annual two-percent (2 percent) compounding cost-of-living adjustment effective each year on May 1st.

The Plan's provisions and benefits in effect at June 30, 2021 are summarized as follows:

Employees Covered

At June 30, 2021, all employees covered by the benefit terms for each Plan were inactive employees or beneficiaries currently receiving benefits. There were 10 participants.

Contributions

Funding contributions for the Plan are determined annually on an actuarial basis as of June 30 by the actuarial firm of Milliman. The actuarially determined rate is the estimated amount necessary to finance the costs of benefits paid to retirees during the year on a pay-as-you-go basis. SCAG is not prefunding these benefits. SCAG's contributions to the Plan for the year ended June 30, 2021 were \$98,310.

The SCAG's net pension liability for the Plan is measured as the total pension liability, less the pension plan's fiduciary net position. The net pension liability of the Plan is measured as of June 30, 2021, using an annual actuarial valuation as of that date. A summary of principal assumptions and methods used to determine the net pension liability is shown below.

B. Net Pension Liability

Actuarial Assumptions

The total pension liability in the June 30, 2021 actuarial valuation was determined using the following actuarial assumptions:

Miscellaneous

Valuation Date

June 30, 2021

Measurement Date

June 30, 2021

Actuarial Cost Method Entry-Age Normal Cost Method

Actuarial Assumptions:

Discount Rate 2.21%
Inflation 0.00%
Payroll Growth None (1)
Projected Salary Increases None (1)
Investment Rate of Return 6.0% (2)

Mortality Males: RP-2000 Males rate projected to 2020

using scale BB (as prescribed by PARS)

Females: RP-2000 Females rate projected to 2020

using scale BB (as prescribed by PARS)

- (1) Plan has no active members.
- (2) Net of pension plan investment expense, including inflation.

Discount Rate

The primary assumption in determining the sufficiency of a plan's fiduciary net position relates to expected employer contributions. As of June 30, 2021, the Plan is not being prefunded. Thus, the employer contributions are sufficient to cover only current benefit payments. Since there is a date of depletion, the discount rate is much lower than the current 6% investment return assumption. Projected benefit payments are discounted using the municipal bond index after the date that assets are expected to be depleted. SCAG chose the Bond Buyer GO 20-Bond Municipal Bond Index. The bond index decreased from 3.50% as of June 30, 2020 to 2.21% as of June 30, 2021. The Fiduciary Plan Net Position is \$62,485, leaving an unfunded liability, known as the Net Pension Liability of \$545,697.

C. Changes in the Net Pension Liability

The following table shows the changes in net pension liability over the measurement period:

	Increase (Decrease)					
	Total Pension Liability		Plan Fiduciary Net Position		Net Pension Liability/(Asset)	
Balance at June 30, 2020	\$	706,953	\$	29,581	\$	677,372
Service Cost		-		-		-
Interest on the total pension liability		14,966		-		14,966
Effect of economic/demographic gains or losses		(56,668)		-		(56,668)
Effect of assumption changes or inputs		2,842		-		2,842
Benefit payments		(59,911)		(59,911)		-
Contributions from the employer		-		98,310		(98,310)
Net investment income		-		6		(6)
Administrative expenses				(5,501)		5,501
Net changes		(98,771)		32,904		(131,675)
Balance at June 30, 2021	\$	608,182	\$	62,485	\$	545,697

Plan Fiduciary Net Position - Separate financial statements are not issued and management has determined that the balances and activity are immaterial.

Sensitivity of the Net Pension Liability to Changes in the Discount Rate

The following presents the net pension liability of SCAG for the Plan, calculated using the discount rate for the Plan, as well as what the SCAG's net pension liability would be if it were calculated using a discount rate that is 1-percentage point lower or 1-percentage point higher than the current rate:

		Current					
	1% Decrease		Discount rate		1% Increase		
		(1.21%)		(2.21%)		(3.21%)	
Net Pension Liability	\$	598,678	\$	545,697	\$	498,749	

D. Pension Expenses and Deferred Outflows/Inflows of Resources Related to Pensions

For the year ended June 30, 2021, SCAG recognized a pension expense of \$105,508. At June 30, 2021, the SCAG reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Ou	ferred Itflows Esources	Deferred	erred d Inflows ources
Net differences between projected and actual earnings	\$	4,067	\$	

Amounts reported as deferred outflows of resources related to pensions will be recognized as pension expense as follows:

Year ended June 30		
2022	\$	1,457
2023 2024		1,181 881
2025		548
Total	_\$	4,067

Note 13 - Deferred Compensation

SCAG has a deferred compensation plan that is available to substantially all employees. The plan allows employees to defer a portion of their current income from state and federal taxation. Employees may withdraw their participation at any time by giving written notice at least 30 days prior to the effective date of withdrawal. At June 30, 2021, plan assets totaling \$33,569,090 were held by independent trustees and, as such, are not reflected in the accompanying basic financial statements.

All amounts of compensation deferred under the plans are solely the property and rights of each beneficiary (pursuant to legislative changes effective in 1998 to the Internal Revenue Code Section 457, this includes all property and rights purchased and income attributable to these amounts until paid or made available to the employee or other beneficiary).

Note 14 - Post Employment Healthcare Plan

A. Plan Description

SCAG participates in the California Public Employees' Retirement System's (CalPERS) California Employer's Retiree Benefit Trust Program (CERBT) to assist SCAG's payment of other post employment benefits (OPEB). SCAG's Retiree Health Program (Plan) provides OPEB for all permanent full-time employees. The Plan is an agent multiple-employer defined benefit other postemployment benefits plan administered by the California Public Employees' Retirement System (CalPERS). CalPERS issues a publicly available financial report that can be found on the CalPERS website.

B. Benefits Provided

SCAG provides healthcare benefits through the CalPERS Health Program for all eligible retirees and their dependents. Retirees are eligible for this benefit if they are 50 years of age or over, have completed 5 years of employment, or they have taken disability retirement. Healthcare benefit payments are made monthly for each retired employee up to a maximum of \$550 and no future increases are assumed. Retirees can select a healthcare plan from only among the plans available through CalPERS. All of the retiree health benefit continues to the surviving spouse.

Employees Covered by Benefit Terms

At June 30, 2019, the most recent valuation date, the following current and former employees were covered by the benefit terms of the plan:

Inactive employees or beneficiaries currently receiving benefits	103
Inactive employees entitled to but not yet receiving benefits	14
Active employees	134
-	254
Total	251

Contributions

The annual contribution is based on the actuarially determined contribution. Employees are not required to contribute to the plan. Contributions recognized by the Plan from the employer for the year ended June 30, 2021 were \$698,772.

C. Net OPEB Liability

SCAG's net OPEB liability was measured as the total OPEB liability, less the OPEB plan's fiduciary net position. The net OPEB liability was measured as of June 30, 2020, using an annual actuarial valuation as of June 30, 2020. A summary of principal assumptions and methods used to determine the net OPEB liability is shown below.

Actuarial Assumptions – The total OPEB liability in the June 30, 2020 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Actuarial Cost Method	Entry-Age Normal Cost Method
Actuarial Assumptions:	
Discount Rate	6.75%
Inflation	2.75%
Payroll Growth	2.75%
Investment Rate of Return	6.75%
Mortality	(1)
Healthcare Trend Rate	7.5% for 2021 decreasing to 4.5%

(1) Derived using CalPERS Membership Data for all Funds

Mortality rates were based on the CalPERS 2017 Experience Study, which assumed future mortality improvements using Society of Actuaries (SOA) Scale BB. The Experience Study report can be obtained on the CalPERS website under Forms and Publications.

The actuarial assumptions used in the June 30, 2020 valuation were based on the results of an actuarial experience study for the period.

Discount Rate — The discount rate used to measure the total OPEB liability was 6.75 percent. The projection of cash flows used to determine the discount rate assumed that employee contributions will be made at the current contribution rate and that SCAG's contributions will be made at rates equal to the difference between actuarially determined contributions rates and the employee rate. Based on those assumptions, the plan's fiduciary net position was projected to be available to make all projected future benefit payments of current active and inactive employees. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

The long-term expected rate of return on OPEB plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of OPEB plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the OPEB plan's target asset allocation as of June 30, 2020 are summarized in the following table:

Asset Class	Target Allocation	Long-Term Rate of Return Expected Real
CERBT		
Global Equity	59%	5.50%
Global Debt Securities	25%	2.35%
Inflation Assets	5%	1.50%
Commodities	3%	1.75%
REITs	8%	3.65%
Total	100%	

D. Changes in Net OPEB Liability

	Increase (Decrease)			
	Total OPEB Liability	Plan Fiduciary Net Position	Net OPEB	
	Liability	Net Position	Liability	
Balance at June 30, 2020	\$ 9,623,303	\$ 6,332,455	\$ 3,290,848	
Changes in the year:				
Service cost	247,159	-	247,159	
Interest on the total OPEB liability	644,240	=	644,240	
Changes in assumptions	=	=	-	
Differences between expected and actual experience	(92,055)	-	(92,055)	
Contributions - employer	=	782,082	(782,082)	
Net investment income	-	224,666	(224,666)	
Benefit payments	(663,171)	(663,171)	-	
Administrative expenses	<u> </u>	(3,136)	3,136	
Net changes	136,173	340,441	(204,268)	
Balance at June 30, 2021	\$ 9,759,476	\$ 6,672,896	\$ 3,086,580	

Sensitivity of the Net OPEB Liability to Changes in the Discount Rate— The following presents the net OPEB liability of SCAG, as well as what SCAG's net OPEB liability would be if it were calculated using a discount rate that is 1-percentage-point lower (5.75%) or 1-percentage-point higher (7.75%) than the current discount rate:

	1% Decrease (5.75%)		 Discount Rate (6.75%)	1% Increase (7.75%)			
Net OPEB Liability	\$	4,051,245	\$ 3,086,580	\$	2,257,866		

Sensitivity of the Net OPEB Liability to Changes in the Healthcare Cost Trend Rates – The following presents the net OPEB liability of SCAG, as well as what the SCAG's net OPEB liability would be if it were calculated using healthcare cost trend rates that are 1-percentage-point lower or 1-percentage-point higher than the current healthcare cost trend rates:

		Healthcare Cost									
		Trend Rates									
1% Decrease			•	ntial rate of 7.50% creasing to 4.50%)		1% Increase					
Net OPEB Liability	\$	2,761,289	\$	3,086,580	\$	3,495,656					

OPEB Plan Fiduciary Net Position – Detailed information about the OPEB plan's fiduciary net position is available in the separately issued CalPERS financial reports

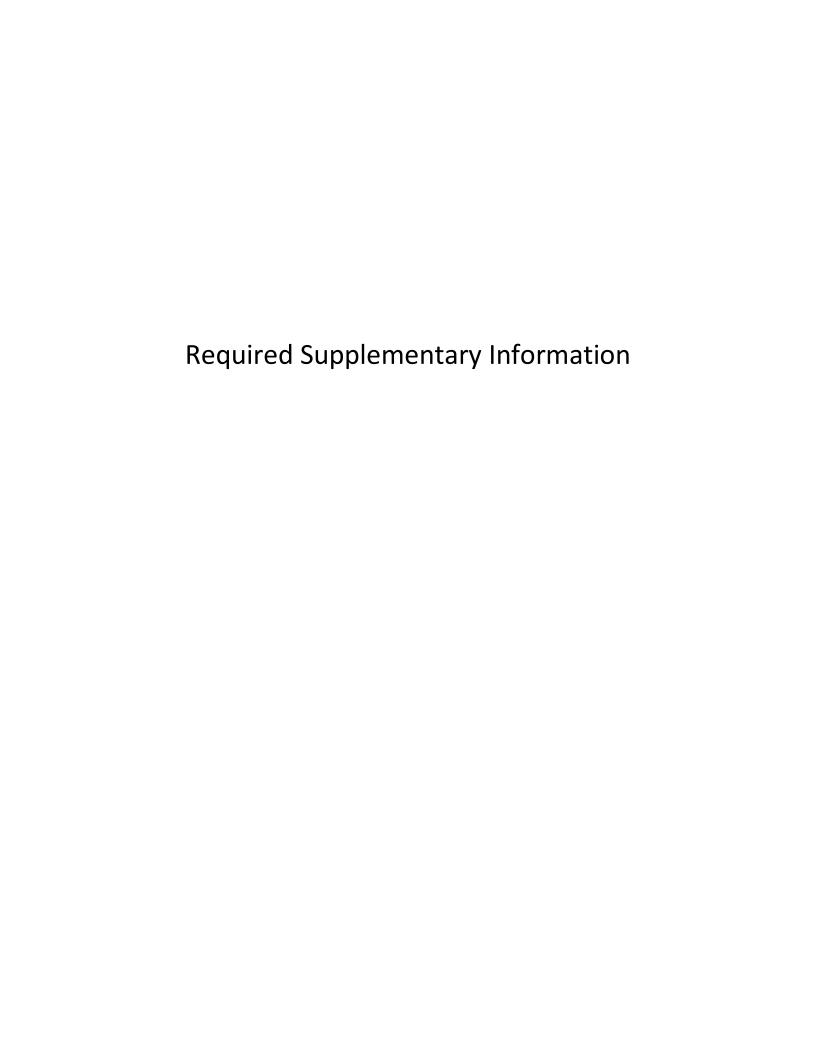
E. OPEB Expense and Deferred Outflows/Inflows of Resources Related to OPEB

For the year ended June 30, 2021, SCAG recognized OPEB expense of \$264,331. At June 30, 2021, SCAG reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

	rred Outflows f Resources	Deferred Inflows of Resources			
OPEB contributions subsequent to measurement date Changes in assumptions Differences between actual and expected experience Net difference between projected and actual earnings	\$ 698,772 - -	\$	(70,822) (201,494)		
on plan investments	123,451				
Total	\$ 822,223	\$	(272,316)		

\$698,772 reported as deferred outflows of resources related to contributions subsequent to the measurement date will be recognized as a reduction of the net OPEB liability in the year ended June 30, 2022. Other amounts reported as deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

Year ended June 30,	Am	ortization
2022	\$	(198,919)
2022	Ą	24,461
2024		35,414
2025		31,094
2026		(10,228)
Thereafter		(30,687)
Total	\$	(148,865)



Schedule of Revenues, Expenditures and Changes in Fund Balances –
Budget and Actual on a Budgetary Basis – General Fund
Year Ended June 30, 2021

	Budgeted Amounts							Variance with Final Budget Positive/	
	-	Original	- AIII	Final		Actual		Negative)	
Revenues		<u> </u>	_		-			10841107	
Membership assessments									
Cities	\$	1,742,925	\$	1,742,925	\$	1,483,344	\$	(259,581)	
Counties		320,872		320,872		280,673		(40,199)	
Commissions		88,500		88,500		81,500		(7,000)	
Transportation corridor agency		10,000		10,000		8,000		(2,000)	
Air districts		10,000		10,000		8,000		(2,000)	
		2,172,297		2,172,297		1,861,517		(310,780)	
General assembly		340,000		340,000		7,500		(332,500)	
Interest and other		171,676		171,676		74,632		(97,044)	
Total revenues		2,683,973		2,683,973		1,943,649		(740,324)	
Expenditures									
Administration									
Salaries and wages		132,244		135,044		84,650		50,394	
Allocated fringe benefits		105,521		105,521		61,464		44,057	
Allocated indirect costs		311,548		311,548		180,488		131,060	
Contractual and professional services		503,400		553,400		377,550		175,850	
Bank fees		15,000		15,000		10,545		4,455	
Resources materials/subscription		2,000		3,500		1,005		2,495	
Meetings and conferences		28,000		28,000		39,939		(11,939)	
Scholarship		36,000		44,000		92,000		(48,000)	
General assembly		611,500		611,500		850		610,650	
SCAG memberships		116,000		116,000		160,273		(44,273)	
Professional memberships		11,500		11,500		5,865		5,635	
Office supplies		103,500		69,700		37,852		31,848	
Reproduction and printing		10,000		10,000		-		10,000	
Stipend-RC Mtg		195,000		195,000		244,400		(49,400)	
RC sponsorships		150,000		150,000		62,713		87,287	
Economic and labor summit		85,000		85,000		46,740		38,260	
Demographic workshop		28,000		28,000		1,000		27,000	
RHNA subregional delegation		20,000		20,000		-		20,000	
Travel		169,500		141,000		1,188		139,812	
Other		50,260		50,260		16,455		33,805	
Total administration		2,683,973		2,683,973		1,424,977		1,258,996	

Schedule of Revenues, Expenditures and Changes in Fund Balances –
Budget and Actual on a Budgetary Basis – General Fund
Year Ended June 30, 2021

	Budgeted Amounts Original Final Actual						Fi	riance with nal Budget Positive/ Negative)
Public Involvement								
RC sponsorships	\$		\$		\$	600	\$	(600)
Transportation								
Other						1,400		(1,400)
Total expenditures		2,683,973		2,683,973		1,426,977		1,256,996
Excess (deficiency) of revenues over (under) expenditures		-		-		516,672		516,672
Other financing sources (uses) Transfers in Transfers out		- -		- -		646,292 (70,753)		646,292 (70,753)
Total other financing sources (uses)		_				575,539		575,539
Change in Fund Balance		-		-		1,092,211		1,092,211
Fund balances, Beginning of Year		6,693,944		6,693,944		6,693,944		
Fund Balances, End of Year	\$	6,693,944	\$	6,693,944	\$	7,786,155	\$	1,092,211

Schedule of Revenues, Expenditures and Changes in Fund Balances – Budget and Actual on a Budgetary Basis – Federal Transportation Administration 5303 – Major Fund Year Ended June 30, 2021

		Amounts		Variance with Final Budget Positive/		
	Original	Final	Actual	(Negative)		
Revenues Federal grants	\$ 15,764,886	\$ 15,706,326	\$ 7,968,742	\$ (7,737,584)		
Expenditures Administration						
Salaries and wages	24,257	50,126	50,845	(719)		
Allocated fringe benefits	19,357	40,001	36,919	3,082		
Allocated indirect costs	57,129	118,052	114,954	3,098		
Contractual and professional services	1,736,043	1,746,046	850,781	895,265		
Total administration	1,836,786	1,954,225	1,053,499	900,726		
Transportation			-			
Salaries and wages	651,041	582,233	508,920	73,313		
Allocated fringe benefits	478,147	406,525	362,157	44,368		
Allocated indirect costs	1,503,519	1,329,455	1,141,627	187,828		
Contractual and professional services	3,160,597	2,946,054	551,650	2,394,404		
Non-profits	2,213	108,449	, -	108,449		
Meetings and conferences	3,446	3,960	11	3,949		
Travel	14,930	14,930	-	14,930		
Other	2,136	5,403		5,403		
Total transportation	5,816,029	5,397,009	2,564,365	2,832,644		
Environmental						
Salaries and wages	131,946	164,083	86,779	77,304		
Allocated fringe benefits	74,496	87,704	59,578	28,126		
Allocated indirect costs	270,407	329,801	191,699	138,102		
Contractual and professional services	304,300	261,300	148,966	112,334		
Non-profits	5,312	5,312	-	5,312		
Meetings and conferences	3,446	3,960	11	3,949		
Travel	1,872	1,872	-	1,872		
Other	2,136	5,403		5,403		
Total environmental	793,915	859,435	487,033	372,402		

Schedule of Revenues, Expenditures and Changes in Fund Balances – Budget and Actual on a Budgetary Basis – Federal Transportation Administration 5303 – Major Fund Year Ended June 30, 2021

				Variance with Final Budget	
	Budgeted	l Amounts		Positive/	
	Original	Final	Actual	(Negative)	
Modeling Salaries and wages Allocated fringe benefits	\$ 431,603 313,625	\$ 446,465 311,079	\$ 310,132 218,064	\$ 136,333 93,015	
Allocated indirect costs Contractual and professional services Non-profits	976,131 1,401,024 1,328	989,032 1,328,938 1,328	691,831 284,164	297,201 1,044,774 1,328	
Resources material/subscription Meetings and conferences Travel	245,037 3,446 12,325	245,037 3,960 7,870	45,502 11 -	199,535 3,949 7,870	
Other Total modeling	2,136 3,386,655	5,403 3,339,112	1,549,704	5,403 1,789,408	
-	3,300,033	3,333,112	1,545,764	1,705,400	
Public Involvement Salaries and wages Allocated fringe benefits	334,161 235,865	396,391 273,088	261,703 186,590	134,688 86,498	
Allocated indirect costs Contractual and professional services	746,646 404,800	876,911 384,800	587,173 232,219	289,738 152,581	
Outreach/advertisement Meetings and conferences	12,813 16,307	15,902 19,395	28	15,902 19,367	
Travel Other	4,991	4,991 2,753	-	4,991 2,753	
Total public involvement	1,755,583	1,974,231	1,267,713	706,518	
Sustainability initiatives					
Salaries and wages Allocated fringe benefits	131,946 74,496	164,083 87,704	86,779 59,578	77,304 28,126	
Allocated indirect costs Contractual and professional services	270,407 1,558,825	329,801 1,456,700	191,699 619,831	138,102 836,869	
Non-profits Meetings and conferences	132,795 3,446	132,795 3,960	88,530 11	44,265 3,949	
Travel Other	1,872 2,136	1,872 5,403		1,872 5,403	
Total sustainability initiatives	2,175,923	2,182,318	1,046,428	1,135,890	
Total expenditures	15,764,891	15,706,330	7,968,742	7,737,588	
Excess (deficiency) of revenues over/(under) expenditures	(5)	(4)	-	4	
und balances, Beginning of Year					
und Balances, End of Year	\$ (5)	\$ (4)	\$ -	\$ 4	

Schedule of Revenues, Expenditures and Changes in Fund Balances – Budget and Actual on a Budgetary Basis – Federal Highway Administration PL – Major Fund Year Ended June 30, 2021

	Budgeted Original	l Amounts Final	Actual	Variance with Final Budget Positive/ (Negative)	
Revenues Federal grants	\$ 23,289,431	\$ 23,931,156	\$ 21,155,220	\$ (2,775,936)	
Expenditures Administration Salaries and wages Allocated fringe benefits Allocated indirect costs Other	602,154 480,525 1,418,130 250,000	550,598 433,771 1,280,148 266,700	413,091 299,945 933,935 120,705	137,507 133,826 346,213 145,995	
Total administration	2,750,809	2,531,217	1,767,676	763,541	
Transportation Salaries and wages Allocated fringe benefits Allocated indirect costs Outreach and advertisement Resources material/subscription Meetings and conferences Reproduction and printing Travel Other	1,643,244 1,311,326 3,869,998 2,865 60,000 5,704 5,750 72,920	1,748,480 1,316,748 3,886,003 2,350 60,000 5,190 5,750 72,920 100,000	1,603,603 1,158,704 3,618,070 15 13,409 2,147 436 142 81,072	144,877 158,044 267,933 2,335 46,591 3,043 5,314 72,778 18,928	
Total transportation	6,971,807	7,197,441	6,477,598	719,843	
Environmental Salaries and wages Allocated fringe benefits Allocated indirect costs Meetings and conferences Travel Reproduction and printing Other	545,642 435,426 1,285,037 19,054 29,128 4,000 2,865	590,785 437,786 1,292,000 18,540 29,128 4,000 2,350	536,992 389,909 1,214,055 6,164 - - 144	53,793 47,877 77,945 12,376 29,128 4,000 2,206	
Total environmental	2,321,152	2,374,589	2,147,264	227,325	
Modeling Salaries and wages Allocated fringe benefits Allocated indirect costs Contractual and professional services Resource materials/subscriptions Meetings and conferences Reproduction and printing Travel Other	1,459,310 1,164,540 3,436,815 - 304,963 6,054 2,750 50,150 2,865	1,485,631 1,181,906 3,488,059 - 304,963 5,540 2,750 26,605 2,350	1,543,184 1,118,338 3,486,062 36,500 98,524 2,147	(57,553) 63,568 1,997 (36,500) 206,439 3,393 2,750 26,605 2,350	
Total modeling	6,427,447	6,497,804	6,284,755	213,049	

Schedule of Revenues, Expenditures and Changes in Fund Balances – Budget and Actual on a Budgetary Basis – Federal Highway Administration PL – Major Fund Year Ended June 30, 2021

		Budgeted Original	Am	ounts Final	Actual		Fi	riance with nal Budget Positive/ Negative)
Public Involvement		Original		Tillai		7100001		regative)
Salaries and wages	\$	406,028	\$	375,349	\$	355,213	\$	20,136
Allocated fringe benefits	Ψ	324,014	Ψ	299,532	Υ	257,919	Υ	41,613
Allocated indirect costs		956,236		883,987		803,080		80,907
Meeting and conferences		24,393		21,305		12,814		8,491
Travel		5,609		5,609		,		5,609
Other		17,187		14,098		-		14,098
Total public involvement		1,733,467		1,599,880		1,429,026		170,854
Sustainability initiatives								
Salaries and wages		732,821		984,577		767,150		217,427
Allocated fringe benefits		584,798		684,701		551,823		132,878
Allocated indirect costs		1,725,857		2,020,706		1,727,591		293,115
Outreach and advertisement		2,865		2,350		-		2,350
Meetings and conferences		5,704		5,190		2,147		3,043
Travel		28,203		28,203		-		28,203
Reproduction and printing		4,500		4,500		-		4,500
Other		-				190		(190)
Total sustainability initiatives		3,084,748		3,730,227		3,048,901		681,326
Total expenditures		23,289,430		23,931,158		21,155,220		2,775,938
Excess (deficiency) of revenues iover/ (under) expenditures		1		(2)		-		2
Fund balances, Beginning of Year		_						
Fund Balances, End of Year	\$	1	\$	(2)	\$		\$	2

^{*} Actual amount includes capital outlay in the Statement of Revenues, Expenditures, and Changes in Fund Balances for Governmental Funds.

Schedule of Revenues, Expenditures and Changes in Fund Balances – Budget and Actual on a Budgetary Basis – Federal Highway Administration 5312 – Major Fund Year Ended June 30, 2021

	 Budgeted Original	Amo	unts Final		Actual	Variance with Final Budget Positive/ (Negative)		
Revenues								
Federal grants	\$ 1,592,817	\$	5,749,383	\$	4,189,616	\$	(1,559,767)	
Expenditures								
Transportation:	2.026		2.026		4.250		4 467	
Salaries and wages	2,826		2,826		1,359		1,467	
Allocated fringe benefits	2,256		2,256		987		1,269	
Allocated indirect costs	6,655		6,655		3,072		3,583	
Pass-through payments	1,492,069		5,652,322		4,184,198		1,468,124	
Other	89,011		85,324				85,324	
Total Transportation	1,592,817		5,749,383		4,189,616		1,559,767	
Tot Total Expenditures	1,592,817		5,749,383		4,189,616		1,559,767	
Excess (deficiency) of revenues over/(under) expenditures	-		-		-		-	
Fund balances, Beginning of Year	-		-		-			
Fund Balances, End of Year	\$ 	\$	-	\$	-	\$		

Schedule of Revenues, Expenditures and Changes in Fund Balances – Budget and Actual on a Budgetary Basis – Transportation Development Act – Major Fund Year Ended June 30, 2021

						Fir	iance with nal Budget	
		Budgeted Amounts				Positive/		
-	 Original		Final		Actual	(Negative)		
Revenues Local grants and contracts	\$ 6,312,425	\$	6,312,425	\$	5,448,436	\$	(863,989)	
Expenditures								
Transportation:								
Salaries and wages	336,388		318,037		455,065		(137,028)	
Allocated fringe benefits	251,734		253,796		329,173		(75,377)	
Allocated indirect costs	786,936		815,407		1,117,500		(302,093)	
Contractual and professional services	1,225,432		864,468		294,677		569,791	
Non-profits	287		75,800		58,486		17,314	
Travel	3,100		3,100		132		2,968	
Other	 46,168		72,222		45,438		26,784	
Total transportation	 2,650,045		2,402,830		2,300,471		102,359	
Environmental								
Salaries and wages	32,593		9,778		47,959		(38,181)	
Allocated fringe benefits	9,303		7,803		33,574		(25,771)	
Allocated indirect costs	54,876		23,027		106,792		(83 <i>,</i> 765)	
Contractual and professional services	60,188		63,495		23,094		40,401	
Non-profits	 688		688		6,159		(5,471)	
Total environmental	 157,648		104,791		217,578		(112,787)	
Public Involvement								
Salaries and wages	49,844		26,668		48,926		(22,258)	
Allocated fringe benefits	23,069		21,282		34,276		(12,994)	
Allocated indirect costs	99,655		79,410		131,553		(52,143)	
Contractual and professional services	125,621		73,714		38,552		35,162	
Other	 5,367		11,742		8,452		3,290	
Total public involvement	303,556		212,816		261,759		(48,943)	
Sustainability initiatives								
Salaries and wages	367,434		337,618		460,562		(122,944)	
Allocated fringe benefits	276,508		269,423		333,164		(63,741)	
Allocated indirect costs	843,455		795,115		1,039,623		(244,508)	
Contractual and professional services	793,232		1,103,917		701,379		402,538	
Non-profits	79,786		80,241		60,096		20,145	
Meetings and conferences	6,250		5,000		8,498		(3,498)	
Travel Other	14,350 20,337		12,400 50,730		33 8,497		12,367 42,233	
Total sustainability initiatives	 2,401,352		2,654,444		2,611,852		42,592	

Schedule of Revenues, Expenditures and Changes in Fund Balances – Budget and Actual on a Budgetary Basis – Transportation Development Act – Major Fund Year Ended June 30, 2021

	 Budgeted	l Am	ounts			Fi	ariance with inal Budget Positive/	
	 Original		Final		Actual	(Negative)		
Modeling Salaries and wages Allocated fringe benefits Allocated indirect costs Contractual and professional services Non-profits Other	\$ 184,719 130,701 413,146 647,674 172 18,819	\$	196,260 156,618 462,212 628,886 26,636 19,870	\$	377,956 273,184 852,862 329,747 53,452	\$	(181,696) (116,566) (390,650) 299,139 (26,816) 19,870	
Total water	1,395,231		1,490,482		1,887,201		(396,719)	
Administration Salaries and wages Allocated fringe benefits Allocated indirect costs Contractual and professional services Non-profits Principal, interest and fees Capital Outlay > \$5,000 Total administration	45,369 36,205 106,848 67,275 - 416,816 100,000 772,513		44,015 35,124 103,658 68,572 - 416,816 300,000 968,185		28,757 20,880 65,014 57,866 25,000 416,814 100,923 715,254		15,258 14,244 38,644 10,706 (25,000) 2 199,077 252,931	
Total expenditures	 7,680,345		7,833,548		7,994,115		(160,567)	
Excess (deficiency) of revenues over/(under) expenditures	-		-		(2,545,679)		(2,545,679)	
Other financing uses Transfer in	 <u>-</u>		-		70,753		70,753	
Change in Fund Balance	-		-	·	(2,474,926)		(2,474,926)	
Fund balances, Beginning of Year	 11,084,386		11,084,386		11,084,386			
Fund Balances, End of Year	\$ 11,084,386	\$	11,084,386	\$	8,609,460	\$	(2,474,926)	

Schedule of Revenues, Expenditures and Changes in Fund Balances – Budget and Actual on a Budgetary Basis – REAP AB 101 – Major Fund Year Ended June 30, 2021

						ariance with inal Budget
	Budgeted	۸ma	untc		r.	Positive/
	Original	AIIIO	Final	Actual		(Negative)
Revenues	 Original		T III GI	 Actual		(Negative)
Federal grants	\$ 11,867,755	\$	11,867,755	\$ 4,862,701	\$	(7,005,054)
Expenditures						
Transportation						
Salaries and wages	\$ 33,358	\$	244,582	\$ 49,034	\$	195,548
Allocated fringe benefits	26,620		57,860	24,271		33,589
Allocated indirect costs	78,562		170,757	93,904		76,853
Contractual and professional services	-		840,000	260,436		579,564
Other	 8,803			26		(26)
Total transportation	147,343		1,313,199	427,671		885,528
Administration						
Salaries and wages	16,679		193,928	26,748		167,180
Allocated fringe benefits	13,310		28,930	13,755		15,175
Allocated indirect costs	39,281		85,379	51,995		33,384
Contractual and professional services	, -		420,000	130,218		289,782
Other	 4,401			26		(26)
Total administration	73,671		728,237	222,742		505,495
Sustainability initiatives						
Salaries and wages	641,865		1,028,795	671,928		356,867
Allocated fringe benefits	512,214		511,872	375,300		136,572
Allocated indirect costs	1,511,658		1,510,652	1,243,613		267,039
Contractual and professional services	8,100,000		6,740,000	1,275,103		5,464,897
Other	881,004		35,000	52		34,948
Total sustainability initiatives	11,646,741		9,826,319	3,565,996		6,260,323
Total expenditures	11,867,755		11,867,755	4,216,409		7,651,346
Excess (deficiency) of revenues over/(under) expenditures	-		-	646,292		646,292
Other financing sources Transfers out	 			(646,292)		646,292
Changes In Fund Balance:	 -		-	-		
-						
Fund Balances, Beginning Of Year	 -		-			-
Fund Balances, End Of Year	\$ -	\$	-	\$ -	\$	-

California Public Employees' Retirement System (CalPERS)
Schedule of Changes in the Net Pension Liability and Related Ratios
Last Ten Years*
Year Ended June 30, 2021

	2015	2016	2017	2018	2019	2020	2021
Total Pension Liability Service cost Interest on total pension liability Differences between expected and actual experiences Changes in assumptions	\$ 1,926,065 7,284,415 -	\$ 1,848,012 7,705,889 1,664,721 (1,702,023)	\$ 2,111,871 8,138,979 1,778,383	\$ 2,343,160 8,507,621 1,846,790 6,497,980	\$ 2,290,471 8,757,694 (61,325) (853,150)	\$ 2,364,540 9,116,962 831,035	\$ 2,412,334 9,463,839 704,626
Benefit payments, including refunds of employee contributions Net changes in total pension liabilty	(5,397,736 3,812,744		(5,945,299) 6,083,934	(6,285,626) 12,909,925	(6,539,230) 3,594,460	(7,243,780) 5,068,757	(7,473,419) 5,107,380
Total pension liability - beginning	98,861,370	102,674,114	106,530,227	112,614,161	125,524,086	129,118,546	134,187,303
Total pension liabilty - ending (a)	\$ 102,674,114	\$ 106,530,227	\$ 112,614,161	\$ 125,524,086	\$ 129,118,546	\$ 134,187,303	\$ 139,294,683
Plan Fiduciary Net Position Contributions - employer Contributions - employee Net investment income Plan to plan resource movement Administrative expense Benefit payments Other miscellaneous income/(expense)	\$ 1,911,321 962,936 11,968,522 - (5,397,736	973,611 1,777,972 (1,489) (89,199)	\$ 2,688,004 1,100,545 391,145 (465) (48,228) (5,945,299)	\$ 2,934,589 1,165,262 8,568,953 - (114,158) (6,285,626)	\$ 2,938,828 1,207,117 7,087,763 (204) (130,255) (6,539,230) (247,357)	\$ 3,439,687 1,033,035 5,712,467 - (62,732) (7,243,780) 204	\$ 4,147,506 1,135,142 4,475,170 - (127,985) (7,473,419)
Net change in plan fiduciary net position Plan fiduciary net position - beginning	9,445,043 70,431,681	(742,016) 79,876,724	(1,814,298) 79,134,708	6,269,020 77,320,410	4,316,662 83,589,430	2,878,881 87,906,092	2,156,414 90,784,973
Plan fiduciary net position - ending (b)	\$ 79,876,724	\$ 79,134,708	\$ 77,320,410	\$ 83,589,430	\$ 87,906,092	\$ 90,784,973	\$ 92,941,387
Net pension liability - ending (a)-(b)	22,797,390	27,395,519	35,293,751	41,934,656	41,212,454	43,402,330	46,353,296
Plan fiduciary net position as a percentage of total pension liability	77.80%	74.28%	68.66%	66.59%	68.08%	67.66%	66.72%
Covered payroll	\$ 12,208,828	\$ 12,363,763	\$ 14,479,749	\$ 13,449,458	\$ 13,659,971	\$ 14,171,140	\$ 15,963,250
Net pension liabilty as a percentage of covered payroll	186.73%	221.58%	243.75%	311.79%	301.70%	306.27%	290.38%

^{*} Fiscal year 2015 was the first year of implementation.

Changes of Assumption

For the measurement period ended June 30, 2018, demographic assumptions and inflation rate were changed in accordance to the CalPERS Experience Study and Review of Actuarial Assumptions December 2017.

California Public Employees' Retirement System (CalPERS)
Schedule of Plan Contributions
Last Ten Years*
As of June 30, 2021

	 2015	2016	2017	2018	2019	2020	2021
Actuarially determined contribution Contribution made	\$ 2,257,575 (2,257,575)	\$ 2,688,004 (2,688,004)	\$ 2,934,588 (2,934,588)	\$ 2,938,424 (2,938,424)	\$ 3,439,787 (3,439,787)	\$ 4,147,545 (4,147,545)	\$ 4,826,472 (4,826,472)
Contribution deficiency (excess)	\$ 						
Covered payroll	\$ 12,363,763	\$ 14,479,749	\$ 13,449,458	\$ 13,659,971	\$ 14,171,140	\$ 15,963,250	\$ 15,963,250
Contributions as a percentage of covered payroll	18.26%	18.56%	21.82%	21.51%	24.27%	 25.98%	30.23%

Notes to Schedule

Valuation date: 6/30/2019

Methods and assumptions used to determine contribution rates:

Actuarial cost method Entry age normal

Amortization method Level percentage of payroll, closed

Remaining amortization period 15 years

Asset valuation method Market Value of Assets

Inflation 2.75%

Salary increases Varies by entry age and service

Payroll growth 3%

Investment rate of return 7.375%, net of pension plan investment expense, including inflation

Retirement age The probabilities of retirement are based on the 2014 CalPERS

Experience Study for the period from 1997 to 2011.

Mortality Derived using CalPERS' membership data for all funds which

included 20 years of mortality improvements using

Society of Actuaries Scale BB.

^{*} Fiscal year 2015 was the first year of implementation.

Public Agency Retirement System (PARS) Supplementary Retirement Plan Schedule of Changes in the Net Pension Liability and Related Ratios Last Ten Years*

Year Ended June 30, 2021

		2015		2016		2017		2018		2019		2020		2021
		2013		2010		2017		2018		2019		2020		2021
Total Pension Liability														
Interest on total pension liability	\$	29,637	\$	23,361	\$	23,351	\$	24,138	\$	24,762	\$	22,278	\$	14,966
Effect of economic/demographic gains or losses		18,819		24,562		(63,489)		17,893		18,965		21,057		(56,668)
Effect of assumptions changes or inputs		25,827		139,540		(40,318)		(13,995)		16,695		59,559		2,842
Benefit payments		(65,430)		(66,738)		(67,444)		(61,853)		(63,090)		(64,352)		(59,911)
Net change in total pension liabilty		8,853		120,725		(147,900)		(33,817)		(2,668)		38,542		(98,771)
Total pension liability - beginning		723,218		732,071		852,796		704,896		671,079		668,411		706,953
Total pension liabilty - ending (a)	\$	732,071	\$	852,796	\$	704,896	\$	671,079	\$	668,411	\$	706,953	\$	608,182
								_		_				_
Plan Fiduciary Net Position	_	()	_	(66 = 66)		(==)	_	(54.555)	_	(55.555)	_	(0.000)	_	(=0.044)
Benefit payments	\$	(65,430)	Ş	(66,738)	Ş	(67,444)	Ş	(61,853)	Ş	(63,090)	\$	(64,352)	\$	(59,911)
Administrative expense		(3,933)		(4,011)		(3,088)		(5,185)		(4,255)		(3,266)		(5,501)
Contributions - employer		69,953		71,352		72,779		74,235		75,719		57,702		98,310
Expected investment income (net of investment expenses)		1,175		-		-		-		-		-		-
Investment gains or losses		(1,175)		6		41		200		557		390		6
Net change in plan fiduciary net position		590		609		2,288		7,397		8,931		(9,526)		32,904
Plan fiduciary net position - beginning		19,292		19,882		20,491	_	22,779		30,176		39,107		29,581
Plan fiduciary net position - ending (b)	\$	19,882	\$	20,491	\$	22,779	\$	30,176	\$	39,107	\$	29,581	\$	62,485
Net pension liability - ending (a)-(b)	\$	712,189	\$	832,305	\$	682,117	\$	640,903	\$	629,304	\$	677,372	\$	545,697
Dian fiduciary not position as a narrowtogo of														
Plan fiduciary net position as a percentage of total pension liability		2.72%		2.40%		3.23%		4.50%		5.85%		4.18%		10.27%
Covered payroll		N/A		N/A		N/A		N/A		N/A		N/A		N/A
Net pension liabilty as a percentage of covered payroll		N/A		N/A		N/A		N/A		N/A		N/A		N/A

Notes to Schedule:

^{*} Fiscal year 2015 was the first year of implementation.

Public Agency Retirement System (PARS) Supplementary Retirement Plan Schedule of Plan Contributions Last Ten Years*

Year Ended June 30, 2021

	 2015	 2016	2017	2018	2019	 2020	 2021
Actuarially determined contribution Contribution made	\$ 69,953 (69,953)	\$ 71,352 (71,352)	\$ 72,779 (72,779)	\$ 74,235 (74,235)	\$ 75,719 (75,719)	\$ 57,702 (57,702)	\$ 98,310 (98,310)
Contribution deficiency (excess)	\$ -	\$ -	\$ -	\$ -	\$ 	\$ -	\$ -
Covered payroll	N/A						
Contributions as a percentage of covered payroll	N/A						

Notes to Schedule

Valuation date: 6/30/2021

Methods and assumptions used to determine contribution rates:

Actuarial cost method Entry age normal Amortization method Level dollar Remaining amortization period 1 year

Asset valuation method Actuarial value of assets

Inflation 0%
Salary increases N/A
Payroll growth None

Investment rate of return 6.0%, net of pension plan investment expense, including inflation

Retirement age The probabilities of retirement are based on the 2014 CalPERS

Experience Study for the period from 1997 to 2011.

Mortality Males: RF-2000 male rates projected to 2020 using Scale BB

(As prescribed by PARS)

Females: RP-2000 female rates projected to 2020 using Scale BB

(As prescribed by PARS)

^{*} Fiscal year 2015 was the first year of implementation.

Schedule of Changes in the OPEB Liability and Related Ratios
Last Ten Years*

Year Ended June 30, 2021

		2018		2019	2020	2021
Total OPEB Liability Service cost Interest on the total OPEB liability Differences between actual and expected experience Changes in assumptions Benefit payments, including refunds of	\$	234,601 628,051 - -	\$	250,437 646,120 - -	\$ 257,950 664,742 (359,001) (212,468)	\$ 247,159 644,240 (92,055)
member contributions	_	(601,224)	_	(620,372)	 (636,009)	(663,171)
Net change in total OPEB liability		261,428		276,185	(284,786)	136,173
Total OPEB liability - beginning	_	9,370,476	_	9,631,904	 9,908,089	9,623,303
Total OPEB liability - ending (a)	\$	9,631,904	\$	9,908,089	\$ 9,623,303	\$ 9,759,476
Plan Fiduciary Net Position Contributions - employer Net investment income Benefit payments Administrative expenses Other expense	\$	1,033,199 452,722 (601,224) (2,287)	\$	938,099 398,485 (620,372) (2,713) (6,533)	\$ 956,076 370,167 (636,009) (2,858)	\$ 782,082 224,666 (663,171) (3,136)
Net change in plan fiduciary net position		882,410		706,966	687,376	340,441
Plan fiduciary net position - beginning		4,055,703		4,938,113	 5,645,079	6,332,455
Plan fiduciary net position - ending (b)		4,938,113	_	5,645,079	 6,332,455	6,672,896
Net OPEB liability - ending (a)-(b)	\$	4,693,791	\$	4,263,010	\$ 3,290,848	\$ 3,086,580
Plan fiduciary net position as a percentage of the total OPEB liability		51.27%		56.97%	65.80%	68.37%
Covered-employee payroll	\$	13,449,458	\$	13,659,971	\$ 14,171,140	\$ 15,963,250
Net OPEB liability as a percentage of covered-employee payroll		34.90%		31.21%	23.22%	19.34%

Notes to Schedule:

^{*} Fiscal year 2018 was the first year of implementation.

Schedule of OPEB Contributions Last Ten Years* Year Ended June 30, 2021

	_	2018	2019	 2020	2021
Actuarially determined contribution Contributions in relation to the	\$	853,217	\$ 878,814	\$ 782,082	\$ 698,772
actuarially determined contributions		(853,217)	 (878,814)	 (782,082)	 (698,772)
Contribution deficiency (excess)	\$		\$ 	\$ 	\$ _
Covered-employee payroll	\$	13,659,971	\$ 14,171,140	\$ 15,963,250	\$ 15,963,250
Contributions as a percentage of covered-employee payroll		6.25%	6.20%	4.90%	4.38%

Notes to Schedule

Valuation date: Actuarially determined contribution rates are calculated as of June 30

one year prior to the end of the fiscal year in which contributions

are reported.

Methods and assumptions used to determine contribution rates:

Amortization method Level percent of payroll

Amortization period 10 years
Asset valuation method Market value
Inflation 2.75%

Healthcare cost trend rates 7.5% for 2021, decreasing to an ultimate rate of 4.5%

Salary increases 2.75% Investment rate of return 6.75%

Retirement age Based on CalPERS Experience Study Mortality Based on CalPERS Experience Study

^{*} Fiscal year 2018 was the first year of implementation.

Budgetary Basis of Accounting

SCAG prepares the annual Comprehensive Budget and it is made up of the General Fund and the Overall Work Program (OWP). These budgets are approved separately by the General Assembly and the Regional Council respectively, as required by the By-Laws. The General Fund finances activities not chargeable to SCAG's grants while the OWP uses grant and TDA funding for its planning programs.

All expenditures are controlled at the functional level and are reviewed by SCAG's management and funding agencies (Caltrans, FHWA and FTA). SCAG is subject to audit by these agencies.

The OWP identifies grant sources and the line item budget allocation to support each project's direct and indirect costs. The OWP is intended to comply with SCAG's federal grant responsibilities and to serve as a management device to measure financial and program performance. Federal and state representatives, SCAG's Executive/Administration Committee, the Regional Council, and Caltrans are responsible to review and adopt the annual project budgets in the OWP.

Management determines line item budget amounts for all projects in accordance with the objectives and tasks of each project. Line item budgets are established for staff, indirect and fringe benefits, consultants, travel, and other designated line items.

The following are summaries of the differences in the presentation of revenues and expenditures in the budget as compared to the presentation of revenues and expenditures and transfers in the accompanying financial statements.

General Fund	Actual/budget as presented in the budget	Actual/GAAP as presented in the financial statements	Differences
Total revenues Total expenditures	\$ 1,943,649 (1,426,977)	\$ 1,943,649 (2,433,988)	\$ - 1,007,011
Deficiency of revenues under expenditures	\$ 516,672	\$ (490,339)	\$ 1,007,011

Difference pertains to depreciation expense that was not reported in the Statement of Revenues, Expenditures and Changes in Fund Balances for Governmental Funds.

FTA 5303 Fund	Actual/budget as presented in the budget	Actual/GAAP as presented in the financial statements	Differences
Total revenues Total expenditures	\$ 7,968,742 (7,968,742)	\$ 7,968,742 (7,968,742)	\$ - -
Net change in fund balances	\$ -	\$ -	\$ -

Notes to Required Supplementary Information Year Ended June 30, 2021

FHWA PL Fund Total revenues Total expenditures	Actual/budget as presented in the budget \$ 21,155,220 (21,155,220)	Actual/GAAP as presented in the financial statements \$ 21,155,220 (21,155,220)	Differences \$ -
Net change in fund balances	\$ -	\$ -	\$ -
TDA Fund	Actual/budget as presented in the budget	Actual/GAAP as presented in the financial statements	Differences
Total revenues and transfers Total expenditures	\$ 5,448,436 (7,994,115)	\$ 5,448,436 (7,994,115)	\$ - -
Net change in fund balances	\$ (2,545,679)	\$ (2,545,679)	\$ -

In the Statement of Revenues, Expenditures, and Changes in Fund Balance, indirect costs incurred by the General Fund are reported as transportation expenditures in the General Fund, and transfers from the other governmental funds to the General Fund are recorded to reflect the reimbursement of such costs. For budgetary purposes, indirect costs are allocated to the other funds and are reported as expenditures of those funds. Additionally, disallowance of certain grant receivables recorded in other funds are reported as operating contributions to projects in the General Fund's budget but are reflected as transfers out in the accompanying fund financial statements for reporting purposes. Depreciation and the amortization of deferred lease credits are also included as indirect costs and the related revenues are included in the FTA and FHWA funds.

Supplemental Combining Financial Statements

Combining Balance Sheet – Nonmajor Funds June 30, 2021

	Federal Funds	 State Funds	Local Funds	1	Total Nonmajor Funds
Assets Receivables: Federal grants State grants and contracts Local grants and contracts Due from other funds	\$ 861,295 - - -	\$ - 5,235,975 - -	\$ - - 36,187 537,442	\$	861,295 5,235,975 36,187 537,442
Total assets	\$ 861,295	\$ 5,235,975	\$ 573,629	\$	6,670,899
Liabilities and Fund Balances Accounts and contracts payable Advances from grantors Due to other funds Deferred Revenue	\$ 370,108 - 491,187 -	\$ 1,511,973 - 3,724,002 -	\$ 80,431 493,198 - -	\$	1,962,512 493,198 4,215,189
Total liabilities	861,295	5,235,975	573,629		6,670,899
Fund balances - restricted		 			
Total liabilities and fund balances	\$ 861,295	\$ 5,235,975	\$ 573,629	\$	6,670,899

Combining Statement of Revenues, Expenditures and Changes in Fund Balances – Nonmajor Funds Year Ended June 30, 2021

	Federal Funds	State Funds	Local Funds	Total Nonmajor Funds
Grant revenue, net	\$ 2,087,258	\$ 9,896,308	\$ 385,274	\$ 12,368,840
Expenditures: Transportation: Salaries and wages Allocated fringe benefits Allocated indirect costs Contractual services Other	23,167 16,822 52,376 77,574 5,000	63,662 46,224 143,927 2,997,283 32,544	800 580 1,807 269,844 1,826	87,629 63,626 198,110 3,344,701 39,370
Total transportation	174,939	3,283,640	274,857	3,733,436
Environmental: Salaries and wages Allocated fringe benefits Allocated indirect costs Contractual services Other	9,986 7,250 - 240,916 	49,603 36,016 112,144 859,652 12,537	- - - 7,094 	59,589 43,266 112,144 1,107,662 13,617
Total transportation	259,232	1,069,952	7,094	1,336,278
Modeling: Salaries and wages Allocated fringe benefits Allocated indirect costs Contractual services Other	- - - - -	22,849 16,590 51,656 862,571 9,414	5,376 210	22,849 16,590 51,656 867,947 9,624
Total modeling		963,080	5,586	968,666
Public Involvement: Salaries and wages Allocated fringe benefits Allocated indirect costs Contractual services Other Total public involvement	28,027 - 28,027	3,615 2,625 8,171 259,436 119 273,966	- - - - -	3,615 2,625 8,171 287,463 119 301,993
Administration:	20,027	273,300		301,993
Other			210	210_
Sustainability: Salaries and wages Allocated fringe benefits Allocated indirect costs Contractual services Other	48,254 35,039 18,793 1,518,653 4,321	304,973 221,441 689,501 2,937,650 152,105	- - - 97,527	353,227 256,480 708,294 4,553,830 156,426
Total sustainability	1,625,060	4,305,670	97,527	6,028,257
Total expenditures	2,087,258	9,896,308	385,274	12,368,840
Excess (deficiency) of revenues over (under) expenditures	-	-	-	-
Net Change in Fund Balance	-	-	-	-
Fund Balance, Beginning of Year				
Fund Balances, End of Year	\$ -	\$ -	\$ -	\$ -

SCAG considers the following funds to be nonmajor federal governmental funds.

FTA Sec. 5339 - Bus and Bus Facilities:

This fund is established to account for the passthrough of FTA Sec. 5339 Bus and Bus Facilities funds to subrecipients.

FTA Sec. 5304

This fund is established to account for revenues from the Federal Transit Administration Sec. 5304 Metropolitan Planning Program.

OTS III

This fund is established to account for revenues from the National Highway Traffic Safety Administration for pedestrian and bike safety federal fiscal year 2019.

FY20 OTS

This fund is established to account for revenues from the National Highway Traffic Safety Administration for FY 2020.

FY21 OTS

This fund is established to account for revenues from the National Highway Traffic Safety Administration for FY 2021.

Other Federal Funds

These funds are established to account for the revenues from the FHWA for the Greenhouse Gas First Mile/Last Mile Demonstration Analysis; the FHWA for the Express Travel Choices Phase III study; from the Department of Energy for the Clean Cities programs; the FHWA for the Active Transportation Program and from the Federal Highway Administration for transportation partnership planning studies.

Combining Balance Sheet – Federal Nonmajor Funds June 30, 2021

		FT	FTA				NHTSA	Other						
	Sec.	5339	Se	ec. 5304		OTS III	F	Y20 OTS	F	Y21 OTS	Federal Funds			
	200	040		20070		20044		20045		20046	200	20038 042, 20098		al Federal onmajor Funds
Assets Receivables - federal grants Due from other funds		-		8,476 -		210		490 -		425,830 -		426,289 -		861,295 <u>-</u>
Total assets	\$		\$	8,476	\$	210	\$	490	\$	425,830	\$	426,289	\$	861,295
Liabilities and Fund Balances														
Liabilities Accounts and contracts payable Advances from grantors Due to other funds	\$	- - -	\$	- - 8,476	\$	- - 210	\$	- - 490	\$	264,666 - 161,164	\$	105,442 - 320,847	\$	370,108 - 491,187
Total liabilities				8,476		210		490		425,830		426,289		861,295
Fund balances - restricted							_							
Total liabilities and fund balances	\$		\$	8,476	\$	210	\$	490	\$	425,830	\$	426,289	\$	861,295

Combining Statement of Revenues, Expenditures and Changes in Fund Balances – Federal Nonmajor Funds Year Ended June 30, 2021

	F	TA		NHTSA		Other	
	Sec. 5339	Sec. 5304	OTS III	FY20 OTS	FY21 OTS	Federal Funds	
	20040	20070	20044	20045	20046	20038 20042, 20098	Total Federal Nonmajor Funds
Federal Grants and Services	\$ -	\$ 139,084	\$ -	\$ 851,478	\$ 444,684	\$ 652,012	\$ 2,087,258
Expenditures:							
Transportation:							
Salaries and wages	-	9,192	-	-	-	13,975	23,167
Allocated fringe benefits	-	6,675	-	-	-	10,147	16,822
Allocated indirect costs	-	20,782	-	-	-	31,594	52,376
Contractual services	-	77,574	-	-	-		77,574
Other		· —				5,000	5,000
Total transportation	-	114,223				60,716	174,939
Public involvement							
Salaries and wages	_	_	_	_	_	_	_
Allocated fringe benefits	_	_	_	_	_	_	_
Allocated indirect costs	_	_	_	_	_	_	_
Contractual services	_	_	-	_	-	28,027	28,027
Other	_						
Total public involvement						28,027	28,027
Environmental							
Salaries and wages	_	_	_	2,296	7,690.00	_	9,986
Allocated fringe benefits	_	_	_	1,667	5,583.00	_	7,250
Contractual services	_	_	-	166,333	74,583	_	240,916
Other	-	-	-	-	1,080	-	1,080
Total environmental	_			170,296	88,936		259,232
Total Chillionnichtal				170,230	00,550		233,232
Sustainability							
Salaries and wages	-	-	-	9,182	30,761	8,311	48,254
Allocated fringe benefits	-	-	-	6,667	22,336	6,036	35,039
Allocated indirect costs	-	-	-	-	-	18,793	18,793
Contractual services	-	24,861	-	665,333	298,330	530,129	1,518,653
Other					4,321		4,321
Total sustainability		24,861		681,182	355,748	563,269	1,625,060
Total expenditures		139,084		851,478	444,684	652,012	2,087,258
Net Change in Fund Balance	-	-	-	-	-	-	-
Fund Balances, Beginning of Year							
Fund Balances, End of Year	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

SCAG considers the following funds to be nonmajor state governmental funds:

SGVCOG - ATP:

SCAG has agreed to administer these funds which were awarded by Caltrans to the San Gabriel Valley Council of Governments to develop the SGV Regional Active Transportation Planning Initiative.

MSRC - SP, GH:

This is California Assembly Bill 2766 funding for the Regional Active Transportation Planning Partnership Planning Program.

SB1 SCFG:

This is the fiscal year 2018 California Senate Bill 1 Sustainable Communities Formula Grant Program.

SB1 CF:

This is the fiscal year 2018 California Senate Bill1 Sustainable Communities Formula Grant Program.

SB1 FF:

This is the fiscal year 2019 California Senate Bill 1 Sustainable Communities Formula Grant Program.

SB1 ADPTN:

This is the fiscal year 2018 California Senate Bill 1 Climate Change Adaptation Planning Grant Program.

SB1, SCF:

This is the fiscal year 2020 California Senate Bill 1 Sustainable Communities Formula Grant Program.

FY20 SHA SCC:

This is the fiscal year 2020 State Highway Account Sustainable Communities Competitive Grant Program.

MSAPR, MSRC:

This is California Assembly Bill 2766 funding for the Future Communities Pilot Program.

ATP DCP:

These are Active Transportation Planning monies earmarked for plans in disadvantage communities.

ATP SE P2:

These are Active Transportation Planning monies earmarked for safety and encouragement.

ATP LPI:

These are Active Transportation Planning monies earmarked for local planning initiatives.

ATP C4:

These are Active Transportation Planning monies earmarked for local demonstration initiatives.

FY20 ATP IMCP RWL:

SCAG has agreed to administer these funds which were awarded by Caltrans to Imperial County to develop Ride, Walk, Learn education program.

Combining Balance Sheet – State Nonmajor Funds June 30, 2021

	SGV	COG	MS	RC SP GH	SB 1 5	SCFG	SB	1 CF
	302	210		30211	302	212	30	213
Assets Receivables - state grants	\$		\$	1,264,164	\$		\$	
Liabilties and Fund Balances Accounts and contracts payable Due to other funds	\$	- -	\$	24,799 1,239,365	\$	- -	\$	- -
Total liabilities				1,264,164				
Total liabilities and fund balances	\$		\$	1,264,164	\$		\$	

Southern California Association of Governments Combining Balance Sheet – State Nonmajor Funds June 30, 2021

	SB1	FF	SB1 A	DPTN		SB1, SCF	FY2	0 SB1 SCF
	302	14	302	215		30216		30218
Assets	<u> </u>		خ		\$	1 692 046	ċ	021 405
Receivables - state grants	<u> </u>		<u> </u>		<u> </u>	1,682,046	<u> </u>	921,405
Liabilties and Fund Balances Accounts and contracts payable Due to other funds	\$	-	\$	-	\$	960,051	\$	248,993
Due to other fullus						721,995		672,412
Total liabilities						1,682,046		921,405
Total liabilities and fund balances	\$		\$		\$	1,682,046	\$	921,405

	FY20 SHA SCC		MSAPR, MSRC		ATP DCP		ATP SE P2	
		30217		30300		30400	;	30401
Assets Receivables - state grants	\$	40,248	\$	568,785	\$	132,268	\$	60,111
Liabilties and Fund Balances Accounts and contracts payable	ċ	26.616	\$	4.274	\$	_	\$	
Due to other funds	ب 	13,632	ب —	564,511	ب —	132,268	ب —	60,111
Total liabilities		40,248		568,785		132,268		60,111
Total liabilities and fund balances	\$	40,248	\$	568,785	\$	132,268	\$	60,111

Combining Balance Sheet – State Nonmajor Funds June 30, 2021

	 ATP LPI 30402	 ATP C4 30403	<u>IN</u>	/20 ATP 1CP RWL 30405	-	otal State Nonmajor Funds
Assets						_
Receivables - state grants	\$ 357,047	\$ 179,966	\$	29,935	\$	5,235,975
Liabilties and Fund Balances Accounts and contracts payable Due to other funds	\$ 112,522 244,525	\$ 115,050 64,916	\$	19,668 10,267	\$	1,511,973 3,724,002
Total liabilities	 357,047	179,966		29,935		5,235,975
Total liabilities and fund balances	\$ 357,047	\$ 179,966	\$	29,935	\$	5,235,975

	MSRC SP GH	SB 1 SCFG	SB1 CF	SB1 FF
	30211	30212	30213	30214
State grants and contracts	\$ 68,339	\$ 507,496	\$ 85,951	\$ 3,279,598
Expenditures Transportation Salaries and wages Allocated fringe benefits Allocated indirect costs Contractual services Other	- - - 54,802 (132)	- - - 192,272 -	- - - 85,951 -	- - - 1,234,815 29,252
Total transportation	54,670	192,272	85,951	1,264,067
Environmental Salaries and wages Allocated fringe benefits Allocated indirect costs Contractual services Other	- - - -	- - - 885	- - - -	- - - 858,767 12,537
Total environmental		885		871,304
Modeling Salaries and wages Allocated fringe benefits Allocated indirect costs Contractual services Other	- - - -	- - - 94,137 -		- - - 105,121 -
Total housing		94,137	_	105,121
Public Involvement Salaries and wages Allocated fringe benefits Allocated indirect costs Contractual services Other	- - - -	- - - 12,621	-	- - -
Total housing		12,621		
Sustainability Salaries and wages Allocated fringe benefits Allocated indirect costs Contractual services Other	- - 13,702 (33)	- - - 207,581 	- - - -	- - - 889,520 149,586
Total sustainability	13,669	207,581		1,039,106
Total expenditures	68,339	507,496	85,951	3,279,598
Net Change in Fund Balance	-	-	-	-
Fund Balances, Beginning of Year				
Fund Balances, End of Year	\$ -	\$ -	\$ -	\$ -

	SB1 ADPTN			SB1, SCF	FY20 SB1 SCF		FY2	0 SHA SCC
	3	30215		30216		30218		30217
State grants and contracts	\$	103,864	\$	2,413,360	\$	1,749,153	\$	106,554
Expenditures Transportation Salaries and wages Allocated fringe benefits Allocated indirect costs Contractual services Other		- - - -		1,236 897 2,793 293,599		50,472 36,647 114,109 - 3,138		5,805 4,215 13,124 80,619
Total transportation				298,525		204,366		103,763
Environmental Salaries and wages Allocated fringe benefits Allocated indirect costs Contractual services Other		- - - -		- - - -		49,603 36,016 112,144		- - - - -
Total environmental						197,763		
Modeling Salaries and wages Allocated fringe benefits Allocated indirect costs Contractual services Other		- - - -		3,707 2,691 8,380 612,429		19,142 13,899 43,276 - 9,414		- - - -
Total housing				627,207		85,731		
Public Involvement Salaries and wages Allocated fringe benefits Allocated indirect costs Contractual services Other		- - - -	_	618 449 1,397 48,682		435 316 982 1,569		- - - -
Total housing				51,146		3,302		
Sustainability Salaries and wages Allocated fringe benefits Allocated indirect costs Contractual services Other		- - - 103,864		111,001 80,598 250,957 993,014 912		191,734 139,219 433,485 491,984 1,569		700 508 1,583 -
Total sustainability		103,864		1,436,482		1,257,991		2,791
Total expenditures		103,864		2,413,360		1,749,153		106,554
Net Change in Fund Balance				-		-		
Fund Balances, Beginning of Year		_		-		-		-
Fund Balances, End of Year	\$		\$		\$		\$	-

	MSAPR, MSRC	ATP DCP	ATP SE P2	ATP LPI
	30300	30400	30401	30402
State grants and contracts	\$ 254,418	\$ 367,596	\$ 211,392	\$ 330,258
Expenditures Transportation Salaries and wages Allocated fringe benefits Allocated indirect costs Contractual services Other	- - - 127,209	- - - 257,317 -	- - - 169,113	- - - 264,207 -
Total transportation	127,209	257,317	169,113	264,207
Environmental Salaries and wages Allocated fringe benefits Allocated indirect costs Contractual services Other	- - - -	- - - -	- - - -	- - - - -
Total environmental				
Modeling Salaries and wages Allocated fringe benefits Allocated indirect costs Contractual services Other	- - - 50,884 	- - - -	- - - -	
Total housing	50,884			
Public Involvement Salaries and wages Allocated fringe benefits Allocated indirect costs Contractual services Other	- - - -	- - - 55,139 	- - - 21,139 -	- - - 33,026
Total housing		55,139	21,139	33,026
Sustainability Salaries and wages Allocated fringe benefits Allocated indirect costs Contractual services Other	- - - 76,325	- - - 55,140 	- - - 21,140 	- - - 33,025
Total sustainability	76,325	55,140	21,140	33,025
Total expenditures	254,418	367,596	211,392	330,258
Net Change in Fund Balance	-	-	-	-
Fund Balances, Beginning of Year				
Fund Balances, End of Year	\$ -	\$ -	\$ -	\$ -

	ATP C4	IMCP RWL	Total State
	30403	30405	Nonmajor Funds
State grants and contracts	\$ 390,374	\$ 27,955	\$ 9,896,308
Expenditures			
Transportation			
Salaries and wages	6,149	-	63,662
Allocated fringe benefits	4,465	-	46,224
Allocated indirect costs	13,901	-	143,927
Contractual services	209,424	27,955	2,997,283
Other	286		32,544
Total transportation	234,225	27,955	3,283,640
Environmental			
Salaries and wages	-	-	49,603
Allocated fringe benefits	-	-	36,016
Allocated indirect costs	-	-	112,144
Contractual services	-	-	859,652
Other			12,537
Total environmental			1,069,952
Modeling			
Salaries and wages	-	-	22,849
Allocated fringe benefits	-	-	16,590
Allocated indirect costs	-	-	51,656
Contractual services	-	-	862,571
Other	_		9,414
Total housing			963,080
Public Involvement			
Salaries and wages	2,562	-	3,615
Allocated fringe benefits	1,860	-	2,625
Allocated indirect costs	5,792	-	8,171
Contractual services	87,260	-	259,436
Other	119		119
Total housing	97,593		273,966
Sustainability			
Salaries and wages	1,538	-	304,973
Allocated fringe benefits	1,116	-	221,441
Allocated indirect costs	3,476	-	689,501
Contractual services	52,355	-	2,937,650
Other	71		152,105
Total sustainability	58,556		4,305,670
Total expenditures	390,374	27,955	9,896,308
Net Change in Fund Balance	-	-	-
Fund Balances, Beginning of Year			
Fund Balances, End of Year	\$ -	\$ -	\$ -

SCAG considers the following funds to be nonmajor local governmental funds:

VCTC and Riverside:

This represents funding from the Ventura County Transportation Commission to support work on the US 101 Multi Modal Corridor Study project and funding from the City of Riverside to support work on the Active Transportation Plan project.

Combined Other Accounts:

These funds are established to account for revenues from the City of Vernon, Los Angeles County Metropolitan Transportation Authority, San Bernardino County Transportation Authority, Gold Coast Transit, and Gail and Rice. These funds accounts for the cash match from participating agencies for various SCAG projects.

Combining Balance Sheet – Local Nonmajor Funds June 30, 2021

	6005	& Riverside 53, 60056 50060	600 600	Local Funds 42, 60043, 45, 60047, 48, 60050, 051, 60052 60057	Total Local Nonmajor Funds	
Assets Receivables - local grants Due from other funds	\$	- 2,560	\$	36,187 534,882	\$	36,187 537,442
Total assets	\$	2,560	\$	571,069	\$	573,629
Liabilities and Fund Balances Accounts and contracts payable Advances from grantors	\$	2,560 -	\$	77,871 493,198	\$	80,431 493,198
Total liabilities		2,560		571,069		573,629
Fund Balances - Restricted		_		-		_
Total Liabilities and Fund Balances	\$	2,560	\$	571,069	\$	573,629

	VCTC & Riverside 60053, 60056 60060	Other Local Funds 60042, 60043, 60045, 60047, 60048, 60050, 60051, 60052 60057	Total Local Nonmajor Funds
Local grants and services	61,817	323,457	\$ 385,274
Expenditures Transportation			
Salaries and wages Allocated fringe benefits	-	800 580	800 580
Allocated indirect costs	-	1,807	1,807
Contractual services	61,817	208,027	269,844
Other		1,826	1,826
Total transportation	61,817	213,040	274,857
Environmental Contractual services		7,094	7,094
Administration Other		210	210
Modeling Constractual services Other		5,376 210	5,376 210
Total housing		5,586	5,586
Sustainability: Contractual services		97,527	97,527
Total expenditures	61,817	323,457	385,274
Net Change in Fund Balance	-	-	-
Fund Balances, Beginning of Year			
Fund Balances, End of Year	\$ -	\$ -	\$ -



Indirect costs:		
Salaries and wages	\$	7,066,773
Temporary help	Y	178,638
Fringe benefits		5,046,827
Consultants		1,874,502
Legal services		294,199
Computer support		885,708
Equipment repairs and maintenance		10,885
Office space leases		2,330,808
· ·		
Equipment lease Security services		60,838 3,701
•		368,039
Insurance		•
Interest		22,190
Taxes		632
Bank fees		11,728
Office purchases under \$5,000		3,535
Office and graphic supplies		20,128
Telephone		175,844
Postage and delivery		7,435
Memberships		46,071
Covid Facility Expense		148,119
Depreciation and amortization		247,673
Recruitment costs		49,177
Staff training		85,964
Resource materials & subscriptions		41,591
Conference registration		457
Printing		8,815
Travel		1,256
Other		1,000
Total indirect costs		18,992,533
Total manest costs		10,332,333
Indirect costs recovered		
General fund		191,380
Federal Transportation Administration		2,918,684
Federal Highway Administration		11,782,792
Transportation Development Act		3,313,345
Nonmajor Funds		2,460,066
Total indirect costs recovered		20,666,267
Over (under) recovered		1,673,734
Over (Under) Recovered Indirect Costs, Beginning of Year		(1,508,964)
Over (Under) Recovered Indirect Costs, End of Year	\$	164,770

Supplemental Schedule of Fringe Benefits Year Ended June 30, 2021

Fringe benefits: Employee leave and other salary benefits PERS/Other Retirement Plans Life insurance Health insurance Medicare and social security taxes - employer share Tuition reimbursement Transit passes Worker's compensation/unemployment insurance Deferred compensation employer match Other Total Fringe Benefits	\$	2,538,602 5,695,123 100,434 2,464,209 278,794 18,503 18,233 172,713 113,016 229,638 11,629,265
Fringe benefits recovered: Allocated to indirect costs General Fund Federal Transportation Administration Federal Highway Administration Transportation Development Act Nonmajor Funds Total Fringe Benefits Recovered Over (under) recovered		5,046,827 62,045 923,185 3,776,638 1,024,250 796,320 11,629,265
Over (Under) Recovered Indirect Costs, Beginning of Year Over (Under) Recovered Indirect Costs, End of Year	<u> </u>	<u>-</u>
over tonder, necovered indirect costs, that of real	<u>ب</u>	

Supplemental Schedule of Distribution of Salaries and Fringe Benefits by Project Type Year Ended June 30, 2021

	Salaries	Fringe	Salaries, Wages	
	and Wages	Benefits	and Fringe	
Charges to Direct projects Charges to General Fund projects Charges to Indirect projects	\$ 9,111,098	\$ 6,520,973	\$ 15,632,071	
	84,650	61,464	146,114	
	7,066,773	5,046,827	12,113,600	
Totals	\$ 16,262,521	\$ 11,629,264	\$ 27,891,785	



This part of the Southern California Association of Governments' Comprehensive Annual Financial Report provides information to better understand Southern California Association of Governments' overall financial condition. This information has not been audited by an independent auditor.

Financial Trends Information contains information to assist the reader understand how Southern California Association of Governments' financial performance has changed over time.

Revenue Capacity Information contains information to help the reader asses Southern California Association of Governments' ability to generate its own revenue.

Demographic and Economic Information assists the user in understanding the environment within which Southern California Association of Governments' financial activities take place.

Operating Information provides service and infrastructure data to help the reader understand how Southern California Association of Governments financial statement information relates to services Southern California Association of Governments provides and the activities it performs.

Sources:

Unless otherwise noted, the information in these schedules is derived from the comprehensive reports for the relevant year.

Table 1 – Net Position by Component Last Ten Fiscal Years (Accrual Basis of Accounting

Fiscal Year

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Governmental activities:										
Invested in capital assets	\$ 1,615,120	1,954,455	2,766,741	2,251,523	1,626,539	1,231,475	4,859,839	128,748	287,694	1,639,425
Restricted	3,547,633	4,408,177	8,195,221	9,857,806	8,834,336	9,306,432	9,327,440	10,829,017	11,084,386	8,609,460
Unrestricted	3,228,709	3,205,903	2,856,658	(22,772,623)	(21,432,913)	(22,519,075)	(35,184,659)	(39,056,497)	(37,917,543)	(38,286,262)
Total governmental activities										
Net position	\$ 8,391,462	9,568,535	13,818,620	(10,663,294)	(10,972,038)	(11,981,168)	(20,997,380)	(28,098,732)	(26,545,463)	(28,037,377)

Table 2 – Changes in Net Position Last Ten Fiscal Years (Accrual Basis of Accounting

Fiscal Year

	_	2012 3	2013	2014	2015	2016	2017	2018	2019	2020	2021
Governmental activities:		<u> </u>			·						
Expenses:											
Transportation	\$	30,615,654	24,518,174	23,153,109	31,710,847	30,851,350	20,838,392	14,792,393	16,150,392	19,039,509	19,694,557
Modeling		-	-	-	-	-	-	10,582,018	10,768,740	12,191,498	10,690,326
High speed rail		135,882	196,200	305,054	281,500	290,497	339,370	-	-	-	-
Aviation		472,799	357,539	303,773	585,322	575,716	267,597		-	-	-
Environmental		2,626,070	320,850	1,403,147	1,450,795	1,459,853	7,054,453	5,164,861	3,179,830	4,377,155	4,188,153
Housing		665,008	1,993,419	1,505,232	1,128,200	981,416	3,222,728	-	-	-	-
Public Involvement		-	-	-	-	-	-	2,180,608	2,219,085	2,826,301	3,261,091
Sustainability Initiatives		1,678,605	5,473,095	2,173,803	5,463,860	7,506,301	7,521,696	8,642,100	5,820,909	6,266,299	16,301,434
Administration			1,560,377	2,005,412	1,864,232	2,138,873	3,871,454	8,147,226	12,243,851	5,899,158	5,293,557
Total expenses		36,194,018	34,419,654	30,849,530	42,484,756	43,804,006	43,115,690	49,509,206	50,382,807	50,599,920	59,429,118
Program revenues:											
Charges for services - member dues		1,759,631	1,779,184	1,834,522	1,871,720	1,900,950	1,939,700	1,986,186	2,053,962	2,112,970	1,861,517
Operating grants and		.,,	.,,	.,	.,,	.,,	.,,	.,,	_,,,,,,,	_,,	.,
contributions		36,245,424	33,510,829	32,833,285	42,318,755	40,616,883	39,672,312	42,253,899	40,576,290	49,907,967	55,993,555
Total program revenues		38,005,055	35,290,013	34,667,807	44,190,475	42,517,833	41,612,012	44,240,085	42,630,252	52,020,937	57,855,072
Net revenues (expenses)		1,811,037	870,359	3,818,277	1,705,719	(1,286,173)	(1,503,678)	(5,269,121)	(7,752,555)	1,421,017	(1,574,046)
General revenues and other changes in net assets:											
Interest income		46,580	26,479	53,149	75,652	92,093	114,318	142,388	271,058	122,252	74,632
Other income	1	406,080 2	278,235	4378,659_	407,156	885,336	380,230	392,095	380,145	10,000	7,500
		452,660	304,714	431,808	482,808	977,429	494,548	534,483	651,203	132,252	82,132
Changes in net position	\$	2,263,697	1,175,073	4,250,085	2,188,527	(308,744)	(1,009,130)	(4,734,638)	(7,101,352)	1,553,269	(1,491,914)

<sup>Other income for the year ended June 30, 2012 includes the refund from the JPIA amounting to \$155,750.
Other income for the year ended June 30, 2010 includes the refund from the JPIA amounting to \$307,281.
Certain amounts in 2012 have been reclassified to conform with the 2013 presentation.
Other income for the year ended June 30, 2013 includes the refund from the JPIA amounting to \$147,196.</sup>

Table 3 – Fund Balances of Governmental Funds Last Ten Fiscal Years (Modified Accrual Basis of Accounting

Fiscal Year

	_	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
General fund:											
Reserved	\$	-	-	-	-	-	-	-	-	-	-
Unreserved		-	-	-	-	-	-	-	-	-	-
Nonspendable		502,200	262,658	652,453	580,163	763,655	927,324	779,552	867,144	876,033	2,652,163
Unassigned	_	4,444,550	4,546,068	4,126,906	4,716,559	5,649,117	5,725,487	7,073,814	1,889,233	6,062,262	4,371,332
Total general fund											
	\$ _	4,946,750	4,808,726	4,779,359	5,296,722	6,412,772	6,652,811	7,853,366	2,756,377	6,938,295	7,023,495
All other governmental funds:											
Reserved	\$	-	-	-		-	-	-	-	-	-
Unreserved, reported in:		-	-	-		-	-	-	-	-	-
Special revenue funds		-	-								
Restricted	_	3,547,633	4,408,177	4,408,177	9,857,806	8,834,336	9,306,432	9,327,440	10,829,017	11,084,386	8,609,460
Total all other governmental											
funds	\$	3,547,633	4,408,177	4,408,177	9,857,806	8,834,336	9,306,432	9,327,440	10,829,017	11,084,386	8,609,460

Southern California Association of Governments Table 4 – Changes in Fund Balances of Governmental Funds Last Ten Fiscal Years (Modified Accrual Basis of Accounting

Fiscal Year

	_	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Revenues:											
Federal grants	\$	30,204,434	27,849,710	26,845,417	35,850,884	33,900,754	32,703,938	34,829,246	30,602,350	33,411,528	40,263,537
State grants and contracts		1,682,599	798,043	489,803	639,123	932,566	994,427	1,476,542	3,878,174	6,026,789	9,896,308
Local grants and contracts		4,358,391	4,863,076	5,498,065	5,828,748	5,783,563	5,973,947	5,948,111	6,095,766	6,407,071	5,833,710
Membership assessments		1,759,631	1,779,184	1,834,522	1,871,720	1,900,950	1,939,700	1,986,186	2,053,962	2,112,970	1,861,517
Recovery of disallowed grant costs										4,062,579	
General Assembly										10,000	7,500
Interest and other	_	731,702	306,714	431,808	482,808	977,429	494,548	534,483	651,203	122,252	74,632
Total revenues	_	38,736,757	35,596,727	35,099,615	44,673,283	43,495,262	42,106,560	44,774,568	43,281,455	52,153,189	57,937,204
Expenditures:											
Current:											
Transportation		31,672,376	26,662,798	24,726,670	33,556,910	30,739,916	20,838,392	15,323,497	16,150,392	19,039,509	19.694.557
Modeling			-	-	-	-	-	10,047,322	10,768,740	12,191,498	10,690,326
Public Involvement		-	-	-	-	-	-	2,184,200	2,219,085	2,826,301	3,261,091
Aviation		277,796	176,017	174,845	451,493	573,374	267,597	-	-	-	-
Water		-	-	-	-	-	-	-	-	-	-
High speed rail		68,460	96,590	140,800	161,423	290,595	339,370	-	-	-	-
Housing		342,391	1,180,258	922,718	706,129	980,086	3,222,728	-	-	-	-
Energy		-	-	-	-	-	-	-	-	-	-
Environmental		1,598,322	158,345	887,807	969,338	1,448,295	7,054,453	5,164,861	3,179,830	4,377,155	4,188,153
Sustainability Initiatives		1,727,671	3,959,891	1,325,204	4,524,338	7,403,783	7,521,696	8,642,100	5,820,909	6,266,299	16,301,434
Administration		-	1,646,163	1,685,534	1,841,987	1,543,263	2,138,062	2,322,029	3,325,282	2,581,252	4,418,946
Disallowed Grant Costs		-	-	-	-	-	-	-	4,832,192	-	-
Debt service:											
Principal		-	-	-	-	-	-	130,788	355,208	373,630	393,012
Interest		-	-	-	-	-	-	25,490	83,796	34,026	23,804
Capital outlay	_	648,416	994,145	1,478,360	281,717	423,370	12,127	1,656,202	141,433	26,232	1,355,607
Total expenditures	-	36,335,432	34,874,207	31,341,938	42,493,335	43,402,682	41,394,425	45,496,489	46,876,867	47,715,902	60,326,930
Excess (deficiency) of revenues											
over (under) expenditures	_	2,401,325	722,520	3,757,677	2,179,948	92,580	712,135	(721,921)	(3,595,412)	4,437,287	(2,389,726)
Other financing sources (uses)											
Transfers in		10,168,814	10,987,675	10,093,426	10,085,526	-	7,198	-	78,995	77,059	717,045
Transfers out		(10,168,814)	(10,987,675)	(10,093,426)	(10,085,526)	-	(7,198)	-	(78,995)	(77,059)	(717,045)
Proceeds from financing								1,943,484			
Total other financing sources											
(uses)	_							1,943,484		<u> </u>	
Net change in fund balances	\$	2,401,325	722,520	3,757,677	2,179,948	92,580	712,135	1,221,563	(3,595,412)	4,437,287	(2,389,726)
	•										
Total Debt Service Expenditures	\$	-	-	-	-	-	-	156,278	439,004	407,656	416,816
Total Non-Capital Expenditures	\$	35,687,016	33,880,062	29,863,578	42,211,618	42,979,312	41,382,298	43,840,287	46,735,434	47,689,670	58,971,323
Ratio of Debt Service to Non-Capital		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.36%	0.94%	0.85%	0.71%

Expenditure classifications were changed in FY19 to better reflect the changing mix in SCAG's initiatives. FY18 expenditures were restated to be comparable to FY19. Fiscal years before FY18 were not restated.

Fiscal Year	Indirect cost	Fringe benefits	Totals
2012	10,892,283	6,993,925	17,886,208
2013	10,625,503	7,291,029	17,916,532
2014	9,870,796	7,406,943	17,277,739
2015	10,858,012	8,082,809	18,940,821
2016	11,613,300	8,891,915	20,505,215
2017	12,586,074	9,311,132	21,897,206
2018	15,165,346	9,009,745	24,175,091
2019	12,365,958	9,574,971	21,940,929
2020	15,618,533	10,168,470	25,787,003
2021	18,992,533	11,629,265	30,621,798

Source: SCAG Finance Division.

Table 6 – Member Dues Last Ten Fiscal Years

	Ci	ties & Indian T	ribes		Counties	Commissions		
	No. of Members	Population	Annual Dues	No. of Members	Population	Annual Dues	No. of Members	Annual Dues
2012	190	16,035,831	1,373,766	6	2,115,074	290,865	5	95,000
2013	191	16,377,980	1,411,942	6	2,066,588	290,942	5	95,000
2014	191	15,764,229	1,444,701	6	1,967,621	293,146	5	95,000
2015	189	16,304,097	1,484,363	6	1,950,310	292,357	5	95,000
2016	189	16,368,268	1,511,946	6	1,963,578	294,004	5	95,000
2017	189	16,476,665	1,543,468	6	1,973,786	297,899	5	95,000
2018	189	16,686,338	1,577,575	6	1,989,806	300,111	6	98,500
2019	189	16,836,783	1,634,861	6	1,999,994	307,523	6	98,500
2020	189	16,904,173	1,690,277	6	2,021,924	315,132	6	108,500
2021	185	16,911,782	1,483,344	6	2,017,250	280,673	7	97,500

Table 7 – Principal Members Current Year and Five Years Ago

	20)21	_	2016			
City/County	 Annual Dues	Percent of Total Dues Assessment	-	Annual Dues	Percent of Total Dues Assessment		
City of Los Angeles	\$ 317,231	17%	\$	340,303	18%		
County of Los Angeles	109,942	6%		125,876	7%		
County of Riverside	50,855	3%		56,572	3%		
County of San Bernardino	55,591	3%		50,826	3%		
City of Long Beach	37,781	2%		41,587	2%		
County of Orange	37,634	2%		35,548	2%		
City of Anaheim	28,726	2%		30,994	2%		
City of Santa Ana	33,793	2%		29,574	2%		
City of Riverside	26,282	1%		28,019	1%		
SBCTA (SANBAG)	20,000	1%		25,000	1%		
RCTC	25,000	1%		25,000	1%		
OCTA	25,000	1%		25,000	1%		
City of Irvine	28,166	2%		21,820	1%		
County of Ventura	19,430	1%		18,450	1%		
City of Glendale	20,933	1%		17,752	1%		
City of San Bernardino	17,760	1%		19,221	1%		
City of Santa Clarita	17,672	1%		18,909	1%		
	\$ 871,796	47%	_	910,451	48%		

Calendar Year	Imperial	Los Angeles	Orange	Riverside	San Bernardino	Ventura	Total
2012	179,106	9,956,888	3,072,381	2,244,472	2,071,326	834,960	18,359,133
2013	180,099	10,025,721	3,103,018	2,268,660	2,084,443	840,637	18,502,578
2014	181,699	10,078,942	3,122,962	2,290,907	2,094,951	845,279	18,614,740
2015	183,856	10,124,800	3,144,663	2,315,547	2,112,187	848,459	18,729,512
2016	184,843	10,150,386	3,160,401	2,342,612	2,122,579	849,335	18,810,156
2017	186,664	10,181,162	3,180,125	2,374,555	2,139,520	848,232	18,910,258
2018	188,042	10,192,593	3,186,254	2,397,662	2,150,017	848,112	18,962,680
2019	188,552	10,163,139	3,185,378	2,419,057	2,165,876	844,259	18,966,261
2020	188,422	10,135,614	3,180,491	2,440,719	2,175,424	841,219	18,961,889
2021	186,034	10,044,458	3,153,764	2,454,453	2,175,909	835,223	18,849,841

Source: State of California, Department of Finance, E-4 Population Estimates for Cities, Counties, and the State, 2011-2021, with 2010 Census Benchmark. Sacramento, California, May 2021.

Southern California Association of Governments Table 9 – Number of Households by County in the SCAG Region Last Ten Calendar Years

Calendar Year	Imperial	Los Angeles	Orange	Riverside	San Bernardino	Ventura	Total
2012	49,206	3,248,211	995,490	693,652	615,977	267,942	5,870,478
2013	49,309	3,253,264	999,053	700,851	619,922	268,251	5,890,650
2014	49,460	3,262,582	1,005,568	705,811	622,609	269,338	5,915,368
2015	49,644	3,274,742	1,011,689	711,185	625,567	270,413	5,943,240
2016	49,802	3,287,528	1,017,539	717,126	629,119	271,708	5,972,822
2017	49,940	3,305,784	1,025,324	723,337	633,599	272,567	6,010,551
2018	50,109	3,321,379	1,034,724	730,218	638,633	272,979	6,048,042
2019	50,298	3,340,821	1,044,236	737,020	642,806	274,135	6,089,316
2020	50,550	3,360,402	1,051,153	744,644	645,798	275,693	6,128,240
2021	51,004	3,382,896	1,058,090	751,584	649,259	276,493	6,169,326

Source: State of California, Department of Finance, E-5 Population and Housing Estimates for Cities, Counties, and the State, January 2011-202 with 2010 Benchmark (Released: May, 2020)

Table 10 – Wage and Salary Employment by County in the SCAG Region Last Ten Calendar Years

Calendar Year	Imperial	Los Angeles	Orange	Riverside	San Bernardino	Ventura	Total
2012	59,700	4,043,900	1,428,400	573,600	626,600	310,100	7,042,300
2013	61,300	4,122,400	1,467,300	599,500	648,300	317,000	7,215,800
2014	63,200	4,198,700	1,501,100	628,100	675,600	320,200	7,386,900
2015	63,800	4,291,900	1,548,700	657,900	710,100	322,800	7,595,200
2016	62,700	4,401,400	1,588,700	688,400	727,100	325,700	7,794,000
2017	64,000	4,454,900	1,621,300	718,400	750,900	329,200	7,938,700
2018	64,000	4,520,700	1,653,800	748,500	772,700	333,400	8,093,100
2019	64,600	4,565,800	1,675,300	766,500	801,000	337,500	8,210,700
2020	60,200	4,151,000	1,526,600	723,100	778,700	315,700	7,555,300
2021	60,700	4,119,100	1,545,300	754,600	776,800	316,400	7,572,900

Source: Processed by SCAG Staff; CA EDD - March 2020 Benchmark

Employment by Industry Data

Historical Annual Average Data: 2011 - 2020 (Total, All Industries=Wage and Salary Employment)

2021 figures are estimated by calculating the average from January 2021 to August 2021

Southern California Association of Governments Table 11 – Labor Force by County in the SCAG Region Last Ten Calendar Years

Calendar year	Imperial	Los Angeles	Orange	Riverside	San Bernardino	Ventura	Total
2012	79,300	4,904,900	1,558,500	985,200	890,500	433,700	8,852,100
2013	78,200	4,955,800	1,559,500	993,000	893,600	432,300	8,912,400
2014	78,300	4,982,400	1,565,400	1,009,200	903,600	429,200	8,968,100
2015	76,800	4,973,800	1,584,300	1,033,500	919,300	427,200	9,014,900
2016	75,200	5,018,900	1,597,400	1,051,600	930,200	425,300	9,098,600
2017	72,100	5,088,900	1,606,800	1,071,600	942,700	423,900	9,206,000
2018	71,200	5,094,300	1,616,000	1,090,100	955,100	423,100	9,249,800
2019	73,600	5,122,800	1,613,100	1,105,700	965,000	421,400	9,301,600
2020	69,600	4,921,500	1,553,300	1,107,700	966,200	408,900	9,027,200
2021	65,100	5,056,700	1,547,300	1,113,000	980,200	405,000	9,167,300

Source: Processed by SCAG Staff; CA EDD - March 2020 Benchmark

Employment by Industry Data

Historical Annual Average Data: 2011 - 2020 (Civilian Labor Force=Labor Force)

2021 figures are estimated by calculating the average from January 2021 to August 2021

Table 12 – Unemployment by County in the SCAG Region Last Ten Calendar Years

Calendar Year	Imperial	Los Angeles	Orange	Riverside	San Bernardino	Ventura	Total
2012	22,000	539,200	125,000	116,500	103,300	40,100	946,100
2013	19,800	484,400	104,200	99,600	88,400	34,500	830,900
2014	19,000	410,200	87,000	83,700	73,200	28,900	702,000
2015	18,900	332,700	71,200	69,600	59,600	24,300	576,300
2016	18,200	267,700	64,700	64,400	53,900	22,300	491,200
2017	14,200	245,200	56,700	56,700	46,800	19,200	438,800
2018	13,400	237,000	48,100	48,600	39,400	16,300	402,800
2019	15,400	234,300	45,900	47,000	37,600	15,500	395,700
2020	15,700	629,800	136,600	110,000	91,300	35,000	1,018,400
2021	10,400	534,900	94,300	82,900	75,900	24,700	823,100

Source: Processed by SCAG Staff; CA EDD - March 2020 Benchmark

Employment by Industry Data

Historical Annual Average Data: 2011 - 2020 (Civilian Unemployment=Unemployment) 2021 figures are estimated by calculating the average from January 2021 to August 2021

Southern California Association of Governments Table 13 – Largest Employer County in the SCAG Region Current Year

lavorated.	Employees	Type of Business	Di	id.	Employees Type of Business
Imperial	0.000	11		rside	00.000.0
1 Imperial Irrigation District	3,030	Harvesting		County of Riverside	22,038 Government
2 Calipatria State Prison	1,200	Correctional Institution	_	March Air Reserve Base	9,000 Military Reserve Base
3 Centinela State Prison	1,200	Correctional Institution		University of California, Riverside	8,829 Education
4 Walmart Supercenter	1,160	Retail	4		5,500 Hospital
5 El Centro Regional Medical Ctr	860	Hospital	5	Corona-Norco Unified School District	5,478 Education
6 Jjall Lc	800	Correctional Institution	6	Pechanga Resort & Casino	4,750 Resort Casino
7 El Centro Naval Air Facility	780	Military	7	Riverside Unified School District	4,200 Education
8 Pioneers Memorial Hosp-Doctors	630	Hospital	8	Hemet Unified School District	4,058 Education
9 Imperial County Office-Educ	600	Education	9	Riverside University Health System-Medical Co	3,965 Hospital
10 Us Border Patrol	540	Government	10	Morongo Casino, Resort & Spa	3,800 Resort Casino
Los Angeles			San	Bernardino	
1 County of Los Angeles	95,200	Government	1	Arrowhead Regional Medical Center	18,000 Hospital
2 Los Angeles Unified School District	75,700	Education		Stater Bros. Markets	18,000 Retail
3 City of Los Angeles (including DWP)	72,600	Education	3	County Of San Bernardino	17,400 Government
4 University of California, Los Angeles	51,000	Government	4	San Bernardino City Unified School District	8,570 Education
5 Kaiser Permanente	41,300	Government	5	Ontario International Airport	7,510 Airport
6 Federal Government (Except Postal Service)	30,600	Hospital	6	Kaiser Medical Center	5,680 Hospital
7 State of California (non-education)	28,000	Government	7	Loma Linda University Medical Center	4,680 Hospital
8 University of Southern California	22,200	Education	8	Fontana Unified School Distric	3,950 Education
9 Northrop Grumman Corp.	18,000	Aerospace and Defense		Loma Linda University	3,910 Education
10 Federal Government (Postal Service)	16,800	Hospital	10	San Manuel Band Of Mission Indians	3,260 Government
0				A	
Orange 1 Walt Disney Co	30,000	Hospitality and Entertainment		Itura Naval Base Ventura County	18.776 Government
2 University of California, Irvine		Education	2		8.435 Government
3 County of Orange		Government		Amgen Inc	5,500 Biomedical
4 St. Joseph Health	,	Hospital		Wellpoint	2,860 Hospital
5 Kiaser Permanente		Hospital		Simi Valley Unified School District	2,740 Education
6 Albertsons	7,670	Retail		Community Memorial Hospital	2,300 Hospital
7 Target Corp.	6,300			Conejo Valley Unified School District	2,050 Education
8 Walmart	-,	Retail	8		2,016 Hospital
9 Hoag Memorial Hospital Presbyterian		Hospital	9		1,835 Education
10 The Boeing Company	6,000	Aerospace	10	Los Robles Regional Med Center	1,500 Hospital

Data provided courtesy of Infogroup, Orange County Business Journal, Riverside Economic Development Agency, Los Angeles Almanac, San Bernardino Area Chamber of Commerce

Southern California Association of Governments Table 14 – Housing Units by County in the SCAG Region Last Ten Calendar Years

Calendar Year	Imperial	Los Angeles	Orange	Riverside	San Bernardino	Ventura	Total
2012	56,222	3,454,131	1,052,346	807,970	702,911	282,923	6,356,503
2013	56,524	3,463,492	1,056,222	812,234	704,540	283,575	6,376,587
2014	56,731	3,474,246	1,063,093	817,008	706,314	284,489	6,401,881
2015	57,174	3,504,173	1,076,199	828,383	711,781	287,080	6,464,790
2016	57,174	3,504,173	1,076,199	828,383	711,781	287,080	6,464,790
2017	57,401	3,527,368	1,084,476	834,652	715,634	288,074	6,507,605
2018	57,737	3,546,864	1,094,256	840,904	719,911	288,579	6,548,251
2019	58,002	3,568,900	1,104,275	847,851	723,783	289,647	6,592,458
2020	58,311	3,590,574	1,111,421	856,124	726,680	291,210	6,634,320
2021	58,811	3,614,809	1,118,971	864,076	730,516	292,100	6,679,283

Source: Processed by SCAG Staff based on State of California, Department of Finance, E-5 City/County Population and Housing Estimates, May 2021

Southern California Association of Governments Table 15 – Median Home Values by County in the SCAG Region Last Ten Calendar Years

Calendar Year	Imperial	Los Angeles	Orange	Riverside	San Bernardino	Ventura	Average
2012	140,000	380,000	480,000	230,000	190,000	380,000	350,000
2013	150,000	440,000	570,000	270,000	220,000	450,000	410,000
2014	170,000	490,000	610,000	300,000	260,000	500,000	460,000
2015	200,000	510,000	630,000	320,000	280,000	510,000	480,000
2016	210,000	550,000	670,000	330,000	300,000	540,000	510,000
2017	220,000	590,000	700,000	360,000	320,000	570,000	540,000
2018	230,000	630,000	740,000	380,000	350,000	600,000	580,000
2019	240,000	640,000	740,000	390,000	360,000	600,000	590,000
2020	250,000	660,000	760,000	400,000	370,000	610,000	610,000
2021	269,000	745,000	861,000	482,000	434,000	717,000	691,000

Source: Zillow.com

2021 Data: Estimation Based on Average Between Jan 2021 and August 2020

Note: Average is Weighted by Housing Units from Table 14

Values represent smoothed, seasonally adjusted measure of the typical home values for all homes in each county

Southern California Association of Governments Table 16 – Land Area by County in the SCAG Region Last Ten Calendar Years

Calendar Year	Imperial	Los Angeles	Orange	Riverside	San Bernardino	Ventura	Total
2012	4,175	4,060	790	7,208	20,062	1,846	38,141
2013	4,175	4,060	790	7,208	20,062	1,846	38,141
2014	4,175	4,060	790	7,208	20,062	1,846	38,141
2015	4,175	4,060	790	7,208	20,062	1,846	38,141
2016	4,175	4,060	790	7,208	20,062	1,846	38,141
2017	4,175	4,060	790	7,208	20,062	1,846	38,141
2018	4,175	4,060	790	7,208	20,062	1,846	38,141
2019	4,175	4,060	790	7,208	20,062	1,846	38,141
2020	4,175	4,060	790	7,208	20,062	1,846	38,141
2021 Source: Census B	4,175 Jureau Tiger File	4,060	790	7,208	20,062	1,846	38,141

https://www.census.gov/programs-surveys/geography.html

Southern California Association of Governments Table 17 – Assessed Valuation by County in the SCAG Region Last Ten Calendar Years

Calendar Year	 Imperial	Los Angeles	Orange	Riverside	San Bernardino	Ventura	Total
2012	\$ 10,335,759,824	1,070,532,689,445	422,054,150,027	203,143,376,088	165,720,121,024	104,392,245,689	1,976,178,342,097
2013	\$ 10,393,345,085	1,093,886,934,773	429,315,145,388	202,209,185,045	166,970,746,909	105,066,235,097	2,007,841,592,297
2014	\$ 11,230,818,021	1,145,256,478,683	445,068,356,853	210,726,246,610	172,112,462,762	108,574,635,076	2,092,968,998,005
2015	\$ 11,648,369,468	1,207,856,228,771	473,782,781,168	228,233,802,746	182,705,725,334	114,663,397,481	2,218,890,304,968
2016	\$ 12,400,979,037	1,282,508,084,556	507,799,267,525	240,933,731,456	192,319,791,501	119,407,609,899	2,355,369,463,974
2017	\$ 12,689,982,548	1,354,458,674,851	528,711,072,636	253,658,272,351	200,564,761,328	123,951,233,364	2,474,033,997,078
2018	\$ 12,984,173,804	1,435,385,941,470	561,278,774,948	266,916,802,097	214,878,403,179	129,987,341,366	2,621,431,436,864
2019	\$ 13,487,316,919	1,529,882,494,903	596,783,437,256	283,283,510,304	227,946,672,512	135,744,679,058	2,787,128,110,952
2020	\$ 13,510,481,408	1,640,578,043,117	637,267,187,553	305,924,215,017	250,687,610,322	143,992,025,789	2,991,959,563,206
2021	\$ 13,896,598,809	1,738,895,277,917	668,463,980,005	324,006,582,960	264,987,439,519	149,896,824,389	3,160,146,703,599

Source: State of California - Controller's Office.

Note: Assessed Valuations Show Total State and County Assessed Valuation

https://bythenumbers.sco.ca.gov/Raw-Data/Assessed-Valuation-Raw-Data-for-Fiscal-Years-2003-/qky3-f2m4 https://bythenumbers.sco.ca.gov/Raw-Data/Property-Tax-Raw-Data-for-Fiscal-Years-2019-20/cigd-fqva

Southern California Association of Governments Table 18 – Full-Time and Part-time Employees as of June 30 Last Ten Fiscal Years

Fiscal Year	Transpor- tation	Modeling	High Speed Rail	Aviation	Environ- mental	Housing	Public Involve ment	Sustainability	Admini- stration	Total
2012	60	0	1	1	3	2	0	0	61	128
2013	55	0	1	1	2	1	0	0	67	127
2014	57	0	1	1	2	1	0	0	58	120
2015	61	0	1	1	1	1	0	0	66	131
2016	58	0	1	1	3	1	0	0	67	131
2017	60	0	1	0	3	1	0	0	60	125
2018	44	15	0	1	1	0	15	7	46	129
2019	39	16	0	1	1	0	16	6	48	127
2020	41	16	0	1	1	2	19	9	58	147
2021	41	21	0	1	7	8	18	12	68	176

Source: SCAG HR Department.

Employee classifications were changed in FY19 to better reflect the changing mix of SCAG's initiatives.

FY18 employees were restated to be comparable to FY19. Fiscal years before FY18 were not restated.

Southern California Association of Governments Table 19 – Operating Indicators by Function Last Ten Fiscal Years

	_	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Transportation	_										_
No. of projects undertaken		48	49	82	85	89	80	27	71	67	68
Grants & Contracts Revenue	\$	23,819,826	23,880,028	23,120,187	25,928,208	26,127,909	21,402,980	10,227,859	18,068,335	17,390,426	28,879,062
Modeling											
No. of projects undertaken								36	33	36	25
Grants & Contracts Revenue	\$							12,546,320	11,872,339	12,503,509	12,374,774
High Speed Rail											
No. of projects undertaken		1	1	1	1	1	1				
Grants & Contracts Revenue	\$	137,330	21,200	263,579	281,779	290,593	339,370				
Aviation											
No. of projects undertaken		2	1	1	1	1	1				
Grants & Contracts Revenue	\$	461,819	347,880	196,948	579,242	550,584	267,597				
Environmental											
No. of projects undertaken		9	6	13	1	5	20	17	8	10	8
Grants & Contracts Revenue	\$	2,881,315	587,435	1,601,570	1,587,158	1,448,295	6,592,728	5,144,977	3,358,447	4,322,956	3,400,938
Public Involvement											
No. of projects undertaken								4	4	4	5
Grants & Contracts Revenue	\$							2,600,060	2,445,350	2,894,305	3,988,245
Housing											
No. of projects undertaken		2	2	3	3	2	9	9			
Grants & Contracts Revenue	\$	1,345,833	2,088,856	1,599,668	1,176,694	960,528	3,187,930	2,032,313			
Sustainability Initiatives											
No. of projects undertaken		6	9	12	14	25	28	41	8	27	38
Grants & Contracts Revenue	\$	6,200,905	6,089,132	2,511,049	5,457,158	7,345,383	7,098,027	8,719,261	6,142,700	5,090,102	15,321,082
Expenditure classifications were cl	nanged ir	n FY19 to better r	eflect the chang	ing mix in SCAG	's initiatives.						
FY18 expenditures were restated	to be con	nparable to FY19	. Fiscal years b	efore FY18 were	not restated.						
Total No. of projects undertaken								134	124	144	144
Grants & Contracts Revenue								41,270,790	41,887,171	42,201,298	63,964,101

Fiscal Year	Claims Payable	Financing Agreements	Tenant Improvement Allowance	Ou	Total Itstanding Debt	Program Revenues	Ratio of Debt to Revenues
2012	-	\$ -	509,174	\$	509,174	\$ 38,005,055	1.3%
2013	-	-	162,993	\$	162,993	\$ 35,290,013	0.5%
2014	-	-	135,846	\$	135,846	\$ 34,667,807	0.4%
2015*	-	-	108,700	\$	108,700	\$ 44,190,475	0.2%
2016	-	-	81,553	\$	81,553	\$ 42,517,833	0.2%
2017	-	-	54,406	\$	54,406	\$ 41,612,012	0.1%
2018**	-	1,812,696	4,682,709	\$	6,495,405	\$ 44,240,085	14.7%
2019	-	1,457,488	4,371,379	\$	5,828,867	\$ 42,630,252	13.7%
2020	-	1,083,858	4,062,393	\$	5,146,251	\$ 52,020,937	9.9%
2021	-	690,846	3,753,407	\$	4,444,253	\$ 57,855,072	7.7%



CPAs & BUSINESS ADVISORS

Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards

The Honorable Members of the Regional Council Southern California Association of Governments

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Southern California Association of Governments (SCAG), as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise SCAG's basic financial statements, and have issued our report thereon dated February 15, 2022.

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered SCAG's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of SCAG's internal control. Accordingly, we do not express an opinion on the effectiveness of SCAG's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether SCAG's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Edde Saelly LLP
Rancho Cucamonga, California

February 15, 2022

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