



**No. 569
MEETING OF THE**

REGIONAL COUNCIL

Main Office

818 West Seventh Street
12th Floor
Los Angeles, California
90017-3435
t (213) 236-1800
f (213) 236-1825
www.scag.ca.gov

**Thursday, May 7, 2015
9:15 a.m. – 10:15 a.m.**

**JW Marriott Desert Springs Resort & Spa
Desert Salon 7 & 8
74-855 Country Club Drive
Palm Desert, CA 92260
(760) 341-2211**

Officers

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Carl Morehouse, San Buenaventura

First Vice President
Cheryl Viegas-Walker, El Centro

Second Vice President
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Immediate Past President
Greg Pettis, Cathedral City

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Committee Chair**

Carl Morehouse, San Buenaventura

Policy Committee Chairs

Community, Economic and
Human Development
Margaret Finlay, Duarte

Energy & Environment
Deborah Robertson, Rialto

Transportation
Alan Wapner, San Bernardino
Associated Governments

If members of the public wish to review the attachments or have any questions on any of the agenda items, please contact Tess Rey-Chaput at (213) 236-1908 or via email at rey@scag.ca.gov. In addition, regular meetings of the Regional Council may be viewed live or on-demand at <http://www.scag.ca.gov/NewsAndMedia/Pages/SCAGTV.aspx>

Agendas & Minutes for the Regional Council are also available at:
<http://www.scag.ca.gov/committees/Pages/default.aspx>

SCAG, in accordance with the Americans with Disabilities Act (ADA), will accommodate persons who require a modification of accommodation in order to participate in this meeting. SCAG is also committed to helping people with limited proficiency in the English language access the agency's essential public information and services. You can request such assistance by calling (213) 236-1908. We request at least 72 hours (three days) notice to provide reasonable accommodations. We will make every effort to arrange for assistance.

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Regional Council *Members – May 2015*

Members

Representing

President	1. Hon. Carl Morehouse	<i>San Buenaventura</i>	District 47
1st Vice-President	2. Hon. Cheryl Viegas-Walker	<i>El Centro</i>	District 1
2nd Vice-President	3. Hon. Michele Martinez	<i>Santa Ana</i>	District 16
Imm. Past President	4. Hon. Greg Pettis	<i>Cathedral City</i>	District 2
	5. Hon. Jack Terrazas		Imperial County
	6. Hon. Mark Ridley-Thomas		Los Angeles County
	7. Hon. Michael Antonovich		Los Angeles County
	8. Hon. Jim Katapodis		OCTA
	9. Hon. Michelle Steel		Orange County
	10. Hon. Curt Hagman		San Bernardino County
	11. Hon. Linda Parks		Ventura County
	12. Hon. Chuck Washington		Riverside County
	13. Hon. Jan Harnik	<i>Palm Desert</i>	RCTC
	14. Hon. Alan Wapner	<i>Ontario</i>	SANBAG
	15. Hon. Keith Millhouse	<i>Moorpark</i>	VCTC
	16. Hon. Jim Hyatt	<i>Calimesa</i>	District 3
	17. Hon. Clint Lorimore	<i>Eastvale</i>	District 4
	18. Hon. Randon Lane	<i>Murrieta</i>	District 5
	19. Hon. Frank Navarro	<i>Colton</i>	District 6
	20. Hon. Larry McCallon	<i>Highland</i>	District 7
	21. Hon. Deborah Robertson	<i>Rialto</i>	District 8
	22. Hon. Paul Eaton	<i>Montclair</i>	District 9
	23. Hon. Ray Marquez	<i>Chino Hills</i>	District 10
	24. Hon. Bill Jahn	<i>Big Bear Lake</i>	District 11
	25. Hon. Mike Munzing	<i>Aliso Viejo</i>	District 12
	26. Hon. Barbara Kogerman	<i>Laguna Hills</i>	District 13
	27. Hon. Steven Choi	<i>Irvine</i>	District 14
	28. Hon. Steve Nagel	<i>Fountain Valley</i>	District 15
	29. Hon. John Nielsen	<i>Tustin</i>	District 17
	30. Hon. Steve Hwangbo	<i>La Palma</i>	District 18
	31. Hon. Kris Murray	<i>Anaheim</i>	District 19



Regional Council

Members – May 2015

Members

Representing

32. Hon. Tri Ta	<i>Westminster</i>	District 20
33. Hon. Art Brown	<i>Buena Park</i>	District 21
34. Hon. Marty Simonoff	<i>Brea</i>	District 22
35. Hon. Victor Manalo	<i>Artesia</i>	District 23
36. Hon. Gene Daniels	<i>Paramount</i>	District 24
37. Hon. Sean Ashton	<i>Downey</i>	District 25
38. Hon. José Luis Solache	<i>Lynwood</i>	District 26
39. Hon. Ali Saleh	<i>Bell</i>	District 27
40. Hon. Dan Medina	<i>Gardena</i>	District 28
41. Hon. Rex Richardson	<i>Long Beach</i>	District 29
42. Hon. Lena Gonzalez	<i>Long Beach</i>	District 30
43. Hon. Andrew Sarega	<i>La Mirada</i>	District 31
44. Hon. Margaret Clark	<i>Rosemead</i>	District 32
45. Hon. Gene Murabito	<i>Glendora</i>	District 33
46. Hon. Barbara Messina	<i>Alhambra</i>	District 34
47. Hon. Margaret E. Finlay	<i>Duarte</i>	District 35
48. Hon. Jonathan Curtis	<i>La Cañada/Flintridge</i>	District 36
49. Hon. Carol Herrera	<i>Diamond Bar</i>	District 37
50. Hon. Sam Pedroza	<i>Claremont</i>	District 38
51. Hon. James Gazeley	<i>Lomita</i>	District 39
52. Hon. Judy Mitchell	<i>Rolling Hills Estates</i>	District 40
53. Hon. Pam O'Connor	<i>Santa Monica</i>	District 41
54. Hon. Jess Talamantes	<i>Burbank</i>	District 42
55. Hon. Steven Hofbauer	<i>Palmdale</i>	District 43
56. Hon. John Sibert	<i>Malibu</i>	District 44
57. Hon. Carmen Ramirez	<i>Oxnard</i>	District 45
58. Hon. Glen Becerra	<i>Simi Valley</i>	District 46
59. Hon. Gilbert Cedillo	<i>Los Angeles</i>	District 48
60. Hon. Paul Krekorian	<i>Los Angeles</i>	District 49
61. Hon. Bob Blumenfield	<i>Los Angeles</i>	District 50
62. Hon. Tom LaBonge	<i>Los Angeles</i>	District 51



Regional Council

Members – May 2015

Members

Representing

63. Hon. Paul Koretz	<i>Los Angeles</i>	District 52
64. Hon. Nury Martinez	<i>Los Angeles</i>	District 53
65. Hon. Felipe Fuentes	<i>Los Angeles</i>	District 54
66. Hon. Bernard C. Parks	<i>Los Angeles</i>	District 55
67. Hon. Curren D. Price, Jr.	<i>Los Angeles</i>	District 56
68. Hon. Herb J. Wesson, Jr.	<i>Los Angeles</i>	District 57
69. Hon. Mike Bonin	<i>Los Angeles</i>	District 58
70. Hon. Mitchell Englander	<i>Los Angeles</i>	District 59
71. Hon. Mitch O'Farrell	<i>Los Angeles</i>	District 60
72. Hon. José Huizar	<i>Los Angeles</i>	District 61
73. Hon. Joe Buscaino	<i>Los Angeles</i>	District 62
74. Hon. Karen Spiegel	<i>Corona</i>	District 63
75. Hon. Barbara Delgleize	<i>Huntington Beach</i>	District 64
76. Hon. Ryan McEachron	<i>Victorville</i>	District 65
77. Hon. Michael Wilson	<i>Indio</i>	District 66
78. Hon. Dante Acosta	<i>Santa Clarita</i>	District 67
79. Hon. Rusty Bailey	<i>Riverside</i>	District 68
80. Hon. Julio Rodriguez	<i>Perris</i>	District 69
81. Hon. Ross Chun	<i>Aliso Viejo</i>	TCA
82. Hon. Andrew Masiel, Sr.	<i>Pechanga Band of Luiseño Indians</i>	Tribal Government Representative
83. Mr. Randall Lewis	<i>Lewis Group of Companies</i>	(Ex-Officio)
84. Hon. Eric Garcetti	<i>Los Angeles</i>	(At-Large)

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REGIONAL COUNCIL AGENDA MAY 7, 2015

The Regional Council may consider and act upon any of the items listed on the agenda regardless of whether they are listed as Information or Action Items.

CALL TO ORDER & PLEDGE OF ALLEGIANCE

(Hon. Carl Morehouse, President)

PUBLIC COMMENT PERIOD – Members of the public desiring to speak on items on the agenda, or items not on the agenda, but within the purview of the Council, must fill out and present a Public Comment Card to the Assistant prior to speaking. Comments will be limited to three (3) minutes per speaker. The President has the discretion to reduce the time limit based upon the number of speakers. The President may limit the total time for all public comments to twenty (20) minutes.

REVIEW AND PRIORITIZE AGENDA ITEMS

EXECUTIVE DIRECTOR'S REPORT

(Hasan Ikhata, Executive Director)

PRESIDENT'S REPORT

- Recognition of Outgoing Regional Council and Policy Committee Members

ACTION ITEMS

Page No.

1. Final Adoption of the Fiscal Year (FY) 2015-16 Comprehensive Budget
(Basil Panas, Chief Financial Officer)

Attachment

1

Recommended Action: Adopt the Final FY 2015-16 Comprehensive Budget and corresponding Resolution No. 15-569-1. This action authorizes submittal of the Overall Work Program (OWP) to the Federal Highway Administration (FHWA); Federal Transit Administration (FTA); and the California Department of Transportation (Caltrans). The entire FY 2015-16 OWP may be viewed on SCAG's website:

<http://www.scag.ca.gov/about/Pages/Overall%20Work%20Program.aspx>

REGIONAL COUNCIL AGENDA MAY 7, 2015

ACTION ITEMS - continued

Page No.

2. Final Report and Recommendations of the Regional Housing Needs Assessment (RHNA) and Housing Element Reform Subcommittee (Huasha Liu, Director, Land Use and Environmental Planning)

Attachment

61

Recommended Action: Review and approve Final Report and recommendations of the RHNA and Housing Element Reform Subcommittee (Subcommittee), which were reviewed and recommended by the Community, Economic, and Human Development (CEHD) Policy Committee.

CONSENT CALENDAR

Approval Item

3. Minutes of the April 2, 2015 Meeting

Attachment

94

Receive & File

4. 2015 Regional Council and Policy Committee Meeting Schedule
5. Update Regarding Cap-and-Trade Greenhouse Gas Reduction Fund: Affordable Housing & Sustainable Communities (AHSC) Program

Attachment

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Attachment

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FUTURE AGENDA ITEM/S

ADJOURNMENT

The next regular meeting of the Regional Council is scheduled for Thursday, June 4, 2015 at the SCAG Los Angeles Office.

DATE: May 7, 2015
TO: Regional Council (RC)
FROM: Basil Panas, Chief Financial Officer, panas@scag.ca.gov, (213) 236-1817
SUBJECT: Final Adoption of the Fiscal Year (FY) 2015-16 Comprehensive Budget

EXECUTIVE DIRECTOR'S APPROVAL: 

RECOMMENDED ACTION:

Adopt the Final FY 2015-16 Comprehensive Budget and corresponding Resolution No. 15-569-1. This action authorizes submittal of the Overall Work Program (OWP) to the Federal Highway Administration (FHWA); Federal Transit Administration (FTA); and the California Department of Transportation (Caltrans). The entire FY 2015-16 OWP may be viewed on SCAG's website:

<http://www.scag.ca.gov/about/Pages/Overall%20Work%20Program.aspx>

EXECUTIVE SUMMARY:

On November 6, 2014, the Comprehensive Budget Development Schedule was presented to the Executive/Administrative Committee (EAC) and Regional Council (RC). On March 5, 2015, the RC approved the Draft Comprehensive Budget which included the Draft OWP, and released it for public review and comment. Subsequently, a Draft FY 2015-16 OWP was submitted to FTA/FHWA and Caltrans for their review and comment. The comments received from Caltrans were related to clarifying the work plan, and where appropriate, were incorporated into the Final OWP. There were no comments from FTA and FHWA. The Final OWP meets all applicable federal and state requirements.

In addition to the OWP, the FY 2015-16 Comprehensive Budget includes the General Fund Budget, the Indirect Cost Budget and the Fringe Benefits Budget. On March 5, 2015, the RC approved the FY 2015-16 General Fund Budget and Membership Dues Assessment and authorized submittal to the May 7, 2015 General Assembly for adoption. The requested action seeks approval of the FY 2015-16 Comprehensive Budget with an emphasis on the final OWP.

STRATEGIC PLAN:

This item supports SCAG's Strategic Plan Goal 3: Enhance the Agency's Long Term Financial Stability and Fiscal Management.

BACKGROUND:

The OWP contains several sources of revenue. The major source is the Consolidated Planning Grant (CPG), which is used to meet SCAG's Metropolitan Planning Organization (MPO) requirements, and to address the Federal Planning Emphasis Areas (PEAs) of the Federal and State Department of Transportation.

A breakdown of the FY 2015-16 Comprehensive Budget revenues and expenditures is listed below:

REPORT

Table 1 – Comparison of Revenue – Draft vs. Final

REVENUE	DRAFT	FINAL	Incre.(Decre)
FHWA PL	\$ 19,298,696	\$ 19,298,696	\$ (0)
FTA 5303	\$ 8,394,357	\$ 8,394,357	\$ (0)
FEDERAL OTHER	\$ 2,136,754	\$ 3,494,745	\$ 1,357,991
STATE OTHER	\$ 3,747,584	\$ 3,747,808	\$ 224
TDA	\$ 9,243,445	\$ 9,276,664	\$ 33,220
LOCAL FUNDS	\$ 474,549	\$ 685,118	\$ 210,569
IN-KIND COMMITMENTS	\$ 3,326,882	\$ 3,330,862	\$ 3,980
OWP Budget Subtotal	\$ 46,622,266	\$ 48,228,250	\$ 1,605,984
Membership Dues	\$ 1,922,576	\$ 1,922,576	\$ -
Other General Fund	\$ 966,606	\$ 966,606	\$ -
Comprehensive Budget Total	\$ 49,511,448	\$ 51,117,432	\$ 1,605,984

Table 2 – Comparison of Expenditures – Draft vs. Final

EXPENDITURES	DRAFT	FINAL	Incre.(Decre)
STAFF	\$ 26,140,913	\$ 26,174,573	\$ 33,661
CONSULTANTS	\$ 15,161,890	\$ 16,519,663	\$ 1,357,773
OTHER	\$ 5,319,463	\$ 5,534,014	\$ 214,550
OWP Budget Subtotal	\$ 46,622,266	\$ 48,228,250	\$ 1,605,984
General Fund Staff	\$ 359,515	\$ 359,993	\$ 478
General Fund Other	\$ 2,529,667	\$ 2,529,189	\$ (478)
Comprehensive Budget Total	\$ 49,511,448	\$ 51,117,432	\$ 1,605,984

*Columns may not add up due to rounding

The overall increase of \$1,605,984 from the Draft to the Final budget results from: SCAG being awarded nine Transportation Sustainability Grants by Caltrans in late March amounting to approximately \$1.3 million; and \$0.3 million for local match and various refinements to fringe benefits and indirect costs.

FISCAL IMPACT:

The FY 2015-16 Comprehensive Budget serves to guide the management of the agency’s financial resources. The OWP is the instrument that allows SCAG to manage planning projects and budgets. Approval of this document will continue the flow of federal planning funds for FY 2015-16.

ATTACHMENTS:

- 1) Resolution No. 15-569-1
- 2) Final FY 2015-16 Comprehensive Budget



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Energy & Environment
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Transportation
Alan Wapner, San Bernardino
Associated Governments

RESOLUTION NO. 15-569-1

**A RESOLUTION OF THE SOUTHERN CALIFORNIA
ASSOCIATION OF GOVERNMENTS APPROVING
AND ADOPTING THE FISCAL YEAR 2015-16
COMPREHENSIVE BUDGET**

WHEREAS, the Southern California Association of Governments (“SCAG”) is the Metropolitan Planning Organization, for the six county region comprising of Los Angeles, Orange, San Bernardino, Riverside, Ventura, and Imperial pursuant to 23 U.S.C.§ 134 et seq. and 49 U.S.C. §5303 et seq.; and

WHEREAS, SCAG has developed the Fiscal Year (FY) 2015-16 Comprehensive Budget that includes the following budget components; the General Fund Budget; the Overall Work Program (OWP); the Indirect Cost Budget (ICAP); and the Fringe Benefits Budget; and

WHEREAS, the OWP is the basis for SCAG’s annual regional planning activities and budget; and

WHEREAS, in conjunction with the OWP Agreement and Master Fund Transfer Agreement, the OWP constitutes the annual funding contract between the State of California Department of Transportation (Caltrans) and SCAG for Consolidated Planning Grant (CPG) funding; and

WHEREAS, SCAG is also eligible to receive other Federal and/or State grant funds for certain regional transportation planning related activities. For such funding upon award, the funds are implemented through the OWP and SCAG the applicable Federal or State agency shall execute the applicable grant agreement and

WHEREAS, the Regional Council authorized release of the draft FY 2015-16 OWP for a thirty-day public comment period on March 5, 2015. The draft FY 2015-16 OWP included proposed funding to SCAG as part of the Caltrans Sustainable Transportation Planning Grant Programs. All comments to the draft FY 2015-16 OWP have been addressed and incorporated by staff into the final FY 2015-16 OWP within the Comprehensive Budget; and

WHEREAS, on March 5, 2015, the Regional Council approved the FY 2015-16 General Fund Budget and authorized its submittal to the General Assembly for review and adoption on May 7, 2015.

NOW, THEREFORE, BE IT RESOLVED by the Regional Council of the Southern California Association of Governments that the Regional Council hereby approves and adopts the FY 2015-16 Comprehensive Budget subject to the approval of the General Assembly of the FY 2015-16 General Fund Budget.

BE IT FURTHER RESOLVED THAT:

1. The Regional Council hereby authorizes submittal of SCAG's approved FY 2015-16 OWP to the participating State and Federal agencies.
2. The Regional Council hereby authorizes submittal of SCAG's approved FY 2015-16 ICAP to the participating State and Federal agencies.
3. SCAG pledges to pay or secure in cash or services, or both, the matching funds necessary for financial assistance.
4. The SCAG Executive Director, or in his absence, the Chief Financial Officer, is hereby designated and authorized to submit the FY 2015-16 OWP, and to execute all related agreements and documents relating to or arising from the FY 2015-16 OWP on behalf of the Regional Council to implement the purposes of this Resolution.
5. The SCAG Executive Director, or in his absence, the Chief Financial Officer, is hereby authorized to make and submit to the applicable funding agencies, the necessary work program, and budget modifications to the FY 2015-16 based on actual available funds and to draw funds as necessary on a line of credit or other requisition basis.
6. The SCAG Executive Director, or in his absence, the Chief Financial Officer, is hereby authorized to submit grant applications and execute the applicable grant agreements and any amendments with the applicable Federal or State agency and to implement the grant funds through SCAG's OWP, and this includes submittal and execution of the required Fund Transfer Agreement with Caltrans, as part of the Caltrans Sustainable Transportation Planning Grant Programs.
7. The SCAG Executive Director, or in his absence, the Chief Financial Officer, is hereby authorized to make administrative changes required to implement the FY 2015-16 OWP.

PASSED, APPROVED AND ADOPTED by the Regional Council of the Southern California Association of Governments at a regular meeting on the 7th day of May, 2015.

[SIGNATURES ON FOLLOWING PAGE]

Hon. Carl E. Morehouse
President, SCAG
Councilmember, City of San Buenaventura

Attested by:

Hasan Ikhata
Executive Director

Approved as to Form:

Joann Africa
Chief Counsel

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Southern California Association of Governments

COMPREHENSIVE BUDGET

Fiscal Year 2015/16

Southern California Association of Governments
FY 2015/16 Comprehensive Budget

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SECTION I - OVERVIEW

INTRODUCTION

This document contains the Southern California Association of Governments' (SCAG) Comprehensive Budget for Fiscal Year 2015/16.

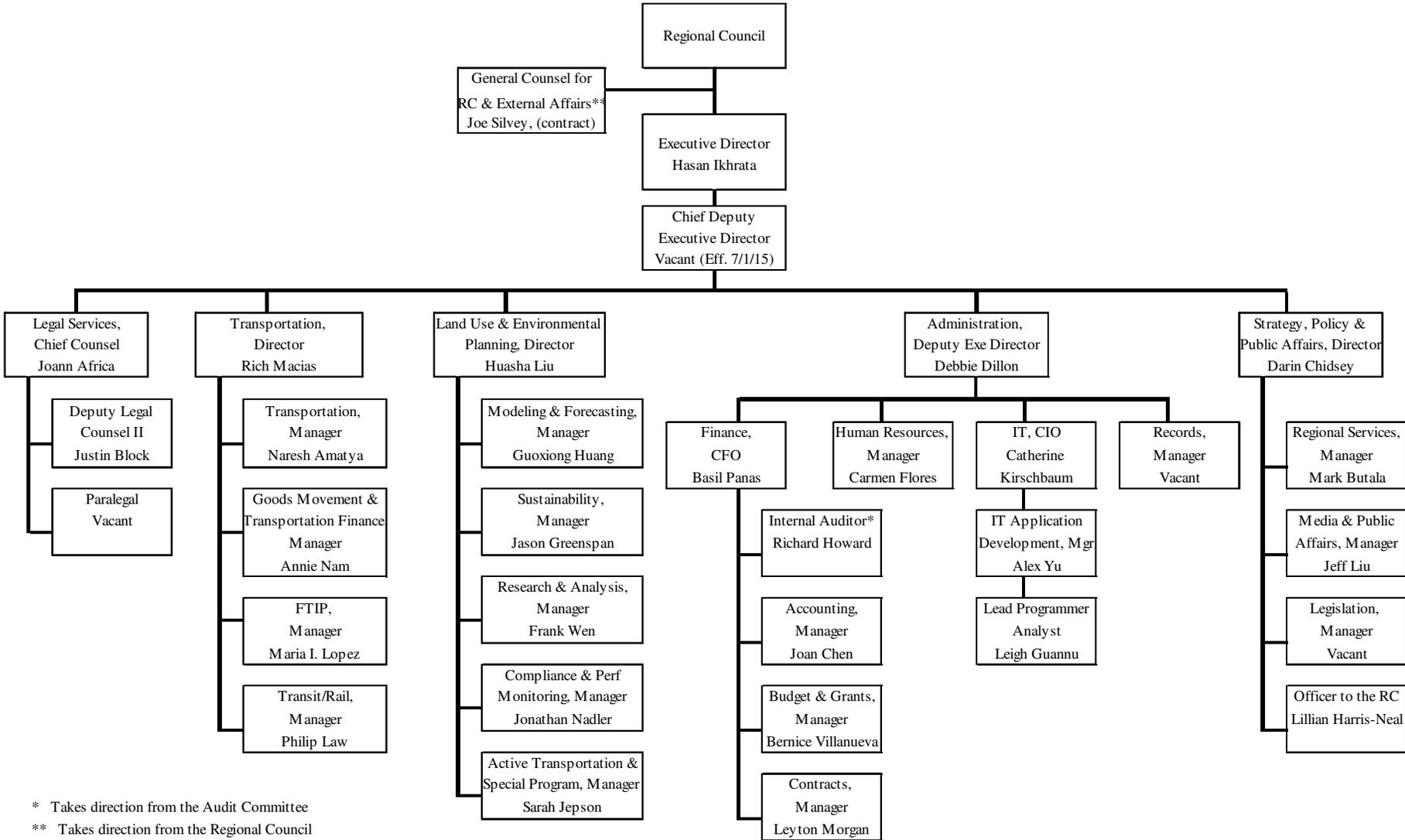
The total budget for the Association consists of:

- **The Overall Work Program (OWP)**
A federal, state and locally funded budget consisting of projects related to regional planning in the areas of transportation, housing and the environment.
- **The General Fund (GF)**
A budget that utilizes Association members' dues for activities not eligible for federal and state funding
- **The Indirect Cost Budget (IC)**
The budget for the administrative and operations support of the Association
- **The Fringe Benefits Budget (FB)**
The budget for the fringe benefits and leave time of Association employees

This document is divided into three sections:

- An overview of the Association and its total budget
- A sub-section on each of the budget components
- A set of appendices that expand or provide more detailed information on budget content

SCAG ORGANIZATIONAL CHART



* Takes direction from the Audit Committee
 ** Takes direction from the Regional Council

The SCAG Organization

The Southern California Association of Governments (SCAG), founded in 1965, is a Joint Powers Authority under California state law, established as an association of local governments and agencies that voluntarily convene as a forum to address regional issues. Under federal law, SCAG is designated as a Metropolitan Planning Organization (MPO) and under state law, as a Regional Transportation Planning Agency for the six-county Southern California region. Through SCAG, city and county governments throughout Southern California come together to develop solutions to common problems in transportation, housing, air quality, and other issues. SCAG develops long range regional transportation plans including the sustainable communities strategy and growth components, regional transportation improvement programs, regional housing needs allocations, and a portion of the South Coast Air Quality management plans. SCAG also acts as an information clearinghouse and service provider supplying cities and counties with a wide array of demographic, forecasting, mapping and other regional statistics and data.

In 1992, SCAG expanded its governing body, the Executive Committee, to a 70-member Regional Council to help accommodate new responsibilities mandated by the federal and state governments, as well as to provide more broad-based representation of Southern California cities and counties. With its expanded membership structure, SCAG created regional districts to provide for more diverse representation. The districts were formed with the intent to serve equal populations and communities of interest. Currently, the Regional Council consists of 86 members.

In addition to the six counties and 191 cities that make up SCAG's region, there are six County Transportation Commissions that hold the primary responsibility for programming and implementing transportation projects, programs and services in their respective counties. Of the 191 cities, 187 cities are due paying members. Additionally, SCAG Bylaws provides for representation of Native American tribes and Air districts in the region on the Regional Council and Policy Committees. All issues considered by the Regional Council must first come through one or more four policy committees (Transportation, Community, Economic and Human Development, Legislative/ Communications & Membership, Energy and Environment) or the Executive/Administration Committee which governs SCAG operations.

The agency also operates via a number of critical partnerships at the local, state and federal levels. In addition to its federal and state funding partners (Federal Highway Administration, Federal Transit Administration, Federal Aviation Administration, California Transportation Commission, California Department of Transportation, etc.) SCAG's planning efforts are closely coordinated with regional transit operators, Tribal Governments and fifteen sub-regional Councils of Governments (COGs) that represent SCAG's cities and counties.

SCAG increasingly relies on input from its constituent members, community leaders, and the Southern California citizenry. SCAG employs a staff of professional planners, modelers and policy analysts who examine the region's challenges and works collaboratively with all stakeholders to develop potential solutions to improve the quality of life in the region.

The framework for developing the 2015/16 Comprehensive Budget is SCAG’s multi-year Strategic Plan that focuses on SCAG’s vision and priorities and improves the organization and its operations. The FY 2015/16 Comprehensive Budget supports Strategic Plan Goal #3 – Enhance the Agency’s Long Term Financial Stability and Fiscal Management. All projects and programs funded in the budget support at least one of the five Strategic Plan Goals.

SCAG STRATEGIC PLAN

Strategic Plan Components

Vision Statement

An international and regional planning forum trusted for its leadership and inclusiveness in developing plans and policies for a sustainable Southern California.

Mission Statement

Under the guidance of the Regional Council and in collaboration with our partners, our mission is to facilitate a forum to develop and foster the realization of regional plans that improve the quality of life for Southern Californians.

Core Values

Collaboration

We foster collaboration through open communication, cooperation and a commitment to teamwork

Service

Our commitment to service and leadership is second to none

Trust

The hallmark of our organization is trust and is accomplished through a professional staff, transparency in decision making and objectivity and accuracy in our day-to-day work

Revolutionary

We are revolutionary in our thinking to achieve a cutting edge work program that is emulated by others

Sustainability

We work with our partners and local governments to achieve a quality of life that provides resources for today's generation while preserving an improved quality of life for future generations

Empowering

The empowering of staff occurs to reward initiative, confidence and creativity while promoting inclusionary decision-making

Rewarding

We promote a work environment that allows for professional and personal growth, recognizes astounding achievement, and makes a positive difference in the lives of the staff and the community

Strategic Plan Goals

GOAL #1

Improve Regional Decision Making by Providing Leadership and Consensus Building on Key Plans and Policies

Objectives

- Create and facilitate a collaborative and cooperative environment to produce forward thinking regional plans
- Develop external communications and media strategy to promote partnerships, build consensus and foster inclusiveness in the decision making process
- Provide practical solutions for moving new ideas forward

GOAL #2

Obtain Regional Transportation Infrastructure and Sustainability Funding and Promote Legislative Solutions for Regional Planning Priorities

Objectives

- Identify new infrastructure funding opportunities with state, federal and private partners
- Identify and support legislative initiatives
- Maximize use of existing funding by working with state and federal regulators to streamline project delivery requirements

GOAL #3

Enhance the Agency's Long Term Financial Stability and Fiscal Management

Objectives

- Maximize available resources and funds to the fullest extent possible
- Maintain adequate working capital to support Planning and Operations in accordance with SCAG's Investment Policy guidelines
- Monitor and continuously improve agency-wide and user defined budget variance and financial performance reporting system
- Optimize Procurement Process

Strategic Plan Goalscont'd

GOAL #4

Develop, Maintain and Promote the Utilization of State of the Art Models, Information systems and Communication Technologies

Objectives

- Develop and maintain planning models that support regional planning
- Develop, maintain and enhance data and information to support planning and decision making in a timely and effective manner
- Maintain a leadership role in the modeling and planning data/GIS communities
- Integrate advanced information and communication technologies

GOAL #5

Optimize Organizational Efficiency and Cultivate an Engaged Workforce

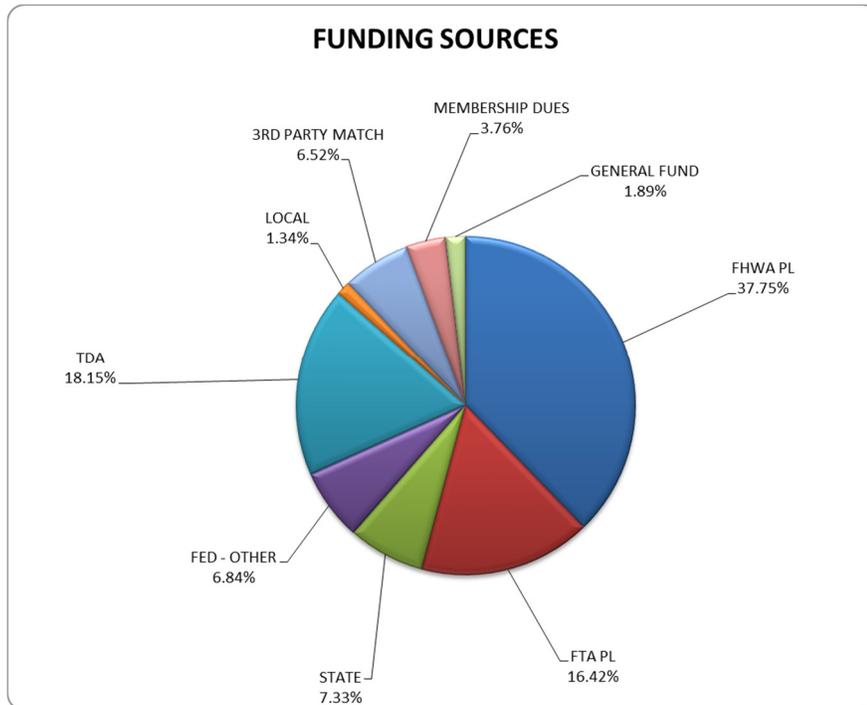
Objectives

- Identify and advocate methods to increase the free flow of information between staff, RC and Policy Committee Members
- Identify and advocate informal methods to share information that improve team building, camaraderie and relationships
- Routinely review and refine the roles and responsibilities at all levels of the organization
- Invest in employees
- Periodically review and enhance Project Management Practices

THE FY 2015/16 COMPREHENSIVE BUDGET

How the Budget is Funded

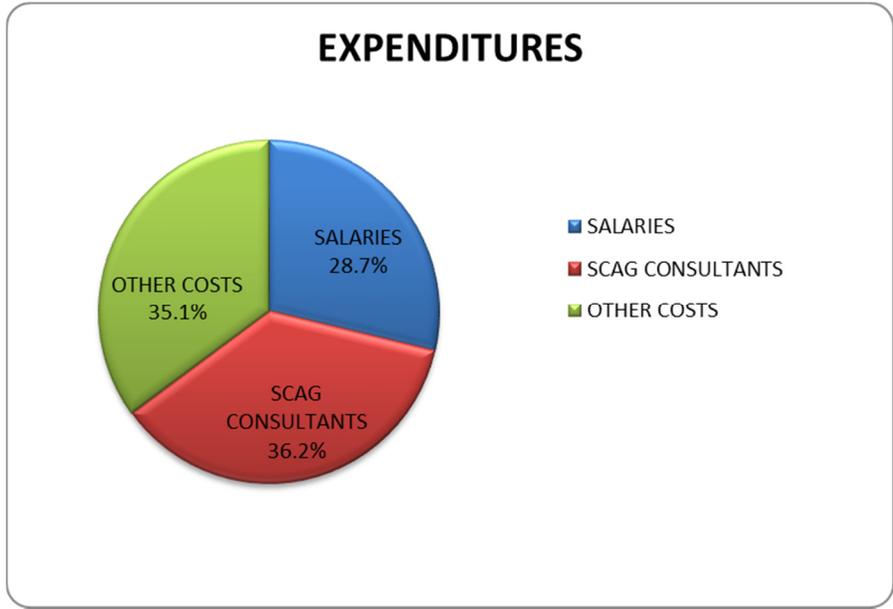
The Association receives most of its funding from the Federal Consolidated Planning Grant (CPG) which consists primarily of Federal Highway Administration (FHWA) and Federal Transit Administration (FTA) planning funds (PL) more information on CPG is detailed on page 14. The following chart illustrates the source and relative value funding sources.



FUNDING SOURCE	AMOUNT
FHWA PL	19,298,696
FTA PL	8,394,357
STATE	3,747,808
FED - OTHER	3,494,745
TDA	9,276,664
LOCAL	685,118
3RD PARTY MATCH	3,330,862
MEMBERSHIP DUES	1,922,576
GENERAL FUND	966,606
TOTAL REVENUES	51,117,432

How the Budget is Allocated

The Association allocates its budget in three major categories. The following chart illustrates the relative values of each category.



EXPENDITURES	AMOUNT
SALARIES	\$ 14,667,963
SCAG CONSULTANTS	18,521,405
OTHER COSTS*	17,928,064
TOTAL EXPENDITURES	\$ 51,117,432

*Other includes benefits, direct and indirect non-labor costs (see page 11)

Comprehensive Line Item Budget: FY 13 thru FY 16 Proposed

GL Account	Line Item	FY13 Actuals	FY14 Actuals	FY15 Adopted	FY16 Proposed	% Incr. (Decr)
500XX	Staff	\$ 12,412,903	\$ 11,972,646	\$ 13,911,013	\$ 14,667,963	5%
54300	SCAG consultant	9,480,870	6,306,506	16,783,496	18,521,405	10%
54340	Legal	115,714	99,928	320,000	435,000	36%
54350	Professional services	1,423,860	1,734,359	506,000	277,200	-45%
55210	Software support	600,904	463,414	1,228,779	1,397,027	14%
55220	Hardware support	161,440	179,823	213,780	79,777	-63%
55240	Repair - maintenance	20,415	35,178	20,000	30,000	50%
5528X	3rd party contribution	2,748,777	2,958,698	3,277,479	3,656,899	12%
55400	Office rent 818-office	1,470,762	1,527,123	1,582,877	1,582,877	0%
55410	Office rent satellite	144,031	140,072	171,490	171,490	0%
55420	Equipment leases	114,855	71,487	108,979	126,186	16%
55430	Equipment repair-maintenance	31,094	15,417	19,000	13,323	-30%
55440	Insurance	(114,860)	24,443	170,722	144,683	-15%
55441	Payroll / bank fees	24,839	21,448	25,000	25,000	0%
55460	Materials & equipment < \$5,000	144,699	71,703	35,000	49,500	41%
55510	Office supplies	97,828	138,377	95,000	100,000	5%
55520	Graphic supplies	1,639	4,985	1,500	2,000	33%
55530	Telephone	179,453	186,510	189,800	175,000	-8%
55540	Postage	10,026	62	5,000	10,000	100%
55550	Delivery services	7,514	5,125	5,000	5,000	0%
55600	SCAG memberships	127,845	103,047	137,313	193,401	41%
55610	Professional memberships	15,449	11,572	12,719	13,700	8%
55620	Resource materials	233,262	202,118	92,800	117,727	27%
55700	Depreciation - furniture & fixture	52,931	51,532	5,738	45,000	684%
55710	Depreciation - computer	119,890	124,907	69,136	75,000	8%
55715	Amortization - software		37,642	-	108,791	
55720	Amortization - lease	8,415	5,532	7,786	10,000	28%
55730	Capital outlay		-	542,106	542,106	0%
55800	Recruitment - advertising	10,157	9,859	18,500	15,000	-19%
55801	Recruitment - other	26,594	14,786	22,000	25,000	14%
55810	Public notices	49,087	43,249	38,000	55,000	45%
55820	Staff training	147,963	53,521	80,000	81,500	2%
55830	Conferences/workshops	4,239	40,868	33,850	41,850	24%
55860	Scholarships	14,000	14,000	14,000	32,000	129%
55914	RC general assembly	334,058	339,782	400,000	500,000	25%

Comprehensive Line Item Budget: FY 13 thru FY 16 Proposed (Continued...)

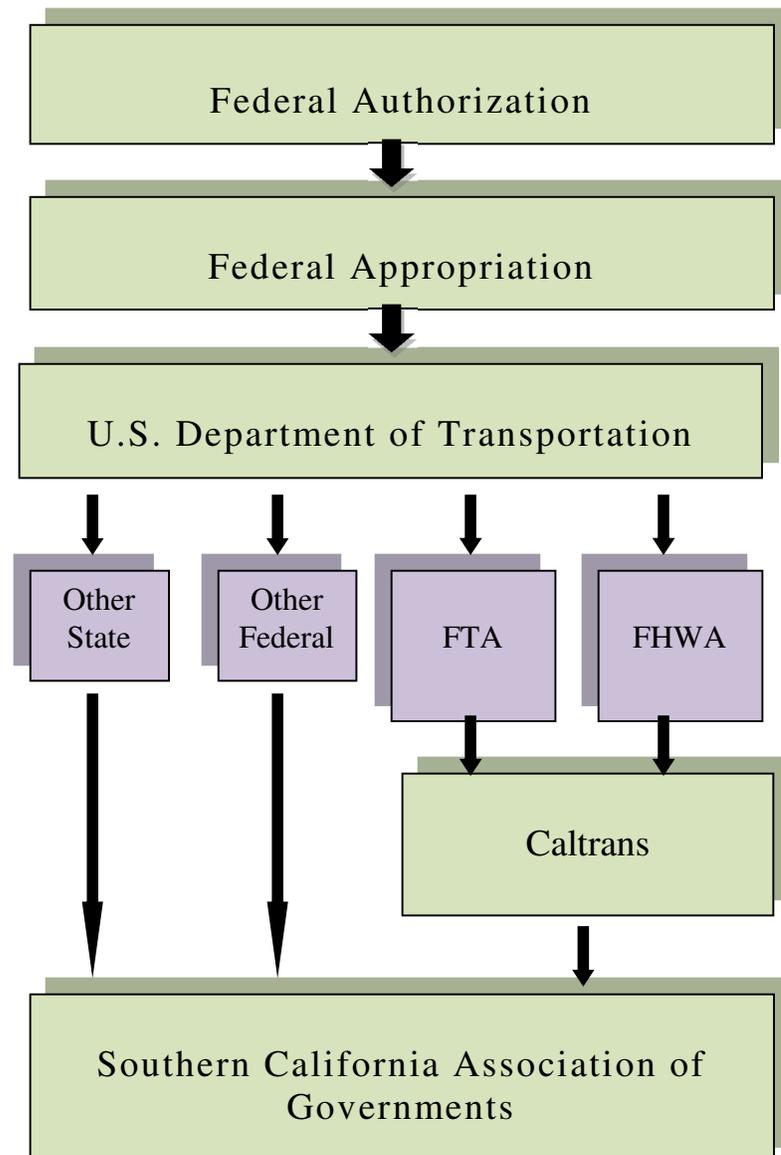
GL Account	Line Item	FY13 Actuals	FY14 Actuals	FY15 Adopted	FY16 Proposed	% Incr. (Decr)
55915	Demographic Workshop		13,051	13,000	13,000	0%
55916	Economic Summit	56,937	64,951	50,000	57,000	14%
55917	Labor Summit	3,593	13,408	7,000	13,500	93%
55920	Other meeting expense	122,117	72,271	125,898	121,200	-4%
55930	Miscellaneous other	165,287	147,781	24,500	137,000	459%
55940	Stipend-RC meetings	200,600	177,570	211,440	230,000	9%
55950	Temporary help	123,114	6,751	53,500	148,748	178%
55980	Contingency - General Fund	(138,024)	(29,637)	-	-	
56100	Printing	35,377	13,987	58,100	92,000	58%
58100	Travel	146,453	163,234	339,382	353,320	4%
58101	Travel - local	47,650	45,442	52,800	66,050	25%
58110	Mileage	75,945	97,562	99,325	112,725	13%
58150	Staff lodging expense	7,385	1,443	13,000	8,000	-38%
58200	Travel-registration	3,008	2,318	4,000	4,500	13%
58450	SCAG rental vehicles	4,907	609	800	2,000	150%
58800	RC sponsorships	95,000	96,040	69,720	112,750	62%
60110	Retirement-PERS	2,701,087	2,778,887	3,436,984	3,772,724	10%
60120	Retirement-PARS	67,237	51,238	68,012	69,375	2%
60200	Health ins. - active employees	1,237,516	1,200,276	1,305,600	1,334,400	2%
60201	Health ins. - retirees PAYGO	488,283	488,747	544,277	570,065	5%
60202	Health ins. - retirees GASB 45	370,718	398,254	358,092	359,375	0%
60210	Dental insurance	150,759	156,872	171,948	192,758	12%
60220	Vision insurance	29,852	43,883	49,307	55,322	12%
60225	Life insurance	92,297	75,351	76,153	76,153	0%
60240	Medicare tax employers	160,560	138,436	194,271	204,631	5%
60245	Social security tax employers	8,423	7,850	39,245	42,496	8%
60300	Tuition reimbursement	22,138	3,745	27,360	16,416	-40%
60310	Transit passes	107,096	122,519	115,884	139,068	20%
60320	Carpool reimbursement	1,855	1,925	2,100	2,520	20%
60400	Workers compensation insurance	(50,480)	74,777	117,311	147,170	25%
60405	Unemployment compensation insurance	35,101	47,464	35,000	50,000	43%
60410	Miscellaneous employee benefits	55,325	56,223	58,860	52,660	-11%
60415	SCAG 457 match	109,447	120,675	123,500	113,000	-9%
60450	Benefits administrative fees	3,486	3,486	3,160	3,743	18%
60500	Automobile allowance	16,200	16,200	16,200	9,600	-41%
	Indirect Cost Carryover	-		(794,248)	(892,242)	
	Total	36,776,896	33,683,308	47,215,345	51,117,432	8%

SECTION II - BUDGET COMPONENTS

THE OVERALL WORK PROGRAM (OWP)

The Flow of Funds

In general, the majority of OWP funding comes to the Association via the Federal appropriations process. Some funding is directly allocated to the Association, and some is “passed through” via the California Department of Transportation (Caltrans).



Summary of Revenue Sources

Consolidated Planning Grant (CPG)

In 1997, FHWA/FTA instituted a transportation planning funds process called the Consolidated Planning Grant (CPG). In California, the four CPG fund sources are described below.

1. Federal Highway Administration (FHWA) Metropolitan Planning Funds (FHWA PL)

Metropolitan Planning Funds, otherwise known as PL funds, are available for MPOs to carry out the metropolitan transportation planning process required by 23 U.S.C. 134, including development of metropolitan area transportation plans and transportation improvement programs.

The state must make all federally authorized PL funds available to the MPOs in accordance with a formula developed by the state, in consultation with the MPOs and approved by the FHWA.

2. Federal Transit Authority Metropolitan Planning Section 5303 (FTA §5303)

All MPOs with an urbanized area receive FTA §5303 funds each year to develop transportation plans and programs. The percentage of the California apportionment of FTA §5303 each MPO receives is determined by a formula agreed to by the MPOs, Caltrans and FTA.

The FTA §5303 formula has two components, a base allocation and a population component which distributes funds according to the MPOs percentage of statewide urbanized area population as of the most recent decennial census.

3. FHWA State Planning and Research – Partnership Planning Element (SP&R)

Caltrans is authorized by FHWA to award grants to MPOs for regional transportation planning studies with a statewide or multi-regional perspective and benefit. Caltrans awards these grants through an annual, competitive selection process.

4. FTA State Planning and Research Section 5304 (FTA §5304)

The FTA authorized Caltrans to competitively award grants to MPOs for projects that demonstrate consistency with the following state and federal transportation planning goals:

State Transportation Planning Goals

- **Improve Multimodal Mobility and Accessibility for All People:** Expand the system and enhance modal choices and connectivity to meet the State's future transportation demands.
- **Preserve the Multimodal Transportation System:** Maintain, manage, and efficiently utilize California's existing transportation system.
- **Support a Vibrant Economy:** Maintain, manage, and enhance the movement of goods and people to spur the economic development and growth, job creation, and trade.
- **Improve Public Safety and Security:** Ensure the safety and security of people, goods, services, and information in all modes of transportation.
- **Foster Livable and Healthy Communities and Promote Social Equity:** Find transportation solutions that balance and integrate community values with transportation safety and performance, and encourage public involvement in transportation decisions.
- **Practice Environmental Stewardship:** Plan and provide transportation services while protecting our environment, wildlife, historical, and cultural assets.

Federal Transportation Planning Goals

- Support the economic vitality of the metropolitan area, especially by enabling global competitiveness, productivity, and efficiency.
- Increase the safety of the transportation system for motorized and non-motorized users.
- Increase the security of the transportation system for motorized and non-motorized users.
- Increase the accessibility and mobility of people and freight.
- Protect and enhance the environment, promote energy conservation, improve the quality of life, and promote consistency between transportation improvements and state and local planned growth and economic development patterns.
- Enhance the integration and connectivity of the transportation system, across and between modes, for people and freight.
- Promote efficient system management and operation.
- Emphasize the preservation of the existing transportation system.

These discretionary grants may be used for a wide range of transportation planning purposes that address local and regional transportation needs and issues. The implementation of these grants should ultimately lead to the adoption, initiation, and programming of transportation improvements. The Caltrans Division of Transportation Planning provides the following transportation planning grants:

- Strategic Partnerships
- Sustainable Communities

Local Funds

Each of the funding sources described above requires that local cash or in-kind services be provided as match. The Association uses a combination of the following sources for match:

Transportation Development Act (TDA)

State of California Public Utilities Code Section 99233.2 authorizes the Transportation Commissions in Los Angeles, Orange, Riverside and San Bernardino counties to allocate $\frac{3}{4}$ of 1 percent of their local transportation funds to SCAG as the multi-county planning agency for the region. As the largest source of non-federal funding received by SCAG, TDA is used to fund local initiatives and to provide cash match as needed for projects funded with state or federal funds.

Cash Match/Local Funding

Funding from local agencies is provided to SCAG to serve as matching funds to the CPG and other grants that require local match as a condition of receiving grant funds. For example, the CPG requires a match of 11.47%. In addition, local agencies such as Transportation Commissions periodically provide funding for specific projects such as localized modeling work.

In-Kind Match

The CPG and other grants accept in-kind match, as well as cash match, to fulfill the local match requirement that is a condition of receiving grant funds. In-kind match reflect services, such as staff time, provided by a local agency in support of the work funded by a grant.

The OWP Document

The core regional transportation planning document is the OWP and its core product is completion of the Regional Transportation Plan (RTP). The OWP is developed by SCAG on an annual basis and:

- Introduces the agency;
- Provides users with an overview of the region; and
- Focuses on the SCAG regional planning goals and objectives

The OWP serves as the planning structure that SCAG must adhere to for the state fiscal year, which is July 1 through June 30th of the following calendar year. Other uses for the OWP include:

- SCAG's project budget
- A contract and monitoring tool for federal, state, and local entities (to track completion of annual regional planning projects and expenditures of funds)
- An early reference for members of the public to know the "who/what/when/where/how much" for the SCAG regional planning activities

The OWP includes three component pieces:

1. Prospectus

The prospectus section provides the context for understanding the work activities proposed and gives information about the region. It includes, but is not limited to:

- The region's regional planning approach
- The agency's organizational structure and interagency arrangements
- An overview of governmental and public involvement
- The State Planning Emphasis Areas; and
- The progress made towards implementing the RTP/SCS

2. Work Elements

The Work Element identifies specific planning work to be completed during the term of the OWP, as well as a narrative of previous, on-going and future year's work to be completed. It also includes the sources and uses of funds.

3. Budget Revenue & Summary Reports

These summary reports are a listing of all the work elements in the OWP by funding sources and expenditure category.

The OWP, in conjunction with the Overall Work Program Agreement (OWPA) and the regional planning Master Fund Transfer Agreement (MFTA), constitutes the annual funding agreement between the State and SCAG. Although the OWP includes all planning projects to be undertaken by SCAG during the fiscal year, the OWPA and MFTA do not include special federal grants.

The OWP Budget

The OWP Budget can be viewed two ways: The first is a line item budget displaying how the OWP budget is allocated. The second is a chart showing the same budget by project and major budget category.

Following the budget tables are brief descriptions of each project in the OWP.

Cost Category	Adopted FY15	Proposed FY16	Incr (Decr)
500XX Staff	\$ 8,238,942	\$ 9,003,375	\$ 764,433
54300 SCAG consultant	14,884,575	16,519,663	\$ 1,635,088
54350 Professional services	506,000	277,200	\$ (228,800)
55210 Software support	701,500	936,566	\$ 235,066
55220 Hardware support	100,000	-	\$ (100,000)
55280 Third party contribution	3,277,479	3,656,899	\$ 379,420
55600 SCAG membership	6,000	6,000	\$ -
55620 Resource materials/subscriptions	60,000	72,000	\$ 12,000
55810 Public notices	33,000	50,000	\$ 17,000
55830 Conferences/workshops	10,000	10,000	\$ -
55920 Other meeting expense	86,698	26,000	\$ (60,698)
55930 Miscellaneous other	5,000	40,000	\$ 35,000
55950 Temporary Help	15,000	110,248	\$ 95,248
56100 Printing	34,500	61,000	\$ 26,500
58100 Travel	195,332	206,500	\$ 11,168
58101 Travel-local	15,000	28,600	\$ 13,600
58110 Mileage	42,000	43,500	\$ 1,500
58150 Staff Lodging Expense	4,000	5,000	\$ 1,000
58200 Travel-registration	4,000	4,500	\$ 500
Sub-total	\$ 28,219,026	\$ 31,057,051	\$ 2,838,025
50011 Fringe benefits	\$ 5,735,357	\$ 6,283,923	\$ 548,566
50012 Indirect costs	\$ 10,453,600	\$ 10,887,276	\$ 433,676
Total	\$ 44,407,984	\$ 48,228,250	\$ 3,820,266

Totals may not add due to rounding

The next page shows the same budget by project and major budget category.

Work Element		FY16 Proposed Budget		
		Total*	SCAG	SCAG Consultant
10	System Planning	1,147,068	967,068	180,000
15	Transportation Finance	1,498,831	598,831	900,000
20	Environmental Planning	962,253	613,099	349,154
25	Air Quality and Conformity	594,200	594,200	-
30	Federal Transportation Improvement Program	2,089,546	2,089,546	-
45	Geographic Information System (GIS)	2,582,898	2,289,298	293,600
50	Active Transportation Planning	1,447,230	1,022,230	425,000
55	Regional Forecasting and Policy Analysis	3,020,305	2,350,305	670,000
60	Corridor Planning	90,090	90,090	-
65	Local Planning Assistance for Sustainable Transportation and Land Use	6,185,567	1,914,912	4,270,655
70	Modeling	5,550,055	5,200,055	350,000
80	Performance Assessment & Monitoring	1,169,337	1,159,337	10,000
90	Public Information & Communication	1,769,340	1,669,340	100,000
95	Regional Outreach and Public Participation	3,157,866	2,707,866	450,000
100	Intelligent Transportation System (ITS)	34,350	34,350	-
120	OWP Development & Administration	4,064,718	4,064,718	-
130	Goods Movement	2,049,916	1,349,916	700,000
140	Transit and Rail Planning	1,379,896	1,029,896	350,000
145	Transit Planning Grant Studies & Programs	3,527,212	297,037	3,230,175
220	Strategic Growth Council (SGC) Proposition 84 Grant Award	1,403,079	-	1,403,079
225	Special Grant Projects	3,075,523	787,523	2,288,000
230	Regional Aviation and Airport Ground Access Planning	607,211	507,211	100,000
260	JARC/New Freedom Program Administration	113,012	113,012	-
265	So. Calif. Value Pricing Pilot Program	651,349	251,349	400,000
266	Special Funded Projects	50,000	-	50,000
267	Clean Cities Program	7,398	7,398	-
Total Direct Costs		48,228,250	31,708,587	16,519,663

Totals may not add due to rounding

*Includes indirect costs, fringe benefits, non-labor and in-kind match.

OWP Program Summaries

The following section presents a brief description of each OWP Program objective and the Strategic Plan Goal it supports.

010

SYSTEM PLANNING

Manager: Naresh Amatya

Program Objective:

Transportation System Planning involves long-term planning for system preservation, system maintenance, optimization of system utilization, and strategic system expansion of all modes of transportation for people and goods in the six-county region, including Imperial, Los Angeles, Orange, Riverside, San Bernardino, and Ventura. The Regional Transportation Plan/Sustainable Communities Strategy (RTP/SCS) is the primary vehicle SCAG uses to achieve our transportation system planning goals and objectives. As the MPO for this region, one of SCAG's major responsibilities is to develop, administer, and update the RTP/SCS. The primary objective of this work element is to ensure SCAG is fulfilling its roles and responsibilities in this area as the designated MPO and RTPA for this region. The focus of FY 2015/16 will be to develop a draft 2016 RTP/SCS for formal public review and comments in the fall of 2015 with the goal of its adoption by the Regional Council in April 2016.

Strategic Plan:

Supports Goal #1 – Improve Regional Decision Making by Providing Leadership and Consensus Building on Key Plans and Policies

015

TRANSPORTATION FINANCE

Manager: Annie Nam

Program Objective:

This work program is critical to addressing some of SCAG's core activities-specifically, satisfying federal planning requirements on financial constraint; ensuring a reasonably available revenue forecast through the RTP planning horizon, and addressing system level operation and maintenance cost analyses along with capital cost evaluation of transportation investments. In FY 2015/16, this work program will involve continued development of the 2016 RTP financial plan and including evaluation of business cases/plans, and alternative funding mechanisms for transportation.

Strategic Plan:

Supports Goal #2 – Obtain Regional Transportation and Sustainability Infrastructure Funding and Promote Legislative Solutions for Regional Planning Priorities.

020 ENVIRONMENTAL PLANNING

Manager: Jonathan Nadler

Program Objective:

Review environmental plans and programs as required by applicable federal and state environmental laws. Staff work will also include internal coordination to integrate the most recent environmental policies into future planning programs such as environmental justice and intergovernmental review. Provide staff support to the Energy and Environment Policy Committee.

Strategic Plan:

Supports Goal #1 – Improve Regional Decision Making by Providing Leadership and Consensus Building on Key Plans and Policies.

025 AIR QUALITY AND CONFORMITY

Manager: Jonathan Nadler

Program Objective:

Perform regional transportation conformity and GHG emission analyses. Ensure that the RTP/SCS, FTIP and their amendments meet federal transportation conformity requirements and the RTP/SCS, and its amendments meet state SB 375 regional GHG emission reduction targets. Oversee and/or provide support for SCAG air quality planning, analysis, documentation and policy implementation. This includes collaboration with the ARB and air districts in the SCAG region in developing AQMPs/SIPs, including developing transportation conformity emission budgets to meet federal conformity requirements. Facilitate federally required interagency consultation via SCAG’s Transportation Conformity Working Group, including the processing and acting as clearinghouse for the Particulate Matter (PM) hot spot analysis for transportation projects within the region. Continue the process to ensure the timely implementation of TCMs. Continue to track and participate in relevant air quality rulemaking.

Strategic Plan:

Supports Goal #1 – Improve Regional Decision Making by Providing Leadership and Consensus Building on Key Plans and Policies.

030

FEDERAL TRANSPORTATION IMPROVEMENT PROGRAM (FTIP)

Manager: Maria I. Lopez

Program Objective:

The Federal Transportation Improvement Program (FTIP) is a multimodal list of capital improvement projects programmed over a six-year period. The currently approved FTIP is the 2015 FTIP and was federally approved and found to conform on December 15, 2015. The program contains approximately \$31.8 billion worth of projects in FY 2014/2015 - 2019/2020. The FTIP must include all federally funded transportation projects in the region, as well as all regionally significant transportation projects for which approval from federal agencies is required regardless of funding source. The FTIP is developed to incrementally implement the programs and projects in the Regional Transportation Plan. The FTIP is amended on an on-going basis, as necessary, thereby allowing projects consistent with the Regional Transportation Plan to move forward toward implementation.

Strategic Plan:

Supports Goal #2 – Obtain Regional Transportation and Sustainability Infrastructure Funding and Promote Legislative Solutions for Regional Planning Priorities.

045

GEOGRAPHIC INFORMATION SYSTEM (GIS)

Manager: Frank Wen

Program Objective:

To support SCAG’s ongoing role as a Regional Information Center and manager for all data and information related to Southern California and to provide data support and mapping capabilities to better serve the needs of the agency and our partner agencies. This program will also provide data and information to stakeholders to promote economic development and enhance the effectiveness of decision-makers. Additional goals include leveraging data sharing opportunities among public agencies throughout the region and maximizing data sharing while minimizing agency costs. A top priority will be to provide training, data updating/sharing/standardizing and other GIS services to our local jurisdictions. Work will continue on the implementation of an Enterprise GIS system (including GIS hardware/software, GIS database, and GIS applications) that will serve as the guide for meeting Objective #4 of the SCAG Strategic Plan. The program will play an integral part in the development of the Federal Transportation Improvement Program, amendments to the 2012-2035 RTP/SCS, and development of the 2016 RTP/SCS and other planning activities.

Strategic Plan:

Supports Goal #4 – Develop, Maintain and Promote the Utilization of State of the Art Models, Information Systems and Communications Technologies.

050	ACTIVE TRANSPORTATION PLANNING
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Manager: Sarah Jepson

Program Objective:

The 2012 Regional Transportation Plan and Sustainable Communities Strategy (RTP/SCS) includes a significant increase in funding for Active Transportation to meet regional greenhouse reduction targets, enhance mobility, and improve public health. For Fiscal Year 2015/16, staff will continue to focus on activities to support the delivery of more active transportation projects in the region, including by administering Cycle 2 of the regional component of the Statewide Active Transportation Program, supporting countywide active transportation planning as part of joint-work programs with county transportation commissions, and providing technical assistance directly to cities through grants awarded through SCAG’s Sustainability Program. Staff will also contribute to the development of the draft and final 2016 RTP/SCS and prepare an Active Transportation Appendix including policies and strategies for implementing the plan.

Staff will also lead the implementation of a Regional Active Transportation Safety and Encouragement Campaign with resources awarded from Cycle 1 of the Active Transportation Program. The Campaign will be implemented in partnership with the six county health departments and six county transportation commissions and aims to increase levels of active transportation while reducing collisions.

Efforts will also be continued to develop regional capacity to measure the impact of active transportation investments, including through better data collection, modeling and co-benefit analysis (focusing on greenhouse gas emissions, public health and the economy).

This program also supports planning and analysis in other key policy areas including water and energy, as related to the development and implementation of the RTP/SCS.

Strategic Plan:

Supports Goal #1 – Improve Regional Decision Making by Providing Leadership and Consensus Building on Key Plans and Policies.

Supports Goal #2 – Obtain Regional Transportation and Sustainability Infrastructure Funding and Promote Legislative Solutions for Regional Planning Priorities.

055

REGIONAL FORECASTING & POLICY ANALYSIS

Manager: Frank Wen

Program Objective:

The key focus of this work element is to develop regional and county-level population, household and employment estimates and projections, which will be used for the development of the 2016 Regional Transportation Plan and Sustainable Communities Strategy (RTP/SCS). Essential to the program is the development of state-of-the-art growth forecasting methodologies and technical tools, which have set the standard for regional growth forecasting. This program also addresses the following: show growth forecasts in terms of population, employment, households and how underlying growth assumptions and scenarios are related to congestion and transportation investment. Additional program objectives include the collection, processing and analysis of data used in support of the planning activities of the agency.

Strategic Plan:

Supports Goal #4 – Develop, Maintain and Promote the Utilization of State of the Art Models, Information Systems and Communications Technologies.

060

CORRIDOR PLANNING

Manager: Naresh Amatya

Program Objective:

Provide input to the Regional Transportation Plan/Sustainable Communities Strategy (RTP/SCS) on the design concept and scope of major transportation corridor investments, as identified upon the completion of corridor planning studies conducted under this work element and in partnership with other agencies. Ensure that corridor planning studies are completed in accordance with federal transportation planning requirements as identified in 23 CFR 450.

Strategic Plan:

Supports Goal #1 – Improve Regional Decision Making by Providing Leadership and Consensus Building on Key Plans and Policies.

Manager: Jason Greenspan

Program Objective:

SCAG's Sustainability Program is a core effort for implementing the 2012 Regional Transportation Plan and Sustainable Communities Strategy (RTP/SCS), as well as developing the 2016 RTP/SCS. The program demonstrates that the region can achieve both mobility and air quality goals through local land use and policy changes along with targeted transportation investments. Overall objectives of the Sustainability Program are met through the following projects:

2016 RTP/SCS: A priority for the Sustainability Department is to develop scenarios and policies for the 2016 RTP/SCS that will meet state guidelines for greenhouse gas emissions reductions.

Sustainability Program Call for Proposals: Collaborative assistance to member local governments and communities for coordinating sustainable transportation, land use and regional policies and issues in local planning. Emphases will include local and regional planning for greenhouse gas reductions, locally-applied "Green Region Initiative" strategies, public health impacts related to transportation activities, and assistance in General Plan updates.

Local Technical Assistance: Facilitation of the Toolbox Tuesdays Training Series to build local capacity in innovative and integrated transportation and planning tools.

SCAG Sustainability Awards: Awards Program for outstanding examples of integrated transportation and land use planning, implementing the 2012 RTP/SCS at the local level.

CEO Sustainability Working Group: Policy coordination among SCAG and CTCs for various sustainability issues related to implementation of the RTP/SCS and CTC Joint Work Programs, such as First mile/Last mile, complete streets, climate action plans, adaptation, and active transportation.

Strategic Plan:

Supports Goal #1 – Improve Regional Decision Making by Providing Leadership and Consensus Building on Key Plans and Policies

070

MODELING

Manager: Guoxiong Huang

Program Objective:

Provide data and modeling services for the development and implementing of the RTP/SCS, FTIP, and other major land use and transportation planning initiatives. Develop tools and collect data for scenario development and the creation of small area growth forecasts. Promote communications between SCAG and local jurisdictions to facilitate local input and reach consensus on the region's demographic and employment growth forecast. Provide member agencies tools to analyze the impacts of their land use and planning decisions. Develop, maintain and improve SCAG's modeling tools to more effectively forecast travel demand and estimate resulting air quality. Maintain a leadership role in the Southern California modeling community by coordinating the Region's modeling activities and by providing technical assistance and data services to member agencies and other public institutions. Promote model consistency through an active subregional modeling program. Continue ongoing modeling collaboration with SCAG's partners to advance the region's modeling practices.

Strategic Plan:

Supports Goal #4 – Develop, Maintain and Promote the Utilization of State of the Art Models, Information Systems and Communications Technologies.

080

PERFORMANCE ASSESSMENT & MONITORING

Manager: Jonathan Nadler

Program Objective:

Provide performance assessment and monitoring of the SCAG region (particularly the implementation of the 2012 RTP/SCS) including growth and development, transportation system performance, environmental quality, and the socioeconomic well-being of the residents (e.g., income and housing affordability). The results of the monitoring and assessment provide the basis for policy-making including the development of the 2016 RTP/SCS and support plan implementation particularly in relation to regional transportation planning. This program also works with the California Department of Transportation in the coordination and data collection mandated under the Highway Performance Monitoring System (HPMS).

Strategic Plan:

Supports Goal #1 – Improve Regional Decision Making by Providing Leadership and Consensus Building on Key Plans and Policies

090

PUBLIC INFORMATION & COMMUNICATIONS

Manager: Jeff Liu

Program Objective:

Develop and execute a comprehensive internal and external communications program that informs key audiences about SCAG programs, plans, initiatives and services via public relations, media relations, video production, website content management and print/graphic design.

Strategic Plan:

Supports Goal #4 – Develop, Maintain and Promote the Utilization of State of the Art Models, Information Systems and Communications Technologies.

095

REGIONAL OUTREACH AND PUBLIC PARTICIPATION

Manager: Mark Butala

Program Objective:

Engage regional stakeholders in the SCAG planning and programming process through the support and enhancement of outreach efforts to local governments, Tribal Governments, and members of the various stakeholder entities, including community, environmental, business, and academic groups, as well as other interested parties. The SCAG Regional Offices are critical components in these efforts, with SCAG staff assigned to an office in each county in the SCAG region.

Strategic Plan:

Supports Goal #4 – Develop, Maintain and Promote the Utilization of State of the Art Models, Information Systems and Communications Technologies.

100

INTELLIGENT TRANSPORTATION SYSTEMS (ITS)

Manager: Philip Law

Program Objective:

Continue to monitor progress of the adopted Regional ITS Architecture and document potential needs for future amendments. Seek to provide training and educational opportunities to stakeholders on ITS related topics in partnership with FHWA/Caltrans as opportunities become available.

Strategic Plan:

Supports Goal #4 – Develop, Maintain and Promote the Utilization of State of the Art Models, Information Systems and Communications Technologies.

120	OWP DEVELOPMENT & ADMINISTRATION
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Manager: Bernice Villanueva

Program Objective:

Develop, administer, and monitor the Overall Work Program (OWP). The OWP is a required function of the Metropolitan Planning Organization (MPO) and provides a detailed description of the planning activities that will be completed by the MPO and its partners in the fiscal year.

Strategic Plan:

Supports Goal #3 – Enhance the Agency’s Long Term Financial Stability and Fiscal Management.

130	GOODS MOVEMENT
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Manager: Annie Nam

Program Objective:

This work program focuses on integrating freight related transportation initiatives into the regional transportation planning process. In FY 2015/16, this work program will involve continuing efforts to refine and support the implementation of a comprehensive regional goods movement plan and strategy. This strategy includes proposals set forth in the adopted 2012 RTP/SCS. Specific initiatives include further assessment of warehousing and transload facilities, commercial border crossing activities, and coordination work with stakeholders for the East-West Freight Corridor. This work program will also involve staff support of MAP-21 implementation initiatives for freight.

Strategic Plan:

Supports Goal #1 – Improve Regional Decision Making by Providing Leadership and Consensus Building on Key Plans and Policies

140

TRANSIT AND RAIL PLANNING

Manager: Philip Law

Program Objective:

Support and engage transit and rail operations in corridor and regional planning efforts and in further refining the transit and rail strategies in preparation for the 2016 RTP/SCS. Monitor FTA rulemaking related to new provisions in the Moving Ahead for Progress in the 21st Century Act (MAP-21) and coordinate with transit operators to address new requirements related to transit safety and transit asset management, as they relate to metropolitan transportation planning. Assess and monitor regional transit system performance. Work with transit operators through the Regional Transit Technical Advisory Committee to ensure stakeholder input and participation in the metropolitan transportation planning process, consistent with the SCAG MOUs with the transit operators.

Strategic Plan:

Supports Goal #1 – Improve Regional Decision Making by Providing Leadership and Consensus Building on Key Plans and Policies

145

**SUSTAINABLE COMMUNITIES & STRATEGIC PARTNERSHIPS
GRANT PROGRAM**

Manager: Philip Law

Program Objective:

Develop transit needs studies and programs that support the SCAG region and increase the human capital resources of the transit industry’s workforce.

Strategic Plan:

Supports Goal #1 – Improve Regional Decision Making by Providing Leadership and Consensus Building on Key Plans and Policies

220

SGC PROPOSITION 84 GRANT AWARD

Manager: Jonathan Nadler / Jason Greenspan

Program Objective:

As the MPO for the Region, SCAG is required pursuant to SB 375 to develop a Sustainable Communities Strategy (SCS) for inclusion in the 2012 RTP and must have in

place appropriate modeling capabilities and data to support analyses of SCS scenarios and other transportation, land use and socio economic variables.

The SGC planning grant is centered upon policy analysis, planning tools and best practices guide development, and planning demonstrations that facilitate the implementation of the RTP/SCS. The awards are given by the Strategic Growth Council and the funds will be administered by Caltrans (modeling) and California Department of Conservation (planning).

Strategic Plan:

Supports Goal #4 – Develop, Maintain and Promote the Utilization of State of the Art Models, Information Systems and Communications Technologies.

225	SPECIAL GRANT PROJECTS
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Manager: Alfonso Hernandez

Program Objective:

To fund specialized projects with grants and/or local funds contributed by other entities.

Strategic Plan:

Supports Goal #3 – Enhance the Agency’s Long Term Financial Stability and Fiscal Management.

230	REGIONAL AVIATION AND AIRPORT GROUND ACCESS PLANNING
-----	--

Manager: Naresh Amatya

Program Objective:

Develop new 2040 regional aviation demand forecasts and an updated regional airport ground access element for the 2016 Regional Transportation Plan/Sustainable Communities Strategy (RTP/SCS).

Strategic Plan:

Supports Goal #1 – Improve Regional Decision Making by Providing Leadership and Consensus Building on Key Plans and Policies

Manager: Bernice Villanueva

Program Objective:

SCAG is the Designated Recipient of Federal Transit Agency (FTA) Job Access and Reverse Commute (JARC) and New Freedom program funds under 49 USC Sections 5316 and 5317, respectfully, for large urbanized areas (UZAs) with populations of 200,000 or more in Riverside and San Bernardino Counties, including Riverside-San Bernardino, Indio-Cathedral City-Palm Springs, Temecula-Murrieta, and Los Angeles-Long Beach-Santa Ana UZAs. As the Designated Recipient, SCAG is responsible for apportioning the county-level allocations of Program Funds and provides technical assistance in determining eligible projects.

As of Fiscal Year 2013, the new two-year transportation authorization, Moving Ahead for Progress in the 21st Century (MAP-21), consolidated certain transit programs and eliminated others. Under MAP-21, the JARC and New Freedom programs have been consolidated as follows:

- The Urbanized Area (5307) program now allows funding to be used for activities that were eligible under the JARC program.
- The Elderly and Disabled Program (5310) merges with the New Freedom Program, and funding formulas are modified in light of new eligibilities and program features.

Due to the consolidation of these two programs, SCAG will continue approving eligible JARC/New Freedom projects until programs funds have been programmed and expended, and current active projects are closed out.

Strategic Plan:

Supports Goal #2 – Obtain Regional Transportation and Sustainability Infrastructure Funding and Promote Legislative Solutions for Regional Planning Priorities.

265

EXPRESS TRAVEL CHOICES PHASE II

Manager: Annie Nam

Program Objective:

Develop an implementation plan for value pricing, including build-out of the existing and planned managed network of Express/HOT lanes across Southern California and integration with one or more pilot projects for cordon/area pricing within specific major activity centers.

Strategic Plan:

Supports Goal #1 – Improve Regional Decision Making by Providing Leadership and Consensus Building on Key Plans and Policies.

267

CLEAN CITIES PROGRAM

Manager: Jason Greenspan/Marco Anderson

Program Objective:

Administer the U.S. Department of Energy (DOE) Clean Cities Program for the SCAG Clean Cities Coalition, including performing outreach and marketing in support of expanding alternative fuels in the SCAG region through on going funds from DOE and funds from the California Energy Commission (CEC). Partner with public and private entities to displace petroleum gasoline use by encouraging purchase of alternative vehicles, increasing efficiency of existing fleet vehicles, and reduction of vehicle miles traveled (VMT).

Strategic Plan:

Supports Goal #4 – Develop, Maintain and Promote the Utilization of State of the Art Models, Information Systems and Communications Technologies.

THE GENERAL FUND BUDGET (GF)

What is the General Fund Budget?

The General Fund (GF) has been established to provide support to the Regional Council and its Subcommittees for the costs of stipends; travel; to fund costs not eligible for grant reimbursement (i.e., interest); to provide a source of working capital; to financial program expenditures, which must be paid prior to sending requisitions to certain federal and state grantors; and to authorize establishment of and borrowing from a line of credit. The General Fund is not an available resource to fund project costs otherwise chargeable to grants and/or contracts.

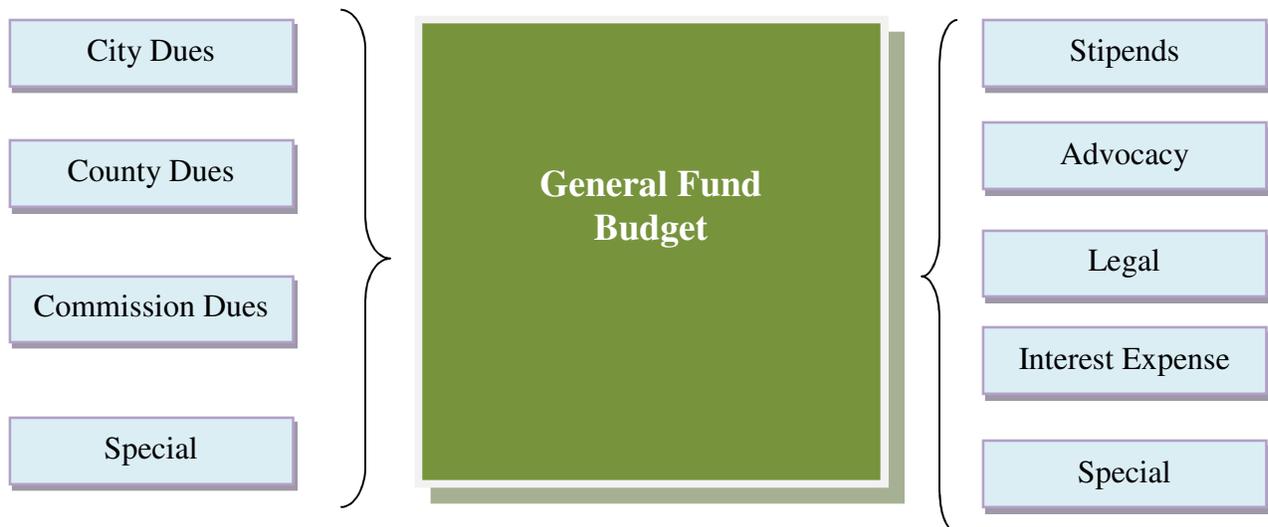
The Regional Council (RC) is responsible to conduct the affairs of the Association pursuant to Article V (A) 4 of the By-Laws. Among other duties, the RC reviews and may revise, amend, increase or decrease the proposed annual GF budget as prepared by the Executive Director. The RC submits the approved GF budget to members of the General Assembly (GA) at least thirty (30) days before the annual meeting for review. After adoption of the budget and the annual assessment schedule by the GA, the RC controls all Association expenditures in accordance with the budget.

Membership Dues Assessments

The By-Laws require the Executive Director to annually submit the GF budget to the RC. Upon its adoption, the GA fixes membership assessment for all members of the Association in amounts sufficient to provide the funds required by the GF budget.

Budget staff prepares a proposed GF budget and submits it to the Chief Financial Officer (CFO) for review. The GF budget is submitted to the CFO in sufficient time to allow the items to be placed on the agendas for approval by the RC and the GA.

Member dues are calculated in accordance with the guidelines of the By-Laws.



General Fund Line Item Budget

		FY14 ACTUAL	FY15 ADOPTED BUDGET	FY16 PROPOSED BUDGET	FY15 ADOPTED TO FY16 PROPOSED INCR (DECR)
REVENUE:	Membership Dues:				
	Counties	293,146	292,356	293,957	1,601
	Cities	1,446,376	1,500,396	1,508,619	8,223
	Commissions	85,000	85,000	85,000	-
	Transportation Corridor Agency	10,000	10,000	10,000	-
	Air Districts	-	25,000	25,000	-
	Sub-total	\$ 1,834,522	\$ 1,912,752	\$ 1,922,576	\$ 9,824
	Interest	53,149	48,000	60,000	12,000
	Other	86,569	54,503	80,000	25,497
	General Assembly Sponsorships & Registrations	292,090	250,000	284,500	34,500
Leasehold Improvements Reimbursement	-	542,106	542,106	-	
Sub-total	\$ 431,808	\$ 894,609	\$ 966,606	\$ 71,997	
	Total Revenues	\$ 2,266,330	\$ 2,807,361	\$ 2,889,182	\$ 81,821
EXPENDITURES:					
Task .01 Regional Council	Regional Council:				
	Staff Time	7,249	10,260	18,297	8,037
	Conferences	16,104	-	15,000	15,000
	Legal Services	65,404	120,000	100,000	(20,000)
	Miscellaneous Other	6,227	-	3,000	3,000
	Other Meeting Expense	35,953	37,000	45,000	8,000
	SCAG Consultant	5,000	-	-	-
	Stipends	177,570	211,440	230,000	18,560
	Travel - Outside	34,376	35,000	35,000	-
	Travel - Local	21,203	25,000	25,000	-
	Travel > per diem	1,592	4,000	3,000	(1,000)
	Mileage - Local	19,535	10,000	20,000	10,000
Task sub-total	\$ 390,213	\$ 452,700	\$ 494,297	\$ 41,597	
Task .02 Legislative	External Legislative:				
	Staff Time	6,785	127,740	6,035	(121,705)
	Federal Lobbyist	-	264,000	202,383	(61,617)
	Other Meeting Expense	10,604	-	20,000	20,000
	State Lobbyist	84,832	92,000	91,000	(1,000)
Task sub-total	\$ 102,221	\$ 483,740	\$ 319,418	\$ (164,322)	
Task .03 RHNA	RHNA:				
	Staff Time	79,212	66,032	31,568	(34,464)
	Legal Services	4,908	-	-	-
	SCAG Consultant	5,000	-	-	-
Task sub-total	\$ 89,120	\$ 66,032	\$ 31,568	\$ (34,464)	

General Fund Line Item Budget (Continued...)

		FY14 ACTUAL	FY15 ADOPTED BUDGET	FY16 PROPOSED BUDGET	FY15 ADOPTED TO FY16 PROPOSED INCR (DECR)
Task .04 Other	Other:				
	Staff Time	10,696	-	8,142	8,142
	Bank Fees	12,770	15,000	15,000	-
	Contingency	(29,637)	-	-	-
	Demographic Workshop	13,051	13,000	13,000	-
	Economic Summit	64,951	50,000	57,000	7,000
	Labor Summit	13,408	7,000	13,500	6,500
	Miscellaneous Other	6,670	11,000	11,000	-
	Office Supplies	20,945	15,000	20,000	5,000
	Other Meeting Expense	16,151	-	20,000	20,000
	Professional Memberships	11,572	12,719	13,700	981
	SCAG Consultant	25,338	-	-	-
	SCAG Memberships	29,819	27,000	5,250	(21,750)
	Scholarships	14,000	14,000	32,000	18,000
	Sponsorships	96,040	69,720	112,750	43,030
	Travel	17,329	-	15,000	15,000
	Travel - Local	1,272	1,000	1,000	-
Trvl-Lodge >Per Diem	-	5,000	-	(5,000)	
Mileage - Local	1,268	500	1,000	500	
	Task sub-total	\$ 325,641	\$ 240,939	\$ 338,342	\$ 97,403
Task .06 GA	General Assembly				
	Staff Time	15,420	9,982	11,043	1,061
	General Assembly	339,882	400,000	500,000	100,000
	Miscellaneous Other	14	-	-	-
	Printing	898	6,000	5,000	(1,000)
	Travel - Local	538	-	-	-
	Mileage	2,525	1,000	2,500	1,500
	Task sub-total	\$ 359,278	\$ 416,982	\$ 518,543	\$ 101,561
Task .07 LHI	Leasehold Improvements				
	Leasehold Improvements	-	542,106	542,106	-
	Task sub-total	\$ -	\$ 542,106	\$ 542,106	\$ -
Task .08 Admin of Sec 5337 & 5339 FTA Grants	Admin of Sec 5337 & 5339 FTA Grants				
	Staff Time	18,797	-	-	-
	Task sub-total	\$ 18,797	\$ -	\$ -	\$ -
Task .09 Reliability Data & Analytical	Reliability Data & Analytical				
	Staff Time	19,628	-	-	-
	Travel	1,095	-	-	-
	Mileage	5	-	-	-
	Task sub-total	\$ 20,728	\$ -	\$ -	\$ -

General Fund Line Item Budget (Continued...)

		FY14 ACTUAL	FY15 ADOPTED BUDGET	FY16 PROPOSED BUDGET	FY15 ADOPTED TO FY16 PROPOSED INCR (DECR)
Task .10 Capital Outlay > \$5K	Capital Outlay > \$5K				
	Staff Time	121,248	-	-	-
	Professional Services	38,132	-	-	-
	SCAG Consultant	65,664	-	-	-
	Software Support	41,352	-	-	-
	Travel - Local	16	-	-	-
	Mileage	238	-	-	-
		\$ 266,650	\$ -	\$ -	\$ -
Task .11 Public Records Administration	Public Records Administration				
	Staff Time	23,946	-	12,905	12,905
		\$ 23,946	\$ -	\$ 12,905	\$ 12,905
Task .13 Sustainability Project	Sustainability Project				
	SCAG Consultant	-	172,440	275,000	102,560
		\$ -	\$ 172,440	\$ 275,000	\$ 102,560
Task .14 International Collaboration	International Collaboration				
	Staff Time	-	-	33,071	33,071
	Other Meeting Expense			5,000	5,000
	Printing			5,000	5,000
		\$ -	\$ -	\$ 43,071	\$ 43,071
Task .15 Enhanced Infrastructure Financing District	Enhanced Infrastructure Financing District				
	Miscellaneous Other	-	-	75,000	75,000
					-
		\$ -	\$ -	\$ 75,000	\$ 75,000
Total for all tasks		\$ 1,596,594	\$ 2,374,939	\$ 2,650,249	\$ 275,310
Allocated Fringe Benefits		216,633	155,788	89,195	(66,593)
Allocated Indirect Costs		453,103	276,634	149,739	(126,895)
Total		\$ 2,266,330	\$ 2,807,361	\$ 2,889,182	\$ 81,821

Totals may not add due to rounding

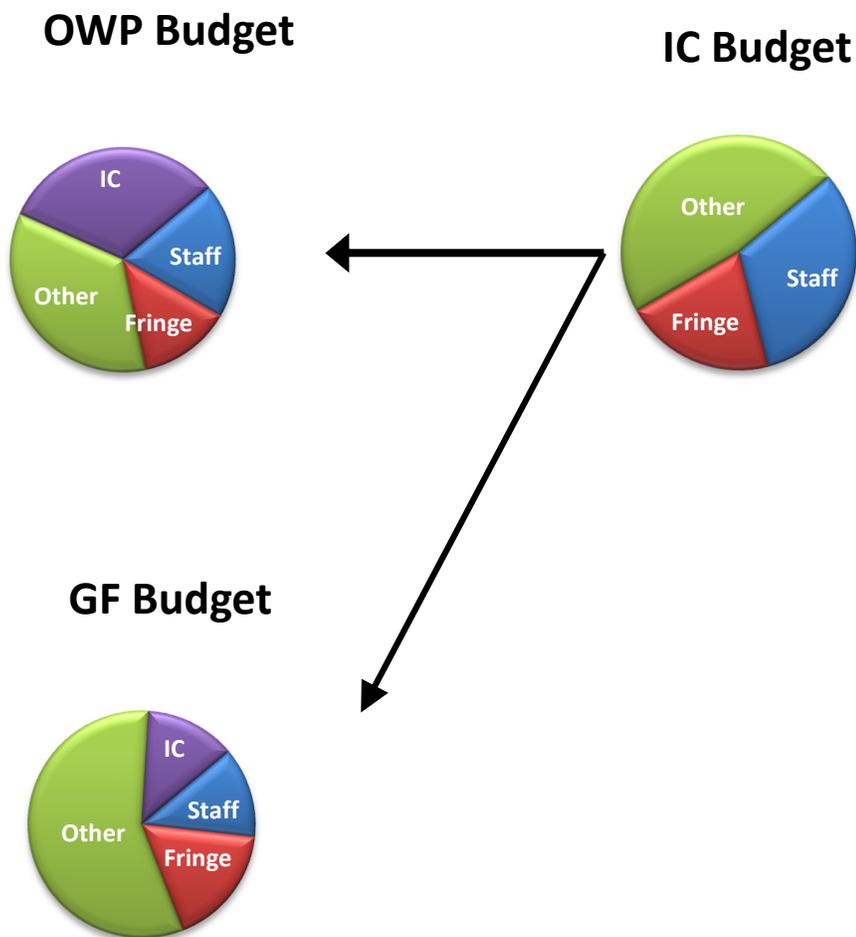
THE INDIRECT COST BUDGET (IC)

What is the Indirect Cost Budget?

The Indirect Cost Budget is established to provide funding for staff salaries, fringe benefits and other non-labor costs that are not attributable to an individual direct program project, except on a pro-rata basis. The funding document is the basis for generating the Indirect Cost Allocation Plan (ICAP) which is forwarded to Caltrans for approval.

How is the Indirect Cost Budget Funded?

An IC rate, approved by Caltrans, is applied to all productive staff salaries and fringe costs. For example, for every \$1,000 of direct salaries and fringe, the IC budget receives \$712.18 (71.22%). A review of the comprehensive line item budget chart on page 11 shows the impact of this concept. Notice that the OWP and General Fund budgets have each allocated funds for indirect costs which represents each budget component's share of funding the Indirect Cost program.



The Indirect Cost Budget

GL Account	Cost Category	Adopted FY15	Proposed FY16	Incr (Decr)
	Staff	\$ 3,716,315	\$ 3,708,908	\$ (7,407)
54300	SCAG consultant	1,370,481	1,433,359	62,878
54340	Legal	200,000	335,000	135,000
55210	Software support	527,279	460,461	(66,818)
55220	Hardware support	113,780	79,777	(34,003)
55240	Repair- maintenance	20,000	30,000	10,000
55400	Office rent 818-office	1,582,877	1,582,877	-
55410	Office rent satellite	171,490	171,490	-
55420	Equipment leases	108,979	126,186	17,207
55430	Equip repairs and maintenance	19,000	13,323	(5,677)
55440	Insurance	170,722	144,683	(26,039)
55441	Payroll/ bank fees	10,000	10,000	-
55460	Materials & equipment <\$5K	35,000	49,500	14,500
55510	Office supplies	80,000	80,000	-
55520	Graphic Supplies	1,500	2,000	500
55530	Telephone	189,800	175,000	(14,800)
55540	Postage	5,000	10,000	5,000
55550	Delivery services	5,000	5,000	-
55600	SCAG memberships	104,313	182,151	77,838
55620	Resource materials	32,800	45,727	12,927
55700	Depreciation - furniture & fixture	5,738	45,000	39,262
55710	Depreciation - computer	69,136	75,000	5,864
55715	Amortization - software	-	108,791	108,791
55720	Amortization - lease	7,786	10,000	2,214
55800	Recruitment adverting	18,500	15,000	(3,500)
55801	Recruitment - other	22,000	25,000	3,000
55810	Public notices	5,000	5,000	-
55820	Staff training	80,000	81,500	1,500
55830	Conferences/workshops	23,850	16,850	(7,000)
55920	Other meeting expense	2,200	5,200	3,000
55930	Miscellaneous other	8,500	8,000	(500)
55950	Temporary help	38,500	38,500	-
56100	Printing	17,600	21,000	3,400
58100	Travel	109,050	96,821	(12,229)
58101	Travel - local	11,800	11,450	(350)
58110	Mileage	45,825	45,725	(100)
58450	SCAG rental vehicles	800	2,000	1,200
	Sub-total	\$ 8,930,621	\$ 9,256,279	\$ 325,658
50011	Fringe benefits	2,593,861	2,672,978	79,117
	Unrecovered overhead	(794,248)	(892,242)	(97,994)
	Total	\$ 10,730,234	\$ 11,037,015	\$ 306,781

Totals may not add due to rounding

IC Functional Activities

The Indirect Cost budget is spread across several functional areas within the agency. The following chart describes the functional areas.

Group	Area	Functional Activity
Administration	Finance	Finance is responsible for all financial activities of the agency, including accounting, budget & grants, investment policy, contracts, procurement, internal audits, and directing outside audits
	Human Resources	Human Resources is responsible for staff recruitment, employee relations, training, employee benefits, maintaining personnel records, and administration of personnel rules and systems.
	Information Technology	Information Technology (IT) supports IT operations, computers for office staff, modeling and GIS capabilities, phone systems, video conferencing and networks as well as Facilities/property management for all of SCAG offices.
Agency-wide Management		The Agency-wide Management section is responsible for the management of Association staff, the Association's budget, and day-to-day operations of the Association's departments. The Executive Director is the official representative of the Association and its policies.
Legal Services		Legal Services is responsible for all internal and external legal affairs of the Association.
Policy, Strategy & Public Affairs	Legislation	This unit is responsible for interfacing with the legislative processes at the federal and state level.
	Regional Services & Public Affairs	The primary responsibility of this unit is to maintain and expand governmental, community and private sector participation in the regional planning work of SCAG. This is done by working with cities and counties, local government officials, community and business interest groups.

THE FRINGE BENEFITS BUDGET (FB)

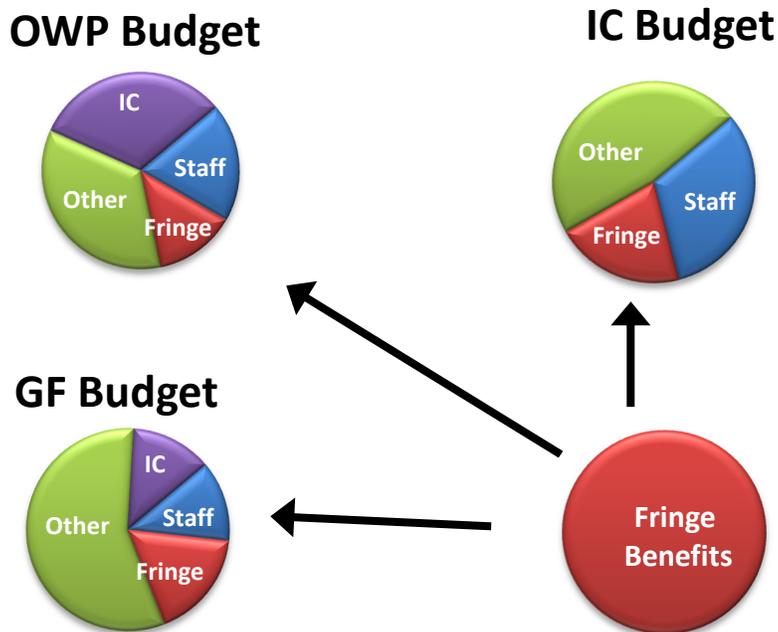
What is the Fringe Benefits Budget?

Fringe benefits (FB) are employee-associated costs such as leave expenses (vacation, holidays, personal floating holidays, sick leave, etc.), health plan expenses, retirement plan expenses, workers' compensation insurance, unemployment insurance, bus/rail/carpool expenses, tuition reimbursement expenses, and deferred compensation expenses. These costs are expressed as a rate for full-time regular staff. The rate is the pooled costs of the fringe benefits divided by the total salaries for full-time regular staff.

To participate in SCAG's fringe benefits program, staff must hold benefits eligible positions as regular, at-will or limited-term positions. Some of these programs provide staff and their families with financial protection if they become ill or disabled. Others are designed to aid them in preparing for retirement or in meeting educational costs they incur for themselves. Others are designed to allow staff and their family's time to recreate and spend time together. Some part-time staff, interns, temporary employees and temporary agency workers are not eligible for SCAG's fringe benefits programs.

The employee-associated costs are related to SCAG's full-time staff to generate a fringe benefits burden rate. The fringe benefits burden is applied to all staff charges in OWP, General Fund and Indirect projects.

A rate is applied to all OWP, GF and IC salaries, e.g., for every \$1,000 of salaries, the FB receives \$736.78 (73.68%).



The Fringe Benefits Budget

GL Account	Line Item	Adopted FY15	Proposed FY16	Incr (Decr)
60002	Sick leave	306,099	313,659	7,560
60004	PFH	221,797	235,027	13,230
60003	Holiday	467,604	541,970	74,366
60001	Vacation	746,243	743,964	(2,278)
60110	PERS	3,436,984	3,772,724	335,740
60120	PARS	68,012	69,375	1,363
60200	Health insurance - actives	1,305,600	1,334,400	28,800
60201	Health insurance - retirees PAYGO	544,277	570,065	25,788
60202	Health insurance - retirees GASB 45	358,092	359,375	1,283
60210	Dental insurance	171,948	192,758	20,810
60220	Vision insurance	49,307	55,322	6,015
60225	Life insurance	76,153	76,153	-
60240	Medicare tax - employers	194,271	204,631	10,360
60245	Social security tax employers	39,245	42,496	3,251
60300	Tuition reimbursement	27,360	16,416	(10,944)
60310	Bus passes	115,884	139,068	23,184
60320	Carpool reimbursement	2,100	2,520	420
60400	Workers compensation	117,311	147,170	29,859
60405	Unemployment compensation Insurance	35,000	50,000	15,000
60410	Miscellaneous employee benefits	58,860	52,660	(6,200)
60415	SCAG 457 match	123,500	113,000	(10,500)
60450	Benefits administrative fees	3,160	3,743	583
60500	Automobile allowance	16,200	9,600	(6,600)
		8,485,006	9,046,096	561,090

Totals may not add due to rounding

SECTION III - APPENDIX

DESCRIPTION OF SCAG BUDGET LINE ITEMS

Account/Line Item	Description
500XX Staff	Staff wages including non-worktime
54300 SCAG Consultant	Outside experts retained to provide special expertise
54340 Legal	Outside legal experts retained to provide special expertise
54350 Professional Services	Professional Services
55210 Software Support	Fees paid for telephone support and updates of SCAG's high end desktop and network software
55220 Hardware Support	Fees paid for maintenance and repair contracts on SCAG's computer servers
55240 Repair Maintenance	Processes that do not enhance function or extend the useful life of an asset are expensed as repairs
5528X 3rd Party Contribution	Like-kind contribution from other agencies that are match for SCAG's grants
55400 Office Rent 818-Offices	Rent paid for SCAG's main office
55410 Office Rent Satellite	Rent paid for SCAG's satellite offices
55420 Equipment Leases	Fees paid for copier, telephone, postage, etc. equipment
55430 Equipment Repairs And Maintenance	Fees paid to outside vendors to repair SCAG owned equipment
55440 Insurance	SCAG's liability insurance
55441 Payroll / Bank Fees	Fees paid for payroll processing & bank services
55460 Materials & Equipment <\$5,000	Used to buy capital equipment with unit costs under \$5,000. (do not need to depreciate)

Account/Line Item	Description
55510 Office Supplies	Routine office supplies and paper for copy machines
55520 Graphic Supplies	Materials used in the production of documents for agency communications, presentations, etc.
55530 Telephone	SCAG's monthly telephone fees paid for both voice and data lines
55540 Postage	Postage and delivery fees
55550 Delivery Services	Cost of outside courier delivery and other non-USPS services
55600 SCAG Memberships	Pays for SCAG to belong to various organizations
55610 Professional Memberships	Fees paid on behalf of SCAG employees to belong to certain professional organizations
55620 Resource Material/Subscriber	Fees for book purchases., subscriptions and data acquisition
55700 Depreciation - Furniture & Fixtures	The general fund buys assets that have a cost greater than \$5,000 using account 55730, Capital Outlay. The cost is recovered when depreciation is charged to a grant using this account
55710 Depreciation - Computer	See above
55715 Amortization - Software	To account for amortization of software
55720 Amortization - Lease	To account for amortization of leasehold improvements.
55730 Capital Outlay	Fixed asset purchases greater than \$5,000. The cost is recovered when depreciation is charged to a grant
55800 Recruitment Advertising	Advertising in certain journals and publications regarding job opportunities at SCAG
55801 Recruitment – Other	Moving expenses and cost of sponsoring foreign employees (visas).
55810 Public Notices	Legal advertising that SCAG must undertake to support certain programs or grants
55820 Staff Training	Used to provide access to outside training opportunities or to bring experts for in-house training

Account/Line Item	Description
55830 Conferences/Workshops	Cost of educational and informational events attended by SCAG staff and elected officials
55860 Scholarships	Contributions by SCAG to offset the educational expense of selected students
55914 RC General Assembly	The by-laws require an annual meeting of the membership. This budget pays for the actual meeting expenses such as meals and conference facilities.
55915 Demographic Workshop	Pays for the meeting expenses of the annual workshop that addresses demographic issues
55916 Economic Summit	Pays for the meeting expenses of the annual summit that addresses economic issues
55917 Labor Summit	Pays for the meeting expenses of the annual summit that addresses labor issues
55920 Other Meeting Expense	Pays for other, non-food expenses related to meeting support
55930 Miscellaneous Other	Pays for other, minor expenses not categorized elsewhere
55940 Stipend-RC Meeting	Stipends paid to RC Members for attending meetings
55950 Temporary Help	SCAG occasionally uses employment agencies to provide short term staffing
55980 Contingency – General Fund	Non-reimbursable project costs amount available for unforeseen spending
56100 Printing	Pays for outside printing costs of SCAG publications and brochures
58100 Travel	Pays for staff and RC travel on behalf of SCAG projects
58101 Travel – Local	Travel inside the SCAG region
58110 Mileage	Cost of automobile travel at the IRS rate per mile
58150 Staff Lodging Expense	General funds used to pay for staff lodging expenses, under certain conditions, greater than state or federal guidelines.
58200 Travel-Registration Fees	Pays conference and seminar registration fees

Account/Line Item	Description
58450 SCAG Rental Vehicles	Rental vehicle costs
58800 RC Sponsorships	General funds allocated to events supported by RC actions.
60110 Retirement-PERS	Pays for employee share of contributions to PERS
60120 Retirement-PARS	SCAG contribution to the supplemental defined benefit retirement plan
60200 Health Insurance	SCAG contribution for employee health insurance
60201 Health Insurance-Retirees PAYGO	Retiree health insurance premiums paid to CalPERS
60202 Health Insurance-Retirees GASB 45	Retiree health insurance premiums paid to the California Employers' Retiree Benefit Trust, as computed by an actuary
60210 Dental Insurance	SCAG contribution for employee dental insurance
60220 Vision Insurance	SCAG contribution for employee vision insurance
60225 Life Insurance	SCAG cost of life insurance for each benefit-eligible employee
60240 Medicare Tax Employer Share	SCAG pays a percentage of 1.45% (of payroll) contribution to Medicare for all employees hired after 1986.
60245 Social Security Tax Employers	Employer's share of social security on wages paid
60300 Tuition Reimbursement	All employees can participate in a tuition reimbursement program for work related classes.
60310 Transit Passes	All employees who utilize public transportation to commute are eligible to be reimbursed up to a specified maximum.
60320 Carpool Reimbursement	Eligible employees who are members of a carpool receive a specified monthly allowance.
60400 Workers Compensation Insurance	This is mandated insurance for employees that provides a benefit if the employee receives a work-related injury.
60405 Unemployment Comp Insurance	Payments for unemployment insurance claims filed by former employees.

Account/Line Item	Description
60410 Miscellaneous Employee Benefits	The cost of SCAG's Employee Assistance Program
60415 SCAG 457 Match	SCAG managers and directors receive matching funds for 457 Plan deferred compensation contributions.
60450 Benefits – Administrative Fees	These fees pay for third parties who administer SCAG's cafeteria plan.
60500 Automobile Allowance	Allowances payable to executives in accordance with employment contracts.

**SOUTHERN CALIFORNIA ASSOCIATION OF GOVERNMENTS
 PROPOSED MEMBERSHIP ASSESSMENT SCHEDULE
 FOR THE FISCAL YEAR 2015 - 16
 as of February 4, 2015**

	<u>UNINC POP COUNTIES/TOTAL POP CITIES</u>	<u>ASSESSMENTS 2015-16</u>
<u>COUNTIES (6)</u>		
IMPERIAL	37,220	6,731
LOS ANGELES	1,046,557	125,851
ORANGE	121,473	35,545
RIVERSIDE	363,590	56,563
SAN BERNARDINO	297,425	50,819
VENTURA	97,313	18,448
SUB-TOTAL	1,963,578	293,957
 <u>CITIES (187) & TRIBES (4)</u>		
ADELANTO	32,511	3,322
AGOURA HILLS	20,625	2,040
ALHAMBRA	84,697	7,852
ALISO VIEJO	49,951	4,836
ANAHEIM	348,305	30,986
APPLE VALLEY	70,755	6,642
ARCADIA	57,500	5,492
ARTESIA	16,776	1,706
AZUSA	48,385	4,700
BALDWIN PARK	76,715	7,160
BANNING	30,325	3,132
BARSTOW	23,292	2,272
BEAUMONT	40,876	4,048
BELL	35,972	3,623
BELLFLOWER	77,741	7,249
BELL GARDENS	42,667	4,204
BEVERLY HILLS	34,677	3,510
BIG BEAR LAKE	5,121	545
BLYTHE	18,992	1,899
BRADBURY	1,082	194
BRAWLEY	25,897	2,748
BREA	42,397	4,180
BUENA PARK	82,344	7,648
BURBANK	105,543	9,912
CALABASAS	23,943	2,328

**SOUTHERN CALIFORNIA ASSOCIATION OF GOVERNMENTS
PROPOSED MEMBERSHIP ASSESSMENT SCHEDULE
FOR THE FISCAL YEAR 2015 - 16**

as of February 4, 2015

	UNINC POP COUNTIES/TOTAL <u>POP CITIES</u>	ASSESSMENTS <u>2015-16</u>
CALEXICO	40,564	4,021
CALIMESA	8,231	815
CALIPATRIA	7,517	753
CAMARILLO	66,752	6,295
CANYON LAKE	10,826	1,190
CARSON	92,636	8,542
CATHEDRAL CITY	52,595	5,066
CERRITOS	49,741	4,818
CHINO	81,747	7,596
CHINO HILLS	76,131	7,109
CLAREMONT	35,920	3,618
COACHELLA	43,633	4,288
COLTON	53,057	5,106
COMMERCE	13,003	1,379
COMPTON	98,082	9,014
CORONA	159,132	14,564
COSTA MESA	111,846	10,459
COVINA	48,619	4,721
CUDAHY	24,142	2,346
CULVER CITY	39,579	3,936
CYPRESS	48,886	4,744
DANA POINT	34,037	3,455
DESERT HOT SPRINGS	28,001	2,931
DIAMOND BAR	56,400	5,396
DOWNEY	113,363	10,591
DUARTE	21,668	2,131
EASTVALE	59,185	5,638
EL CENTRO	44,311	4,347
EL MONTE	115,064	10,739
EL SEGUNDO	16,897	1,717
FILLMORE	15,339	1,582
FONTANA	202,177	18,301
FOUNTAIN VALLEY	56,702	5,422
FULLERTON	140,131	12,915
GARDEN GROVE	173,953	15,851
GARDENA	60,082	5,716
GLENDALE	195,799	17,747
GLENDORA	51,290	4,952
GRAND TERRACE	12,285	1,316

**SOUTHERN CALIFORNIA ASSOCIATION OF GOVERNMENTS
PROPOSED MEMBERSHIP ASSESSMENT SCHEDULE
FOR THE FISCAL YEAR 2015 - 16**

as of February 4, 2015

	UNINC POP COUNTIES/TOTAL <u>POP CITIES</u>	ASSESSMENTS <u>2015-16</u>
HAWAIIAN GARDENS	14,456	1,505
HAWTHORNE	86,644	8,022
HEMET	81,537	7,578
HERMOSA BEACH	19,750	1,964
HESPERIA	91,506	8,444
HIDDEN HILLS	1,901	265
HIGHLAND	54,033	5,191
HOLTVILLE	6,154	634
HUNTINGTON BEACH	195,999	17,765
HUNTINGTON PARK	59,033	5,625
IMPERIAL	16,708	1,700
INDIAN WELLS	5,137	546
INDIO	82,398	7,653
INDUSTRY	438	138
INGLEWOOD	111,795	10,455
IRVINE	242,651	21,814
IRWINDALE	1,466	227
JURUPA VALLEY	97,774	8,988
LA CANADA FLINTRIDGE	20,535	2,033
LA HABRA	61,717	5,858
LA HABRA HEIGHTS	5,420	571
LA MIRADA	49,178	4,769
LA PALMA	15,896	1,630
LA PUENTE	40,478	4,014
LA QUINTA	39,032	3,888
LA VERNE	32,228	3,298
LAGUNA BEACH	23,225	2,266
LAGUNA HILLS	30,857	3,179
LAGUNA NIGUEL	64,460	6,096
LAGUNA WOODS	16,581	1,689
LAKE ELSINORE	56,718	5,424
LAKE FOREST	79,139	7,370
LAKEWOOD	81,224	7,551
LANCASTER	159,878	14,629
LAWDALE	33,228	3,385
LOMA LINDA	23,614	2,300
LOMITA	20,630	2,041
LONG BEACH	470,292	41,576
LOS ALAMITOS	11,729	1,268

**SOUTHERN CALIFORNIA ASSOCIATION OF GOVERNMENTS
PROPOSED MEMBERSHIP ASSESSMENT SCHEDULE
FOR THE FISCAL YEAR 2015 - 16**

as of February 4, 2015

	UNINC POP COUNTIES/TOTAL <u>POP CITIES</u>	ASSESSMENTS <u>2015-16</u>
LOS ANGELES	3,904,657	340,211
LYNWOOD	70,980	6,662
MALIBU	12,865	1,367
MANHATTAN BEACH	35,619	3,592
MENIFEE	83,716	7,767
MISSION VIEJO	95,334	8,776
MONROVIA	37,162	3,726
MONTCLAIR	37,374	3,744
MONTEBELLO	63,527	6,015
MONTEREY PARK	61,777	5,863
MOORPARK	35,172	3,553
MORENO VALLEY	199,258	18,047
MORONGO-MISSION INDIANS	1,109	196
MURRIETA	106,425	9,989
NEEDLES	4,908	526
NEWPORT BEACH	86,874	8,041
NORCO	26,582	2,808
NORWALK	106,630	10,006
OJAI	7,594	759
ONTARIO	167,382	15,280
OXNARD	203,645	18,428
PALM DESERT	50,417	4,877
PALM SPRINGS	46,135	4,505
PALMDALE	155,657	14,262
PALOS VERDES ESTATES	13,665	1,436
PARAMOUNT	55,051	5,279
PASADENA	140,879	12,980
PERRIS	72,103	6,759
PICO RIVERA	63,873	6,045
PLACENTIA	52,094	5,022
POMONA	151,713	13,920
PORT HUENEME	22,399	2,194
RANCHO CUCAMONGA	172,299	15,707
RANCHO MIRAGE	17,745	1,790
RANCHO PALOS VERDES	42,358	4,177
PECHANGA BAND OF LUISENO INDIANS	800	169
REDLANDS	69,882	6,566
REDONDO BEACH	67,717	6,378
RIALTO	101,429	9,555

**SOUTHERN CALIFORNIA ASSOCIATION OF GOVERNMENTS
PROPOSED MEMBERSHIP ASSESSMENT SCHEDULE
FOR THE FISCAL YEAR 2015 - 16**

as of February 4, 2015

	UNINC POP COUNTIES/TOTAL <u>POP CITIES</u>	ASSESSMENTS <u>2015-16</u>
RIVERSIDE	314,034	28,011
ROLLING HILLS	1,895	265
ROLLING HILLS ESTATES	8,184	810
ROSEMEAD	54,762	5,254
SAN BERNARDINO	212,721	19,216
SAN BUENAVENTURA	108,961	10,209
SAN CLEMENTE	64,874	6,132
SAN DIMAS	34,072	3,458
SAN FERNANDO	24,222	2,353
SAN GABRIEL	40,313	4,000
SAN JACINTO	45,563	4,455
SAN JUAN CAPISTRANO	35,900	3,616
SAN MARINO	13,341	1,408
SANTA ANA	331,953	29,567
SANTA CLARITA	209,130	18,904
SANTA FE SPRINGS	17,349	1,756
SANTA MONICA	92,185	8,503
SANTA PAULA	30,448	3,143
SEAL BEACH	24,591	2,385
SIERRA MADRE	11,094	963
SIGNAL HILL	11,411	1,241
SIMI VALLEY	126,305	11,714
SODOBA BAND OF LUISENO INDIANS	490	143
SOUTH EL MONTE	20,426	2,023
SOUTH GATE	96,057	8,839
SOUTH PASADENA	26,011	2,758
STANTON	38,963	3,882
TEMECULA	106,289	9,977
TEMPLE CITY	36,134	3,637
THOUSAND OAKS	129,039	11,952
TORRANCE	147,706	13,572
TORRES MARTINEZ BAND OF CAHUILLA INDIANS	4,075	454
TUSTIN	78,360	7,302
TWENTYNINE PALMS	26,576	2,807
UPLAND	75,147	7,023
VERNON	122	111
VICTORVILLE	120,590	11,218
VILLA PARK	5,935	615
WALNUT	30,112	3,114

**SOUTHERN CALIFORNIA ASSOCIATION OF GOVERNMENTS
 PROPOSED MEMBERSHIP ASSESSMENT SCHEDULE
 FOR THE FISCAL YEAR 2015 - 16
 as of February 4, 2015**

	UNINC POP COUNTIES/TOTAL POP CITIES	ASSESSMENTS 2015-16
WEST COVINA	107,828	10,110
WEST HOLLYWOOD	35,072	3,545
WESTLAKE VILLAGE	8,386	828
WESTMINSTER	91,652	8,456
WESTMORELAND	2,301	300
WILDOMAR	33,718	3,427
WHITTIER	86,538	8,012
YORBA LINDA	67,069	6,322
YUCCA VALLEY	21,053	2,078
YUCAIPA	52,654	5,071
SUB-TOTAL	16,368,268	1,508,619
GRAND TOTAL-ASSESSMENTS	18,331,846	1,802,576
<u>COMMISSIONS</u>		
SANBAG	2,085,669	25,000
RCTC	2,279,967	25,000
VCTC	842,967	10,000
Transportation Corridor Agency		10,000
OCTA	3,113,991	25,000
Air Districts		25,000
SUB-TOTAL		120,000
TOTAL MEMBERSHIP AND ASSESSMENTS		1,922,576

SCAG Salary Schedule

(Effective Date 10/07/2014)

Classification	Ranges						Time Base
	Minimum	Minimum	Midpoint	Midpoint	Maximum	Maximum	
	Hourly	Hourly	Hourly	Hourly	Hourly	Hourly	
Accountant I	56,484.06	27.16	64,949.25	31.23	73,414.43	35.30	Monthly
Accountant II	61,558.22	29.60	70,790.72	34.03	80,023.22	38.47	Monthly
Accountant III	68,340.27	32.86	78,587.60	37.78	88,834.93	42.71	Monthly
Accounting Systems Analyst	75,716.37	36.40	87,077.54	41.86	98,438.70	47.33	Monthly
Accounting Technician	44,207.07	21.25	50,840.61	24.44	57,474.14	27.63	Hourly
Administrative Assistant	46,072.42	22.15	52,972.61	25.47	59,872.80	28.79	Hourly
Assistant Analyst to the Ex Director	63,548.16	30.55	73,070.40	35.13	82,592.64	39.71	Monthly
Assistant Regional Planner	60,503.04	29.09	69,588.48	33.46	78,673.92	37.82	Monthly
Assistant to the Executive Director	102,061.44	49.07	117,374.40	56.43	132,687.36	63.79	Monthly
Associate Analyst to the Ex Director	75,479.04	36.29	86,798.40	41.73	98,117.76	47.17	Monthly
Associate Regional Planner	70,536.96	33.91	81,120.00	39.00	91,703.04	44.09	Monthly
Budget and Grants Analyst I	61,695.30	29.66	70,948.38	34.11	80,201.47	38.56	Monthly
Budget and Grants Analyst II	72,359.87	34.79	83,217.47	40.01	94,075.07	45.23	Monthly
Chief Economic Advisor	96,320.64	46.31	110,772.48	53.26	125,224.32	60.20	Monthly
Chief Counsel/Director of Legal Services	176,351.55	84.78	202,807.90	97.50	229,264.26	110.22	Monthly
Chief Deputy Executive Director	192,745.60	92.67	221,657.44	106.57	250,569.28	120.47	Monthly
Chief Financial Officer	167,834.37	80.69	193,011.94	92.79	218,189.50	104.90	Monthly
Chief Information Officer	159,751.49	76.80	183,722.66	88.33	207,693.82	99.85	Monthly
Chief Modeler	101,200.32	48.65	116,380.37	55.95	131,560.42	63.25	Monthly
Chief of Research and Forecasting	101,200.32	48.65	119,669.41	57.53	138,138.49	66.41	Monthly
Clerk of the Board	87,141.60	41.90	100,206.91	48.18	113,272.22	54.46	Monthly
Contracts Administrator I	61,695.30	29.66	70,948.38	34.11	80,201.47	38.56	Monthly
Contracts Administrator II	72,359.87	34.79	83,217.47	40.01	94,075.07	45.23	Monthly
Contracts and Purchasing Assistant	50,065.60	24.07	57,581.47	27.68	65,097.34	31.30	Hourly
Database Administrator	80,900.35	38.89	93,033.10	44.73	105,165.84	50.56	Monthly
Department Manager	119,683.20	57.54	137,635.68	66.17	155,588.16	74.80	Monthly
Deputy Director (Division)	146,770.62	70.56	168,787.42	81.15	190,804.22	91.73	Monthly
Deputy Executive Director	183,396.93	88.17	210,914.91	101.40	238,432.90	114.63	Monthly
Deputy Legal Counsel I	97,341.92	46.80	111,948.72	53.82	126,555.52	60.84	Monthly
Deputy Legal Counsel II	116,809.88	56.16	134,338.04	64.59	151,866.20	73.01	Monthly
Division Director	159,751.49	76.80	183,722.66	88.33	207,693.82	99.85	Monthly
Executive Director	FLAT		300,659.24	144.55	300,659.24	144.55	Monthly
GIS Analyst	69,888.00	33.60	80,371.20	38.64	90,854.40	43.68	Monthly
Graphics Designer	54,667.44	26.28	62,867.88	30.22	71,068.32	34.17	Monthly
Human Resources Analyst	65,660.40	31.57	75,503.48	36.30	85,346.56	41.03	Monthly
Internal Auditor	136,780.80	65.76	157,297.92	75.62	177,815.04	85.49	Monthly
Lead Accountant	95,517.97	45.92	109,849.38	52.81	124,180.78	59.70	Monthly
Lead Budget & Grants Analyst	87,560.51	42.10	100,686.14	48.41	113,811.78	54.72	Monthly
Lead Graphics Designer	65,033.28	31.27	74,782.66	35.95	84,532.03	40.64	Monthly
Lead Operations Technician	63,927.55	30.73	73,519.06	35.35	83,110.56	39.96	Monthly
Lead Programmer Analyst	93,760.37	45.08	107,820.96	51.84	121,881.55	58.60	Monthly
Legislative Analyst I	55,901.04	26.88	64,285.00	30.91	72,668.96	34.94	Monthly
Legislative Analyst II	66,976.00	32.20	77,022.40	37.03	87,068.80	41.86	Monthly
Legislative Analyst III	77,476.88	37.25	89,090.04	42.83	100,703.20	48.42	Monthly
Legislative Analyst IV	87,858.16	42.24	101,038.08	48.58	114,218.00	54.91	Monthly

SCAG Salary Schedule

(Effective Date 10/07/2014)

Classification	Ranges						Time Base
	Minimum	Minimum Hourly	Midpoint	Midpoint Hourly	Maximum	Maximum Hourly	
Management Analyst	71,736.08	34.49	82,500.08	39.66	93,264.08	44.84	Monthly
Member Relations Officer I	55,901.04	26.88	64,285.00	30.91	72,668.96	34.94	Monthly
Member Relations Officer II	66,976.00	32.20	77,022.40	37.03	87,068.80	41.86	Monthly
Member Relations Officer III	77,476.88	37.25	89,090.04	42.83	100,703.20	48.42	Monthly
Member Relations Officer IV	87,858.16	42.24	101,038.08	48.58	114,218.00	54.91	Monthly
Office Assistant	39,717.60	19.10	45,681.17	21.96	51,644.74	24.83	Hourly
Office Services Specialist	39,717.60	19.10	45,681.17	21.96	51,644.74	24.83	Hourly
Operations Technician	39,717.60	19.10	45,681.17	21.96	51,644.74	24.83	Hourly
Operations Technician II	47,684.83	22.93	54,834.00	26.36	61,983.17	29.80	Hourly
Operations Technician III	53,280.86	25.62	61,271.81	29.46	69,262.75	33.30	Hourly
Planning Technician	56,784.00	27.30	65,307.84	31.40	73,831.68	35.50	Hourly
Program Manager I	95,397.12	45.86	109,699.20	52.74	124,001.28	59.62	Monthly
Program Manager II	102,061.44	49.07	117,374.40	56.43	132,687.36	63.79	Monthly
Programmer Analyst	69,702.67	33.51	80,161.54	38.54	90,620.40	43.57	Monthly
Public Affairs Specialist I	55,901.04	26.88	64,285.00	30.91	72,668.96	34.94	Monthly
Public Affairs Specialist II	66,976.00	32.20	77,022.40	37.03	87,068.80	41.86	Monthly
Public Affairs Specialist III	77,476.88	37.25	89,090.04	42.83	100,703.20	48.42	Monthly
Public Affairs Specialist IV	87,858.16	42.24	101,038.08	48.58	114,218.00	54.91	Monthly
Receptionist	39,717.60	19.10	45,681.17	21.96	51,644.74	24.83	Hourly
Regional Planner Specialist	89,157.12	42.86	102,523.20	49.29	115,889.28	55.72	Monthly
Senior Accountant	75,642.11	36.37	86,987.26	41.82	98,332.42	47.28	Monthly
Senior Administrative Assistant	53,280.86	25.62	61,271.81	29.46	69,262.75	33.30	Hourly
Senior Analyst to the Ex Director	85,363.20	41.04	98,167.68	47.20	110,972.16	53.35	Monthly
Senior Budget & Grants Analyst	79,598.27	38.27	91,541.63	44.01	103,484.99	49.75	Monthly
Senior Contracts Administrator	79,598.27	38.27	91,541.63	44.01	103,484.99	49.75	Monthly
Senior Economist	87,260.16	41.95	100,351.68	48.25	113,443.20	54.54	Monthly
Senior Graphic Designer	61,641.22	29.64	70,885.15	34.08	80,129.09	38.52	Monthly
Senior Human Resources Analyst	79,988.48	38.46	91,996.32	44.23	104,004.16	50.00	Monthly
Senior Management Analyst	78,912.08	37.94	90,752.48	43.63	102,592.88	49.32	Monthly
Senior Operations Technician	58,616.06	28.18	67,401.36	32.40	76,186.66	36.63	Monthly
Senior Programmer Analyst	84,940.75	40.84	97,673.78	46.96	110,406.82	53.08	Monthly
Senior Regional Planner	77,600.64	37.31	89,244.48	42.91	100,888.32	48.50	Monthly
Senior Regional Planner Specialist	95,397.12	45.86	109,699.20	52.74	124,001.28	59.62	Monthly
Transportation Modeler I	59,654.40	28.68	68,602.56	32.98	77,550.72	37.28	Monthly
Transportation Modeler II	70,536.96	33.91	81,120.00	39.00	91,703.04	44.09	Monthly
Transportation Modeler III	83,241.60	40.02	95,734.08	46.03	108,226.56	52.03	Monthly
Transportation Modeler IV	95,397.12	45.86	109,699.20	52.74	124,001.28	59.62	Monthly
Transportation Modeling Prog Mgr	102,061.44	49.07	117,374.40	56.43	132,687.36	63.79	Monthly
Web/Graphic Designer	60,136.13	28.91	69,155.42	33.25	78,174.72	37.58	Monthly

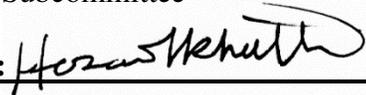
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DATE: May 7, 2015

TO: Regional Council (RC)

FROM: Huasha Liu, Director, Land Use and Environmental Planning, 213-236-1838, liu@scag.ca.gov

SUBJECT: Final Report and Recommendations of the Regional Housing Needs Assessment (RHNA) and Housing Element Reform Subcommittee

EXECUTIVE DIRECTOR'S APPROVAL: 

RECOMMENDED ACTION:
Review and approve Final Report and recommendations of the RHNA and Housing Element Reform Subcommittee (Subcommittee), which were reviewed and recommended by the Community, Economic, and Human Development (CEHD) Policy Committee.

EXECUTIVE SUMMARY:
The RHNA and Housing Element Reform Subcommittee has reviewed various issues relating to RHNA and housing elements and, over its past six (6) meetings, has made recommendations to address these issues. The topics of reform covered are: 1) the RHNA determination process; 2) RHNA allocation development for local jurisdictions; 3) the revision request and appeals processes; and 4) housing element development and funding incentives. SCAG staff has compiled the Subcommittee's recommendations into a Final Report, which was reviewed and recommended for further action by the CEHD Policy Committee, at its April 2, 2015 meeting. With the approval of the Final Report by the Regional Council, the work of the Subcommittee is now concluded.

STRATEGIC PLAN:
This item supports SCAG's Strategic Plan; Goal 1: Improve Regional Decision Making by Providing Leadership and Consensus Building on Key Plans and Policies; Objective a: Create and facilitate a collaborative and cooperative environment to produce forward thinking regional plans.

BACKGROUND:
During the 5th cycle RHNA process, the 5th cycle RHNA Subcommittee reviewed and provided guidance to SCAG staff that culminated in the adoption of the Final RHNA Plan in October 2012. A number of issues pertaining to the RHNA, housing element process, and the corresponding state law were raised during the process. Subsequently, at its March 2013 meeting, the Regional Council approved the CEHD Committee recommendation to reconvene the RHNA Subcommittee for six (6) months and fund additional costs (staffing, stipends, mileage, meals, etc.) with General Fund reserves. Twelve members, one primary member and one alternate member representing each county, were appointed by the SCAG Regional Council President in 2013 to serve on the Subcommittee.

At its prior meetings, held on October 23, 2013, January 23, 2014, March 13, 2014, May 29, 2014, and September 29, 2014, respectively, the Subcommittee reviewed a matrix of topics for discussion and possible action related to RHNA and housing element reform. The purpose of the Subcommittee is to

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discuss and provide guidance to SCAG staff on these topics. The topics were raised by a variety of stakeholders, including Subcommittee members, local jurisdictions, other interested groups, as well as SCAG staff who identified a few items for discussion.

To allow for focused discussions and meeting efficiency, the Subcommittee approved its meeting schedule by topic area. Each Subcommittee meeting focused on different areas of the RHNA and Housing Element processes in order to maximize participation on the topics. Topics were compiled in a matrix format and arranged by the potential avenue for reform. Section A focused on possible changes done internally at SCAG; Section B focused on reform by coordination with the California Department of Housing and Community Development (HCD); and Section C included reform topics that would need to be addressed through legislation. The matrix cells reference the version dated March 3, 2014.

To maximize time allotted for discussion, meeting topics were arranged by focus area rather than by avenue for reform. For example, topics focused on the development of the RHNA allocation were scheduled for review and discussion at meeting #3, while topics focused on housing element development were scheduled for meeting #5. Staff provided the Subcommittee with background information on each topic of reform and its recommended actions and the topics were discussed and acted upon by the Subcommittee after such discussion.

Importantly, Mr. Glen Campora, Assistant Deputy Director from the HCD, which is the State agency responsible for providing councils of governments such as SCAG its regional housing need determination as part of the RHNA process and also for reviewing updates of local housing elements by jurisdictions, participated in all Subcommittee meetings and provided significant information regarding the discussion topics.

Recommendations made by the Subcommittee from its prior meetings were compiled in the following section and are also reflected in the attached Final Report. These recommendations were affirmed by the Subcommittee at its sixth and final meeting held on March 18, 2015 with the action that these recommendations be forwarded to the CEHD Committee and the Regional Council for review and approval. The CEHD Policy Committee reviewed the Subcommittee's recommendations at its April 2, 2015 meeting and recommended it to the Regional Council for approval. With the approval of the Final Report by the Regional Council, the work of the Subcommittee is now concluded.

FISCAL IMPACT:

Expenditures related to staff and legal support for the RHNA and Housing Element Reform Subcommittee, along with additional related direct costs (e.g., stipends, meals, mileage and parking), are included as part of the FY 14-15 General Fund Budget.

ATTACHMENT:

Final Report of the RHNA and Housing Element Reform Subcommittee

**Regional Housing Needs Assessment (RHNA) and
Housing Element Reform Subcommittee**

Final Report

Southern California Association of Governments

May 7, 2015

EXECUTIVE SUMMARY:

The RHNA and Housing Element Reform Subcommittee was convened to discuss and provide recommendations on issues that were raised by various stakeholders during the 5th cycle RHNA. Over the course of six (6) meetings, the Subcommittee has reviewed a large number of issues relating to RHNA and housing elements pertaining to: (1) the RHNA determination process; (2) RHNA allocation development for local jurisdictions; (3) the revision request and appeals processes; and (4) housing element development and funding incentives. The recommendations of the Subcommittee, along with this report and other relevant materials, will be provided as guidance to the 6th cycle RHNA Subcommittee during discussion of RHNA process policy and methodology. Additionally, in the intervening years prior to the 6th cycle RHNA, SCAG staff will continue collaboration with HCD and our stakeholders on RHNA reform and inform the CEHD Policy Committee and Regional Council as updates become available.

STRATEGIC PLAN:

This item supports SCAG’s Strategic Plan; Goal 1: Improve Regional Decision Making by Providing Leadership and Consensus Building on Key Plans and Policies; Objective a: Create and facilitate a collaborative and cooperative environment to produce forward thinking regional plans.

BACKGROUND

Background of RHNA

The California Legislature developed the RHNA process [Government Code Section 65580 et seq. (the “RHNA statute”)] in 1977 to address the serious affordable housing shortage in California. The expressed intent of the Legislature in enacting the RHNA statute was as follows:

- “(a) To assure that counties and cities recognize their responsibilities in contributing to the attainment of the state housing goal.
- (b) To assure that counties and cities will prepare and implement housing elements which, along with federal and state programs, will move toward attainment of the state housing goal.
- (c) To recognize that each locality is best capable of determining what efforts are required by it to contribute to the attainment of the state housing goal, provided such a determination is compatible with the state housing goal and regional housing needs.
- (d) To ensure that each local government cooperates with other local governments in order to address regional housing needs.” (Govt. Code § 65581).

5th Cycle RHNA

The 5th cycle RHNA began in May 2009, when SCAG staff began surveying each of the region’s jurisdictions on its population, household, and employment projections as part of a collaborative process to develop the Integrated Growth Forecast, which would be used for all regional planning efforts including the 2012-2035 Regional Transportation Plan/Sustainable Communities Strategy (RTP/SCS). These surveys

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continued through August 2011. During this time, SCAG staff engaged in extensive communication and data sharing with each jurisdiction in the SCAG region, including in-person meetings, to ensure the highest participation in gathering local input.

Beginning in January 2011, the 5th cycle RHNA Subcommittee, comprised of Regional Council and Policy Committee members from each of the six SCAG counties, was convened and held regular monthly meetings to discuss the RHNA process, policies, and methodology, and to provide recommended actions to the CEHD Committee. In August 2011, SCAG received its RHNA determination from HCD. HCD determined a range of housing need of 409,060 – 438,030 units for the SCAG region for the period between January 1, 2014 and October 1, 2021. HCD stated that “[t]his range considered the extraordinary uncertainty regarding national, State, and local economies and housing markets,” and that “[f]or this RHNA cycle only, [HCD] made an adjustment to account for abnormally high vacancies and unique market conditions due to prolonged recessionary conditions, high unemployment, and unprecedented foreclosures.” SCAG was required to maintain the regional total need throughout the RHNA process so that it is within the HCD range and is consistent with SCAG’s Integrated Growth Forecast.

At its August 26, 2011 meeting, the 5th cycle RHNA Subcommittee recommended the release of the proposed RHNA Allocation Methodology to the CEHD Committee. The CEHD Committee reviewed, discussed and further recommended the proposed methodology to the Regional Council, which approved the proposed Methodology for distribution on September 1, 2011. During the 60-day public comment period, SCAG met with interested jurisdictions and stakeholders to present on the RHNA process, answer questions, and collect input in addition to holding public hearings to receive verbal and written comments on the proposed Methodology. After the close of the public comment period, on November 3, 2011, the Regional Council adopted the RHNA Methodology.

On December 9, 2011, SCAG released the Draft RHNA Plan as part of the agenda for the 5th cycle RHNA Subcommittee meeting. The Draft RHNA Plan was recommended by the 5th cycle RHNA Subcommittee for further approval by the CEHD Committee and the Regional Council. The CEHD Committee reviewed and recommended the Draft RHNA Plan to the Regional Council on January 5, 2012 and the Regional Council reviewed and approved for distribution the Draft RHNA Plan on February 2, 2012. The Draft RHNA Plan acknowledged a total future housing need of 412,721 units for the SCAG region. In addition, on April 4, 2012, the Regional Council unanimously approved SCAG’s 2012-2035 RTP/SCS, including its jurisdictional level Integrated Growth Forecast.

The RHNA revision requests and appeals processes commenced immediately after the Regional Council’s approval for distribution of the Draft RHNA Plan. The Regional Council delegated authority to the 5th cycle RHNA Subcommittee to review and to make final decisions on RHNA revision requests and appeals pursuant to the 5th cycle RHNA Subcommittee Charter, which was approved by the Regional Council on June 2, 2011. In this capacity, the 5th cycle RHNA Subcommittee was designated as the RHNA Appeals Board. On February 2, 2012 (and amended on May 3, 2012), the Regional Council also adopted Procedures Regarding Revision Requests, Appeals and Trade & Transfers (the “Appeals Procedure”) for jurisdictions wishing to request a revision to their allocated housing need, to appeal their allocated housing need, or to trade and transfer their allocated housing need. The existing law and the procedures defined the parameters and basis for a successful revision or appeal. The Appeals Procedure was made available to all SCAG jurisdictions and posted on SCAG’s website.

The RHNA Appeals Board concluded its review and consideration of revisions and appeals. Specifically, the RHNA Appeals Board reviewed, discussed and considered the revision requests of 14 jurisdictions and the appeals of 12 jurisdictions. Revision requests to the Draft RHNA Plan were heard by the RHNA Appeals Board on April 19, 2012, while appeals to the Draft RHNA Plan were heard by the RHNA Appeals Board as part of public hearings held over two days on July 12 and July 13, 2012. The RHNA Appeals Board ratified its written determinations on the appeals on July 24, 2012. The RHNA Appeals Board approved a reduction of 544 units in revision requests. The RHNA Appeals Board approved zero reduction of units in appeals, finding that none of the basis of the appeals could be supported by the RHNA law. As previously indicated, the RHNA Appeals Board was delegated by the Regional Council to review and make the final decisions regarding revision requests and appeals submitted by jurisdictions. The result of the revision requests and appeals processes adjusted the total regional housing need to 412,137 units.

Once the Proposed Final RHNA Plan was recommended for approval by the 5th cycle RHNA Subcommittee and the CEHD Committee, a public hearing to adopt the Final RHNA Plan was held by the Regional Council on October 4, 2012. Following the adoption of the Final RHNA Plan, SCAG submitted the Final RHNA Plan to HCD. HCD reviewed the Final RHNA Plan and on November 26, 2012, and determined it was consistent with the existing and projected housing need for the region.

Once the Final RHNA Plan was adopted by SCAG, jurisdictions in the SCAG region had one year per State law, to complete and adopt their local housing element update based on respective comments and findings by HCD. The deadline for the jurisdictions to adopt their 5th cycle local housing element updates was October 15, 2013. As of February 25, 2015, 158 jurisdictions have adopted an element that HCD found in compliance with State housing element law.

RHNA and Housing Element Reform Subcommittee

During the 5th cycle RHNA process, the 5th cycle RHNA Subcommittee reviewed and provided guidance to SCAG staff that culminated in the adoption of the Final RHNA Plan in October 2012. A number of issues pertaining to the RHNA, housing element process, and the corresponding state law were raised during the process. Subsequently, at its March 2013 meeting, the Regional Council approved the CEHD Committee recommendation to reconvene the RHNA Subcommittee for six (6) months and fund additional costs (staffing, stipends, mileage, meals, etc.) with General Fund reserves. Twelve members, one primary member and one alternate member representing each county, were appointed by the SCAG Regional Council President in 2013 to serve on the Subcommittee. While most RHNA Subcommittee members continued their position on the RHNA and Housing Element Reform Subcommittee, new members were appointed by the SCAG President to replace those who did not continue in public office or chose not to participate in the newly formed Subcommittee.

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The following individuals served on the Subcommittee:

County	Primary	Alternate
San Bernardino	Hon. Bill Jahn (Big Bear Lake, District 11)	Hon. Larry McCallon (Highland, District 7)
Imperial	Hon. Cheryl Viegas Walker (El Centro, District 1)	Supervisor Jack Terrazas (Imperial County)
Los Angeles	Hon. Margaret Finlay (Duarte, District 35)	Hon. Steve Hofbauer (Palmdale, District 43)
Orange	Hon. Rose Espinoza (La Habra, OCCOG)	Hon. Michele Martinez (Santa Ana, District 16)
Riverside	Hon. Randon Lane (Murrieta, WRCOG)	Hon. Debbie Franklin (Banning, WRCOG)
Ventura	Hon. Carl Morehouse (San Buenaventura, District 47)	Supervisor Linda Parks (Ventura County)

Former members of the Subcommittee included Hon. Ron Garcia (Brea, OCCOG) and Hon. Kathryn McCullough (Lake Forest, OCCOG), who represented the County of Orange as the primary and alternate members, respectively.

Subcommittee meetings were arranged by topic to create opportunities for in-depth Subcommittee discussions. The meetings listed in the table below outline topics by category. Analyses for each topic were provided as part of the staff reports for each corresponding meeting agenda. SCAG staff arranged topics into a matrix that outlined potential reform topics suggested by stakeholders or SCAG staff, the existing practice for each topic, and SCAG staff’s preliminary recommendations in the attachment. At each meeting, the Subcommittee discussed each suggested reform topic scheduled for that meeting and took action on recommending whether and how to address the reform. Mr. Glen Campora, Assistant Deputy Director from the HCD, participated in all Subcommittee meetings and provided significant information regarding the discussion topics.

The table below summarizes the area of topic discussion for each meeting and summarizes the topic of discussion with corresponding RHNA and Housing Element Reform Matrix cell(s) in the attachment.

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Meeting	Meeting Date	Area of topic	Topic of Discussion
1	October 23, 2013	Subcommittee charter; Subcommittee topic outlook and schedule	<ul style="list-style-type: none"> • Subcommittee charter • Topic outlook
2	January 23, 2014	SCAG administrative-related issues; RHNA regional determination process	<ul style="list-style-type: none"> • Teleconferencing (A5) • Communication with planning directors (A10) • Funding for RHNA delegation (A3) • Growth on Tribal lands (B3) • Margin between SCAG and Department of Finance projections (B4)
3	March 13, 2014	Development of RHNA allocations	<ul style="list-style-type: none"> • Preliminary draft of RHNA allocation (A7) • Local input on growth forecast (A1, A8, B9) • Facilitation of trade and transfers (A2) • Consideration of general plan development and implementation (B5) • RHNA Methodology Issues (A11, A12, C8)
4	May 29, 2014	Revision request and appeals processes	<ul style="list-style-type: none"> • Neutral third party hearing board (A4) • Sample template of appeals (A9) • Posting to SCAG staff responses to filed revision requests and appeals (A6) • Revision request and appeals processes timeline (C1) • Definition of change in circumstances (B6)
5	September 29, 2014	Housing element review; funding and other considerations	<ul style="list-style-type: none"> • Smaller city exceptions (C4) • Credit for inclusionary zoning (B9) • Default density ranges and mixed use designations (B1, B10, C5) • Transitional and Supportive Housing Requirements (B11)

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			<ul style="list-style-type: none"> • Existing housing needs statistics preparation, usage, and review (B2) • Housing element preparation and implementation timeline (B8, C2) • Housing element compatibility with community design (C6) • Funding for RHNA and housing element preparation (B7) • Incentives for housing element compliance and affordable housing building activity (D1, D2) • CEQA exemptions for housing elements (C7)
6	March 18, 2015	Finalization of recommendations	<ul style="list-style-type: none"> • Summary of discussion of approval of recommended actions

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At its final meeting, held on March 18, 2015, the Subcommittee reviewed and affirmed all of its prior recommendations and approved them for further recommendation by the CEHD Policy Committee for its April 2, 2015 meeting.

Highlights of Actions and Next Steps

Because SCAG is currently in between RHNA cycles, a number of the actions were recommended by the RHNA and Housing Element Reform Subcommittee to be revisited by the 6th cycle RHNA Subcommittee, beginning in 2018. These include (with corresponding matrix cell noted):

- Develop a sample agreement template for RHNA trade and transfers (A2)
- Provide a sample packet as a guideline for revision requests and appeals (A9)
- Review different formulas and factors to address the projected distribution of very-low and low income housing for overburdened communities (A11)

In addition to recommendations to be reviewed during the development of the 6th cycle RHNA, the Subcommittee also recommended ongoing facilitation of discussion and statewide collaboration with HCD on several issues. These include (with corresponding matrix cell noted):

- Streamlining housing element review (B2)
- Projected regional population growth differences between the Department of Finance and the Council of Government during consultation with HCD (B4)
- Defining “significant and unforeseen change in circumstance” for the RHNA appeals process (B6)
- Funding for the development of housing elements (B7)

The recommendations of the Subcommittee, along with this report and other relevant materials, will be provided as guidance to the 6th cycle RHNA Subcommittee during discussion of RHNA process policy and methodology. Additionally, in the intervening years prior to the 6th cycle RHNA, SCAG staff will continue collaboration with HCD and our stakeholders on RHNA reform and inform the CEHD Policy Committee and Regional Council as updates become available.

ATTACHMENT:

Matrix of RHNA and Housing Element Reform Topics

Regional Housing Needs Assessment (RHNA) and Housing Element Reform Topic Outlook Matrix

The following identifies matters that were raised as part of the 5th cycle RHNA process, including suggested ideas for potential RHNA or Housing Element reform, SCAG staff’s initial response and/or recommendation, and the recommendations by RHNA and Housing Element Reform Subcommittee with respect to the specific matter. The matrix is separated into three categories: (A) topics that involve a possible “SCAG process refinement”; (B) topics that involve possible “HCD Administrative changes” and (C) topics that involve possible “Legislative changes.” A final category, section D, has been added to identify topics related to RHNA and housing element reform but involve programs and policies outside of state housing law. Some of the recommendations noted below will require further action beyond the SCAG Regional Council, including discussion and possible action by other stakeholders, such as the State Department of Housing and Community Development (HCD), other Council of Governments (COGs), housing advocates, and the California League of Cities, as appropriate. SCAG appreciates that HCD is committed to working with SCAG to maximize opportunities for RHNA and housing element administrative changes, and we look forward to the continuing collaboration with HCD staff.

SCAG staff has prepared this topic matrix to provide a concise summary of the topics discussed with the RHNA and Housing Element Reform Subcommittee (topics not listed in priority order).

A) SCAG Process Refinement

The following are topics that may involve possible changes to the current SCAG RHNA process. It should also be noted that many of these topics are best addressed as part of the 6th cycle RHNA process though SCAG staff recognizes the importance of identifying these issues at this time.

Item No.	RHNA or Housing Element Topic	Suggested Reform (by Third Party or SCAG staff)	Existing Policy/Procedure	Initial Staff Response/Recommendation	Recommendation by the RHNA and Housing Element Reform Subcommittee
A1	RHNA	Procedures to develop overarching principles regarding the local input process should be established. Some suggested reforms include a formula or method to manage local input. The process should be simplified as well. (SCAG Staff; Ojai; Sierra Madre; Calabasas, Oxnard; County of Ventura)	During the 5 th RHNA cycle, local input was accepted by SCAG and used as the basis to develop projected household growth.	Develop a procedure to establish overarching principles and guidelines on how to incorporate local input in the RHNA allocation methodology. The exact principles and guidelines, for example, how to incorporate local input and AB 2158 factors (including, but not limited to jobs-housing balance, proximity to transit, and open space), should be discussed during the 6 th cycle RHNA process by the appointed RHNA Subcommittee. Recommend to be revisited and implemented before 6 th cycle RHNA process beginning in 2018. For continual education for the Regional Council, SCAG will provide regular updates on the RHNA process in between cycles.	Establishing overarching principles for the 6 th RHNA cycle is unnecessary. Incorporate the bottom-up local review process used in most recent RTP/SCS and existing practice of accepting local input as basis of RHNA development. <i>(Recommendation made by Subcommittee on 03/13/14; affirmed by Subcommittee on 03/18/15).</i>
A2	RHNA	SCAG should encourage and facilitate “appropriate” trade and transfer. Make facilitation services available to jurisdictions that elect to conduct a Trade and Transfer process and provide a sample	“Trade and transfer” is allowed by state housing law and SCAG has developed appropriate guidelines (see Trade and Transfer Guidelines).	SCAG staff will engage the Subcommittee on further discussion of this process and will continue to encourage and facilitate the trade and transfer process. SCAG staff is also open to development a sample agreement template for the 6 th cycle RHNA process.	SCAG staff will continue to encourage and facilitate the RHNA trade and transfer process and develop a sample agreement template during the 6 th cycle RHNA process. Language for the trade and transfer policy should be revisited

		agreement template. (County of Ventura; Brea)			during the development of the 6 th cycle RHNA to ensure flexibility for interested parties and to continue consistency with State housing law objectives and laws. <i>(Recommendation made by Subcommittee on 03/13/14; affirmed by Subcommittee on 03/18/15).</i>
A3	RHNA	Identify adequate funding sources for counties to distribute RHNA numbers internally rather than rely on SCAG to conduct that process. (County of Ventura)	Funding sources were available during the RHNA process from the SCAG General Fund to jurisdictions choosing to accept RHNA delegation.	Based on available resources and policy discussions of the Subcommittee and Regional Council, SCAG will continue to make funding available for jurisdictions that accept RHNA delegation.	Include in the Subcommittee’s overall recommendations a statement that SCAG will continue to make funding available for jurisdictions that accept RHNA delegation during the 6 th cycle RHNA process, based on available resources and policy discussions of the Subcommittee, CEHD Policy Committee, and Regional Council. <i>(Recommendation made by Subcommittee on 01/23/14; affirmed by Subcommittee on 03/18/15).</i>
A4	RHNA	A neutral third party should hear RHNA revision request and appeals. (Ojai; Calabasas)	Revision requests and appeals were reviewed and decided by the RHNA Subcommittee/RHNA Appeals Board, which was comprised of SCAG Regional Council and Policy Committee members.	The pros and cons with each approach will be described in a staff report to the Subcommittee for discussion. Recommend to be revisited and implemented during 6 th cycle RHNA process beginning in 2018.	The 6 th cycle RHNA Subcommittee charter will continue to include the option for the appointment of ex-officio external stakeholders to the 6 th Cycle RHNA Subcommittee. <i>(Recommendation made by Subcommittee on 05/29/14; affirmed by Subcommittee on 03/18/15).</i>

A5	RHNA	Utilize teleconference technology to allow for participation from all counties in SCAG to allow for participation of non-Subcommittee members. (County of Ventura)	The RHNA Subcommittee/Appeals Board charter did not make teleconferencing available to the general public for meetings. Videoconferencing was available for most meetings.	There are pros and cons with each approach as well as Brown Act and technology limitations and costs, and will be described in a staff report to the Subcommittee. Recommend to be revisited and implemented during 6 th cycle RHNA process beginning in 2018.	Explore the feasibility of having RHNA Subcommittee meetings webcasted live during the 6th cycle RHNA process, similar to the webcasting technology used for Regional Council meetings. <i>(Recommendation made by Subcommittee on 01/23/14; affirmed by Subcommittee on 03/18/15).</i>
A6	RHNA	Distribute staff responses to a revision request or appeal at least one week prior to the hearing so that adequate time is available to review staff comments. (County of Ventura)	Staff responses to revision requests and appeals were provided prior to the public hearings pursuant to Brown Act (i.e., at least 72 hours prior to hearing).	Staff will continue to meet the legal requirements for public review and will also provide as much additional time as possible accounting for number of responses and staff resources. This applies to both the revision request and appeals processes.	SCAG staff will continue to meet the legal requirements in conducting the revision and appeal processes for public notice, and providing as much time as possible for local jurisdictions to prepare, file and have adequate lead time to gather information and prepare presentations, accounting for the number of revision request and appeal submissions received and staff resources available. <i>(Recommendation made by Subcommittee on 05/29/14; affirmed by Subcommittee on 03/18/15).</i>
A7	RHNA	Identify a preliminary draft RHNA distribution earlier in the process, and provide a formal comment and response system to ensure potential issues with a proposed RHNA distribution are identified and resolved early in the	The opportunity to provide input to the growth projections was made available to all jurisdictions prior to the distribution of the Draft RHNA. Comments provided to staff were responded to and logged in an internal system.	SCAG staff has provided such preliminary information timely to all jurisdictions in the SCAG region. SCAG will continue to do so for the 6 th cycle RHNA process and encourages the participation of all jurisdictions.	SCAG staff will continue to follow the communication protocols established in the current local review and input process and work with the RHNA Subcommittee, CEHD Committee, and Regional Council to ensure full participation in the process. <i>(Recommendation made by Subcommittee on 03/13/14;</i>

		process. (County of Ventura)			affirmed by Subcommittee on 03/18/15).
A8	RHNA	Prior to the next RHNA process, assign technical staff to work with local jurisdictions to develop accurate land use data maps and forecasting models. When necessary, arrange a meeting between local agencies and SCAG managers to resolve issues. (County of Ventura)	SCAG forecast and data staff surveyed local input from all jurisdictions and met with individual jurisdictions on projected household growth and to gather information on local land use. SCAG staff conducted further outreach to jurisdictions that did not provide an initial response to surveys. The iterative process was conducted over the course of two years.	SCAG staff conducted extensive outreach with all jurisdictions and met with them to survey for local input not only for the purpose of development accurate land use maps but also to resolve potential challenges. SCAG will continue to do so for the 6 th cycle RHNA process and encourages the participation of all jurisdictions.	Continue to conduct extensive outreach with all the jurisdictions and meet with them to solicit their input and review and ensure the accuracy of land use maps and resolving potential discrepancies. (Recommendation made by Subcommittee on 03/13/14; affirmed by Subcommittee on 03/18/15).

Item No.	RHNA or Housing Element Topic	Suggested Reform (by Third Party or SCAG staff)	Existing Policy/Procedure	Initial Staff Response/Recommendation	Recommendation by the RHNA and Housing Element Reform Subcommittee
A9	RHNA	Provide a template for submittals and/or examples of submittals that meet SCAG expectations. (County of Ventura)	Although general guidelines were available, specific templates or examples were not published for the revision request or appeals processes. An appeal application that resulted in a granted appeal was provided to a jurisdiction on request.	SCAG staff will provide a sample packet as a guideline for revisions requests and appeals and will provide examples of past applications that resulted in a granted appeal during the preparation of the 6 th cycle RHNA.	In preparation of the 6th cycle RHNA beginning in 2018, SCAG staff will provide a sample packet as a guideline for revision requests and appeals along with examples of past applications that resulted in a granted appeal during the 5 th cycle RHNA update. Additionally, SCAG staff will continue to educate jurisdictions on the difference between revision requests and appeals. <i>(Recommendation made by Subcommittee on 05/29/14; affirmed by Subcommittee on 03/18/15).</i>
A10	RHNA	Direct communications to the Planning Department (or equivalent) or more specifically to the Planning Director or assigned point-of-contact for the RHNA process. (County of Ventura)	Public notices and other mass correspondence were provided via email or mail to Planning Directors, in addition to City Managers/County Administrators and other stakeholders.	SCAG has and will continue to address public notices and other mass correspondence via email or mail to Planning Directors, in addition to City Managers/County Administrators and other stakeholders.	Include in the Subcommittee’s overall recommendations a statement that SCAG staff will continue to notify planning directors, city managers, and other stakeholders of RHNA-related material and meetings, including having a designated point of contact similar to the local input communication protocol established for the 2016-2040 RTP/SCS process. The jurisdiction’s point of contact should be the same individual

					designated for the 2016 RTP/SCS to provide for historical reference and avoid discussion with two separate individuals; in addition, SCAG staff will have a process in place to confirm that the jurisdiction's contact is still there. <i>(Recommendation made by Subcommittee on 01/23/14; affirmed by Subcommittee on 03/18/15).</i>
A11	RHNA	Remove the "110% adjustment" component of the RHNA methodology, which will eventually result in a result in a realignment of affordable housing concentrations across the SCAG region and fails to comport with real estate market realities. (Calabasas)	Government Code Section 65584 (d)(4) states that the objectives of the RHNA is to allocate a lower proportion of housing need by income category to disproportionately affected communities, but does not specify a particular methodology to address the issue. The 110% adjustment toward the county distribution was adopted by the SCAG Regional Council as part of both the 4 th and 5 th cycle methodologies to address the state law requiring the allocation of a lower proportion of housing need by income category to disproportionately affected communities. For jurisdictions with a high concentration of low	Because the RHNA process allows for a COG to develop and adopt its own methodology to address disproportionately affected jurisdictions, staff recommends that this issue be revisited during the development of the 6 th RHNA cycle beginning in 2018. An overall approach should be folded into the future discussion of overarching principles for the 6 th cycle RHNA Plan. SCAG can survey adjustment methodologies from other COGs during the development of the 6 th RHNA cycle methodology to further inform the discussion.	Review different formulas and factors to determine the appropriate methodology to address the projected distribution of very-low and low income housing for overburdened communities during the development of the 6 th cycle RHNA, beginning in 2018. <i>(Recommendation made by Subcommittee on 03/13/14; affirmed by Subcommittee on 03/18/15).</i>

			income households, a 110% adjustment toward the county distribution would result in a lower percentage of low income households compared to the county percentage. For jurisdictions with a low concentration of low income households, a 110% adjustment would result in a higher percentage of low income households compared to the county percentage.		
A12	RHNA	Ensure accuracy of the vacancy credit application. (Calabasas; Colton)	HCD granted a vacancy credit adjustment to its regional housing need determination to address the economic downturn. SCAG applied a vacancy credit to a number of jurisdictions based on its adopted 5 th cycle RHNA methodology and data from the 2010 U.S. Census.	SCAG staff recommends that this issue be revisited during the development of the 6 th RHNA cycle beginning in 2018 if the credit is granted by HCD again for the 6 th RHNA cycle. Any particular vacancy credit is dependent on market conditions at the time.	The accuracy of vacancy credit application will be addressed during the 6 th cycle RHNA process, beginning in 2018, if the credit is granted again for future cycles. <i>(Recommendation made by Subcommittee on 03/13/14; affirmed by Subcommittee on 03/18/15).</i>

B) HCD Administrative Changes

The following are topics that may involve possible administrative changes by HCD and therefore, will require HCD’s approval for implementation. It is SCAG staff’s intent to coordinate and work with HCD staff on resolving these matters and have them participate in Subcommittee meetings when these topics are discussed. SCAG appreciates that HCD is committed to working with SCAG to maximize opportunities for RHNA and housing element administrative changes, and we look forward to continuing collaboration with HCD staff.

Item No.	RHNA or Housing Element Topic	Suggested Reform (by Third Party or SCAG staff)	Existing Policy/Procedure	Staff Proposal for Discussion with HCD	Recommendation by the RHNA and Housing Element Reform Subcommittee
B1	Housing Element	There should be a range of default densities established for jurisdictions to determine appropriate densities for affordable housing units. Circumstances such as mixed use projects should be considered. (Ontario; Ojai; Brea)	A jurisdiction can choose to use a default density instead of preparing its own analysis to determine unit affordability. Most jurisdictions in the SCAG region have a default density of 30 units per acre. Jurisdictions with less than 25,000 population or defined as “suburban” in state housing law have a default density of 20 units per acre.	<p>SCAG staff recommends that HCD consider a range for default density rather than a single number, which will provide flexibility for local jurisdictions.</p> <p>Staff also recommends working with HCD to establish a separate default density range for mixed-use projects.</p> <p>HCD Response: HCD is generally supportive but clarified that jurisdictions are not required to use the default density in housing elements and can instead provide an analysis of affordability. Potential change regarding optional default density would require legislative change.</p>	<p>SCAG staff will continue to facilitate discussion between HCD and jurisdictions to address default density options when determining appropriate sites for accommodating low and very-low income households. <i>(Recommendation made by Subcommittee on 09/29/14; affirmed by Subcommittee on 03/18/15).</i></p>

Item No.	RHNA or Housing Element Topic	Suggested Reform (by Third Party or SCAG staff)	Existing Policy/Procedure	Staff Proposal for Discussion with HCD	Recommendation by the RHNA and Housing Element Reform Subcommittee
B2	Housing Element	HCD should formalize the streamlining review policy that was applied during the 5 th cycle regarding existing housing needs data. The streamline review allowed for local jurisdictions to meet the existing housing needs data requirement in its housing element if they used data provided by the COG which was based on the existing housing needs data listing as described in state housing law and pre-approved by HCD. (SCAG staff)	As part of the streamlining review process for the 5 th housing element cycle, HCD pre-approved the use of SCAG’s existing housing need data set, which meets existing housing need data requirements in the preparation of local housing element updates. SCAG voluntarily made this data available on-line for local jurisdictions in a user friendly and interactive format.	<p>HCD should consider formalizing the streamlining review policy for existing housing needs data used in the 5th cycle that allowed COGs such as SCAG to develop pre-approved data sets for use by jurisdictions in developing their local housing element update.</p> <p>HCD response: HCD is in support of providing more efficient element update and review methods. Stakeholder input will be sought in formalizing policy. Housing advocates have expressed some concerns with streamline reviews and shorter timeframes to comment to jurisdiction and HCD. More time is needed for HCD and stakeholders to evaluate streamline results and jurisdiction element implementation and compliance issues. Some discussions may get underway around mid-2014.</p>	<p>Recommend that HCD consider formalizing the streamlining review policy for existing housing needs data (similar to the process used after completion the 5th cycle RHNA) that allowed COGs such as SCAG to develop pre-approved data sets for use by jurisdictions in development the existing housing needs portion of the local housing element update.</p> <p><i>(Recommendation made by Subcommittee on 09/29/14; affirmed by Subcommittee on 03/18/15).</i></p>

B3	RHNA	Projected growth from Tribal lands should be excluded from jurisdictional RHNA allocation. (Coachella Valley Association of Governments)	The 4 th RHNA cycle regional allocation included growth on Indian Tribal lands; the 5 th RHNA cycle regional allocation excluded growth on Tribal lands, per determination by HCD.	<p>Tribal lands are sovereign nations and jurisdictions do not have land use authority over Tribal lands. Accommodation or exclusion of future housing need generated by Tribal lands is not currently specified in state housing law and is subject to HCD determination. A formal HCD policy specifying exclusion of projected growth on Tribal Lands is recommended.</p> <p>HCD response: HCD agreed with the assessment that Tribal lands are sovereign nations and that jurisdictions do not have land use authority over those lands. HCD expressed general agreement with the staff recommendation..</p>	Continue dialogue and seek official confirmation with HCD on the issue of exclusion of Tribal land growth from regional RHNA allocations. <i>(Recommendation made by Subcommittee on 01/23/14; affirmed by Subcommittee on 03/18/15).</i>
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Item No.	RHNA or Housing Element Topic	Suggested Reform (by Third Party or SCAG staff)	Existing Policy/Procedure	Staff Proposal for Discussion with HCD	Recommendation by the RHNA and Housing Element Reform Subcommittee
B4	RHNA	The 3% allowable difference between the DOF and COG population projection during the HCD and COG consultation process should be applied to the total population rather than the growth. (SCAG staff)	State housing law does not define whether the 3% allowable difference between the COG regional projection forecast and DOF projection applies to growth or total.	<p>SCAG staff continues to apply the 3% allowable difference to the total population rather than to the growth.</p> <p>HCD response: HCD agreed with SCAG staff assessment that a single threshold would be adequate and noted that a technical amendment could potentially be included in 2014 legislation.</p>	Continue dialogue and collaborate with HCD and staff of the appropriate committee of the State Legislature to include in a future Omnibus Bill a technical correction to the existing RHNA law with respect to regional population growth. SCAG recommends that the 3% allowable difference in population projections during the regional determination process be applied only to the total population. <i>(Recommendation made by</i>

					Subcommittee on 01/23/14; affirmed as amended by Subcommittee on 03/18/15).
B5	RHNA	General Plan updates in progress should be considered during the local input process to SCAG as well as in the final RHNA determination. (Oxnard)	SCAG continued to accept local input from jurisdictions on projected household growth until the adoption of the final RHNA Methodology. The 5 th cycle RHNA Methodology was adopted 11 months prior to the adoption of the Final RHNA allocation Plan.	A jurisdiction can coordinate a general plan update with the local input process for developing the SCAG RHNA projections, but the RHNA process must have a determined cutoff date for local input in order to consistently apply the final RHNA Methodology to the draft RHNA allocation for all jurisdictions. SCAG staff will facilitate a discussion by the Subcommittee regarding the timeline for submission of local data.	Ensure that jurisdictions are aware of data submission timelines during the development of the 6 th cycle RHNA so that circumstances such as general plan updates are incorporated into local input as needed. (Recommendation made by Subcommittee on 03/13/14; affirmed by Subcommittee on 03/18/15).
B6	RHNA	The term “change in circumstance” should be defined so as to better understand this as a basis for an appeal to the draft RHNA allocation. (SCAG staff)	State housing law does not provide a definition of what situation or challenge would qualify as a “change in circumstance.”	SCAG staff proposes that affected jurisdictions work with COGs in a bottom-up process to develop proposed examples of the term “change in circumstance” and engage HCD in providing a clear definition and examples of the term. HCD response: HCD expressed interest in working with COGs and local jurisdictions in developing a survey to develop examples on what would constitute a change in circumstance and how housing demand could potentially be impacted.	SCAG staff will share the information obtained from recent survey on “significant and unforeseen change in circumstances” affecting a jurisdiction’s draft RHNA allocation with the HCD and other MPOs so that HCD may in turn develop possible guidance on the matter. (Recommendation made by Subcommittee on 05/29/14; affirmed as amended by Subcommittee on 03/18/15).

Item No.	RHNA or Housing Element Topic	Suggested Reform (by Third Party or SCAG staff)	Existing Policy/Procedure	Staff Proposal for Discussion with HCD	Recommendation by the RHNA and Housing Element Reform Subcommittee
B7	Housing Element	There should be state funding for the development of RHNA and housing elements since they are statewide mandates for jurisdictions. (Oxnard)	No specific state funding is available for jurisdictions to update local housing elements.	State law provides that SCAG can set fees for the development of the RHNA. SCAG charges its non-member jurisdictions to develop RHNA, but does not charge member jurisdictions given that SCAG’s work on RHNA development is funded primarily through the SCAG General Fund which is comprised largely of SCAG member dues. For housing element related costs, SCAG recommends that direct funding to jurisdictions from the state be discussed by the Subcommittee.	SCAG staff will continue the dialogue with HCD and other State agencies to find opportunities for State-level funding for jurisdictions to assist in the development of housing elements. Moreover, SCAG will continue to assist its local jurisdictions to obtain Cap-and-Trade funding to support Sustainable Communities Strategy (SCS) implementation, including planning for and supplying affordable housing. <i>(Recommendation made by Subcommittee on 09/29/14; affirmed by Subcommittee on 03/18/15).</i>
B8	Housing Element	The housing element zoning implementation timeframe is unrealistic and there should be a hardship process for more time with demonstrated progress. (Oxnard)	Zoning changes corresponding to housing element updates must be completed in a specific time frame, (generally three years after a housing element is adopted).	Staff will relay individual concerns regarding the zoning implementation timeframe to HCD. HCD response: Changes regarding zoning implementation timeframes and extensions cannot be addressed administratively and would require legislative change.	SCAG staff will continue to provide information to jurisdictions on the RHNA process and housing element update timelines and facilitate discussion with HCD for jurisdictions that need additional time for housing element implementation. <i>(Recommendation made by Subcommittee on 09/29/14; affirmed by Subcommittee on 03/18/15).</i>
B9	RHNA/Housing Element	Reflect the percentage requirements within an inclusionary ordinance as a credit to reduce the RHNA allocation for a jurisdiction or count them as units satisfying	Currently SCAG does not apply a RHNA allocation credit to jurisdictions with inclusionary zoning ordinances. Jurisdictions may apply inclusionary zoning ordinances	Jurisdictions may currently apply inclusionary zoning ordinances toward satisfying their RHNA need once a project is approved, permitted, or constructed. In regard to a RHNA allocation credit, the allocation represents planning for	Facilitate discussions as necessary with the HCD to ensure that inclusionary zoning ordinances can continue to be accounted for in updates of local housing elements to meet assigned RHNA allocation.

		the RHNA, whether or not the units are built. (Brea; County of Ventura)	towards their RHNA allocation in their respective housing element by either an analysis of appropriate zoning or a site analyses for pending, approved, permitted or constructed development.	future housing need while an inclusionary zoning ordinance is a requirement on the construction of housing units. Applying the credit during the development of the RHNA allocation places a high level of uncertainty since the application of inclusionary zoning is linked to specified zoning, development, and construction.	Continue to support that HCD allow for inclusionary zoning to be counted toward meeting a jurisdiction’s future housing needs in its housing element. <i>(Recommendations made by Subcommittee on 03/13/14 and 09/29/14; affirmed by Subcommittee on 03/18/15).</i>
B10	Housing Element	Parcels zoned as mixed-use should count toward accommodation of the RHNA allocation. (Calabasas)	Jurisdictions may count planned units designated in mixed-use areas toward their RHNA allocation provided that they provide an analysis of unit affordability for the appropriate income group.	SCAG will continue working with HCD to ensure that units designated in mixed-use areas can be counted in housing elements toward meeting a jurisdiction’s RHNA allocation.	SCAG staff will continue to facilitate discussion between HCD and jurisdictions to address default density options when determining appropriate sites for accommodating low and very-low income households. <i>(Recommendation made by Subcommittee on 09/29/14; affirmed by Subcommittee on 03/18/15).</i>

Item No.	RHNA or Housing Element Topic	Suggested Reform (by Third Party or SCAG staff)	Existing Policy/Procedure	Staff Proposal for Discussion with HCD	Recommendation by the RHNA and Housing Element Reform Subcommittee
B11	Housing Element	Currently during housing element review, transitional and supportive housing is treated as typical single-family or multi-family housing. Transitional and supportive housing should be treated under the same requirements as a residential care facility, group home, or boarding home, since transitional/supportive	Government Code Section 65583(a)(5) requires that housing elements demonstrate that transitional housing and supportive housing are considered a residential use and subject to only those restrictions that apply to other residential dwellings of the same type in the same zone.	Transitional and supportive housing provide social and other services, often in institutional settings, similar to residential care facilities or boarding homes. Because they function differently from typical single- or multi-family housing units and often provide on-site social services, there may be justification for subjecting them to different requirements. SCAG staff will raise this topic with HCD.	SCAG staff recommends that State housing law remain unchanged in regard to transitional and supportive housing planning requirements, and for SCAG staff to facilitate discussions between HCD and jurisdictions in need of housing element assistance. <i>(Recommendation made by Subcommittee on 09/29/14; affirmed by Subcommittee on 03/18/15).</i>

		housing does not necessarily function in the same way as other traditional residential uses, for example when social services are being provided on-site(Consultant)			
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C) Legislative Changes

The following are topics that may involve possible legislative proposals which, by their nature, will require input from various parties beyond HCD. Stakeholders include SCAG’s Legislative, Communications and Membership Committee (LCMC), HCD and other interested parties such as the League of California Cities, housing advocates, and other COGs/MPOs, as appropriate. Legislative changes require LCMC review before Regional Council action and require legislation sponsorship. It is SCAG staff’s intent to coordinate and work with HCD staff on resolving the following topics and have them participate in Subcommittee meetings when these matters are discussed. SCAG appreciates that HCD is committed to working with SCAG to maximize opportunities for RHNA and housing element administrative changes, and we look forward to the continuing collaboration with HCD staff in this regard. Legislative changes are the last resort if the identified challenges cannot be addressed through HCD administrative changes.

Item No.	RHNA or Housing Element Topic	Suggested Reform (by Third Party or SCAG staff)	Existing Policy/Procedure	Initial Staff Response/Recommendation	Recommendation by the RHNA and Housing Element Reform Subcommittee
C1	RHNA	Consolidate the revision and appeal processes into one process. (Association of California Cities – Orange County)	The revision and appeal process timelines are described in state housing law as two separate processes.	Since the separate revision request and appeals processes allow a jurisdiction multiple avenues to request for a review of their respective draft RHNA allocation, it is likely in the best interests of local jurisdictions to keep as separate the revision request and appeals processes.	SCAG staff will continue to follow the separate revision request and appeal processes currently outlined in the state housing law. <i>(Recommendation made by Subcommittee on 05/29/14; affirmed by Subcommittee on 03/18/15).</i>
C2	Housing Element	The housing element development timeframe is unrealistic and there should be a hardship process for more time with demonstrated progress. (Oxnard; County of Riverside)	Housing element updates must be completed in a specific time frame, as outlined in state housing law (generally, 12 months after the COG’s adoption of the Final RHNA plan).	Regarding the housing element update timeframe, with the most recent streamlined review process made available by HCD, SCAG staff believes that the 12 month housing element update timeframe is workable.	SCAG staff will continue to provide information to jurisdictions on the RHNA process and housing element update timelines and facilitate discussion with HCD for jurisdictions that need additional time for housing element implementation. <i>(Recommendation made by Subcommittee on 09/29/14; affirmed by Subcommittee on 03/18/15).</i>

C4	Housing Element	Cities with less than 25,000 should have more flexibility for the application of default densities in their housing elements than larger cities. (Ojai)	Cities with a population of less than 25,000 have lower default densities than larger cities. Most jurisdictions in the SCAG region have a default density of 30 units per acre. Jurisdictions with less than 25,000 population or defined as "suburban" in state housing law have a default density of 20 units per acre.	SCAG staff will facilitate a discussion with HCD to allow for a default density range when determining appropriate densities for accommodating low and very low income households. In addition, staff will seek for clarification regarding AB 745, which would allow local jurisdictions to request that council of governments adjust the default densities under state law if they are not consistent with local jurisdiction's existing density.	SCAG staff will continue to facilitate discussion between HCD and jurisdictions to address default density options when determining appropriate sites for accommodating low and very-low income households. <i>(Recommendation made by Subcommittee on 09/29/14; affirmed by Subcommittee on 03/18/15).</i>
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Item No.	RHNA or Housing Element Topic	Suggested Reform (by Third Party or SCAG staff)	Existing Policy/Procedure	Initial Staff Response/Recommendation	Recommendation by the RHNA and Housing Element Reform Subcommittee
C5	Housing Element	Allow cities with a population of under 100,000 within the Counties of San Bernardino and Riverside to be considered "suburban" for purposes of	Cities with a population of less than 25,000 have lower default densities than larger cities. Most jurisdictions in the SCAG region have a default density of 30 units per	SCAG staff will facilitate a discussion with HCD for potential legislative change to specify a default density range when determining appropriate densities for accommodating low and very low income households.	SCAG staff will continue to facilitate discussion between HCD and jurisdictions to address default density options when determining appropriate sites for accommodating low and very-low income households. <i>(Recommendation made by Subcommittee on 09/29/14;</i>

		default density. (Colton)	acre. Jurisdictions with less than 25,000 population or defined as “suburban” in state housing law have a default density of 20 units per acre.		affirmed by Subcommittee on 03/18/15).
C6	Housing Element	When reviewing the housing element of smaller jurisdictions, HCD should consider compatibility of the proposed zoning and planning with community design regarding building height, view protection, and development density unique to smaller jurisdictions. Affordable overlays and inclusionary programs should be the preference of HCD. (Ojai; Oxnard)	State housing law does not take into account housing compatibility in a housing element with community design regarding building height, view protection, and development intensity.	Legislative change would be necessary to specify a range of default densities for different types of uses and other considerations indicated in a housing element regarding compatibility with surrounding uses. A discussion could occur between HCD and the Subcommittee regarding community design in housing element review. HCD allows affordable housing overlays to be developed. State law requires analysis of all development standards for potential constraints to residential development regardless of density.	SCAG staff will facilitate discussion between HCD and jurisdictions regarding community design in housing element review and to continue to allow for jurisdictions to use tools such as inclusionary zoning and affordable housing overlays to meet their respective future housing need. (Recommendation made by Subcommittee on 09/29/14; affirmed by Subcommittee on 03/18/15).

Item No.	RHNA or Housing Element Topic	Suggested Reform (by Third Party or SCAG staff)	Existing Policy/Procedure	Initial Staff Response/Recommendation	Recommendation by the RHNA and Housing Element Reform Subcommittee
C7	Housing Element	California Environmental Quality Act (CEQA) exemptions should be granted for infill projects that are designated to meet housing need in the housing element (San Clemente).	State law requires that projects not categorically exempt from CEQA must go through the CEQA review process. However, Senate Bill (SB) 226 (signed by the Governor October 2011) and SB 743 (September 2013) provide opportunities for CEQA exemption and streamlining. The purpose of SB 226 is to streamline the environmental review process for eligible infill projects, and is implemented through State CEQA Guideline Section 15183.3 (Streamlining for	<p>Local jurisdictions can currently avail themselves of CEQA streamlining provisions set forth through SB 226 (CEQA Guideline Section 15183.3). See http://opr.ca.gov/s_sb226.php</p> <p>Implementation of SB 743 by the State OPR is expected in 2014. For more information, see http://www.opr.ca.gov/s_transitorienteddevelopmentsb743.php</p> <p>SCAG staff has provided information on CEQA streamlining to our policy committees (of which the RHNA subcommittee are also members) and stakeholders, and will continue to do so as additional information becomes available.</p> <p>SCAG staff suggests that this topic continue to be discussed with SCAG committees and subcommittees as part of on-going CEQA modernization efforts.</p>	<p>SCAG will continue to provide information on CEQA streamlining to SCAG Policy Committees and stakeholders as additional information becomes available, and continue to discuss the topic as part of on-going CEQA modernization efforts.</p> <p><i>(Recommendation made by Subcommittee on 09/29/14; affirmed by Subcommittee on 03/18/15).</i></p>

			<p>Infill Projects). SB 743 provides opportunities for CEQA exemption and streamlining for projects meeting certain criteria relating to specific plans, infill and transit-oriented development. The State Office of Planning and Research (OPR) is currently working on implementation of SB 743.</p>		
C8	RHNA	<p>Clarify state housing law to specifically address how housing needs should be allocated to jurisdictions with a disproportionately high share of households in the low income categories (Colton)</p>	<p>Government Code Section 65584 (d)(4) states that the objectives of the RHNA is to allocate a lower proportion of housing need by income category to disproportionately affected communities, but does not specify a particular methodology to address the issue. The RHNA process allows a COG such as SCAG to adopt its own</p>	<p>Because SCAG can develop its own methodology to address disproportionately affected jurisdictions, staff recommends that this issue be revisited during the development of the 6th RHNA cycle in 2018. (See also Item No. A11).</p>	<p>Review different formulas and factors to determine the appropriate methodology to address the projected distribution of very-low and low income housing for overburdened communities during the development of the 6th cycle RHNA, beginning in 2018. <i>(Recommendation made by Subcommittee on 03/13/14; affirmed by Subcommittee on 03/18/15).</i></p>

			methodology, including how to address disproportionately affected communities. For the 5 th RHNA cycle, SCAG applied a “110% adjustment” to address this issue.		
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Local Sustainable Development and Looking Ahead

The following are topics that are related to RHNA and housing element reform but involve programs and policies outside of state housing law. These topics are included as part of the matrix so that they may be integrated into the overall discussion by the Subcommittee.

- Suggestions from the RHNA and Housing Element Reform Subcommittee
- Current SCAG Projects
 - Sustainability Grant Program/Call for Proposals
- CEQA Streamlining/SB226
- Legislation monitoring
 - CEQA Reform
- Grants
 - HCD NOFA notification
 - SCG

Item No.	RHNA or Housing Element Topic	Suggested Reform (by Third Party or SCAG staff)	Existing Policy/Procedure	Initial Staff Response/Recommendation	Recommendation by the RHNA and Housing Element Reform Subcommittee
D1	Housing Element	Funding opportunities and other preferences should be available to jurisdictions with compliant housing elements. (Ojai)	Jurisdictions with compliant 4 th cycle housing elements have access to 5 th cycle streamlined review and are prioritized for various	SCAG will coordinate with HCD in an effort to ensure that jurisdictions with compliant housing element will continue to receive streamlined review and funding opportunities as available.	SCAG will continue to coordinate with HCD in an effort to ensure that jurisdictions with compliant housing elements continue to receive streamlined review and funding

			available grants and funding.		opportunities as available. Moreover, SCAG will work with the State and our member jurisdictions and stakeholders as part of the State's Affordable Housing and Sustainable Communities (AHSC) program and identify additional funding opportunities for jurisdictions that build and preserve affordable housing. SCAG will also continue its efforts in facilitating between HCD and local jurisdictions to ensure housing element compliance. . <i>(Recommendation made by Subcommittee on 09/29/14; affirmed by Subcommittee on 03/18/15).</i>
D2	Housing Element	Provide funding opportunities for all new very low and low income units built with affordable housing covenants, similar to the Parks-related housing grants provided under Proposition 1A. (Brea)	HCD currently provides funding for parks-related programs to jurisdictions that build very low and income units. No grants are currently available relating to affordable housing covenants.	SCAG will encourage the State to develop and identify more funding opportunities for jurisdictions that build and preserve affordable housing.	SCAG will continue to coordinate with HCD in an effort to ensure that jurisdictions with compliant housing elements continue to receive streamlined review and funding opportunities as available. Moreover, SCAG will work with the State and our member jurisdictions and stakeholders as part of the State's Affordable Housing and Sustainable Communities (AHSC) program and identify additional funding opportunities for jurisdictions that build and preserve affordable housing. SCAG will also continue its efforts in facilitating between HCD and local jurisdictions to ensure

					housing element compliance. . <i>(Recommendation made by Subcommittee on 09/29/14; affirmed by Subcommittee on 03/18/15).</i>
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NO. 568
SOUTHERN CALIFORNIA ASSOCIATION OF GOVERNMENTS
REGIONAL COUNCIL
MINUTES OF THE MEETING
THURSDAY, APRIL 2, 2015

THE FOLLOWING MINUTES ARE A SUMMARY OF ACTIONS TAKEN BY THE REGIONAL COUNCIL. A VIDEO RECORDING OF THE ACTUAL MEETING IS AVAILABLE ON THE SCAG WEBSITE AT: www.scag.ca.gov/scagtv/index.htm

The Regional Council (RC) of the Southern California Association of Governments (SCAG) held its meeting at the SCAG Los Angeles office. There was a quorum.

Members Present

Hon. Carl Morehouse, President	<i>San Buenaventura</i>	District 47
Hon. Cheryl Viegas-Walker, 1 st Vice President	<i>El Centro</i>	District 1
Hon. Michele Martinez, 2 nd Vice President	<i>Santa Ana</i>	District 16
Hon. Greg Pettis, Immediate Past President	<i>Cathedral City</i>	District 2
Hon. Michelle Steel		Orange County
Hon. Jack Terrazas		Imperial County
Hon. Chuck Washington		Riverside County
Hon. Jim Katapodis		OCTA
Hon. Alan Wapner	<i>Ontario</i>	SANBAG
Hon. Keith Millhouse	<i>Moorpark</i>	VCTC
Hon. Jan Harnik		RCTC
Hon. Jim Hyatt	<i>Calimesa</i>	District 3
Hon. Clint Lorimore	<i>Eastvale</i>	District 4
Hon. Frank Navarro	<i>Colton</i>	District 6
Hon. Larry McCallon	<i>Highland</i>	District 7
Hon. Deborah Robertson	<i>Rialto</i>	District 8
Hon. Ray Marquez	<i>Chino Hills</i>	District 10
Hon. Bill Jahn	<i>Big Bear Lake</i>	District 11
Hon. Mike Munzing	<i>Aliso Viejo</i>	District 12
Hon. Barbara Kogerman	<i>Laguna Hills</i>	District 13
Hon. Steven Choi	<i>Irvine</i>	District 14
Hon. John Nielsen	<i>Tustin</i>	District 17
Hon. Kris Murray	<i>Anaheim</i>	District 19
Hon. Art Brown	<i>Buena Park</i>	District 21
Hon. Marty Simonoff	<i>Brea</i>	District 22



Members Present – continued

Hon. Victor Manalo	<i>Artesia</i>	District 23
Hon. Gene Daniels	<i>Paramount</i>	District 24
Hon. Sean Ashton	<i>Downey</i>	District 25
Hon. Ali Saleh	<i>Bell</i>	District 27
Hon. Dan Medina	<i>Gardena</i>	District 28
Hon. Rex Richardson	<i>Long Beach</i>	District 29
Hon. Lena Gonzalez	<i>Los Angeles</i>	District 30
Hon. Steve De Ruse	<i>La Mirada</i>	District 31
Hon. Barbara Messina	<i>Alhambra</i>	District 34
Hon. Margaret E. Finlay	<i>Duarte</i>	District 35
Hon. Jonathan Curtis	<i>La Cañada/Flintridge</i>	District 36
Hon. Carol Herrera	<i>Diamond Bar</i>	District 37
Hon. Sam Pedroza	<i>Claremont</i>	District 38
Hon. James Gazeley	<i>Lomita</i>	District 39
Hon. Judy Mitchell	<i>Rolling Hills Estates</i>	District 40
Hon. Pam O'Connor	<i>Santa Monica</i>	District 41
Hon. Jess Talamantes	<i>Burbank</i>	District 42
Hon. Steven Hofbauer	<i>Palmdale</i>	District 43
Hon. Carmen Ramirez	<i>Oxnard</i>	District 45
Hon. Felipe Fuentes	<i>Los Angeles</i>	District 54
Hon. Karen Spiegel	<i>Corona</i>	District 63
Hon. Michael Wilson	<i>Indio</i>	District 66
Hon. Dante Acosta	<i>Santa Clarita</i>	District 67
Hon. Rusty Bailey	<i>Riverside</i>	District 68
Hon. Julio Rodriguez	<i>Perris</i>	District 69
Hon. Felipe Fuentes	<i>Los Angeles</i>	District 54
Hon. Ross Chun	<i>Aliso Viejo</i>	TCA

Members Not Present

Hon. Michael D. Antonovich		Los Angeles County
Hon. Mark Ridley-Thomas		Los Angeles County
Hon. Linda Parks		Ventura County
Hon. Curt Hagman		San Bernardino County
Hon. Randon Lane	<i>Murrieta</i>	District 5
Hon. Paul Eaton	<i>Montclair</i>	District 9
Hon. Steve Nagel	<i>Fountain Valley</i>	District 15
Hon. Steve Hwangbo	<i>La Palma</i>	District 18
Hon. Tri Ta	<i>Westminster</i>	District 20
Hon. José Luis Solache	<i>Lynwood</i>	District 26



Members Not Present - continued

Hon. Margaret Clark	<i>Rosemead</i>	District 32
Hon. Gene Murabito	<i>Glendora</i>	District 33
Hon. John Sibert	<i>Malibu</i>	District 44
Hon. Glen Becerra	<i>Simi Valley</i>	District 46
Hon. Gilbert Cedillo	<i>Los Angeles</i>	District 48
Hon. Paul Krekorian	<i>Los Angeles</i>	District 49
Hon. Bob Blumenfield	<i>Los Angeles</i>	District 50
Hon. Tom LaBonge	<i>Los Angeles</i>	District 51
Hon. Paul Koretz	<i>Los Angeles</i>	District 52
Hon. Nury Martinez	<i>Los Angeles</i>	District 53
Hon. Bernard C. Parks	<i>Los Angeles</i>	District 55
Hon. Curren D. Price, Jr.	<i>Los Angeles</i>	District 56
Hon. Herb Wesson, Jr.	<i>Los Angeles</i>	District 57
Hon. Mike Bonin	<i>Los Angeles</i>	District 58
Hon. Mitchell Englander	<i>Los Angeles</i>	District 59
Hon. Mitch O'Farrell	<i>Los Angeles</i>	District 60
Hon. José Huizar	<i>Los Angeles</i>	District 61
Hon. Joe Buscaino	<i>Los Angeles</i>	District 62
Hon. Barbara Delgleize	<i>Huntington Beach</i>	District 64
Hon. Ryan McEachron	<i>Victorville</i>	District 65
Hon. Andrew Masiel, Sr.	<i>Pechanga Band of Luiseño Indians</i>	Tribal Government Rep.
Mr. Randall Lewis	<i>Lewis Group of Companies</i>	Ex-Officio
Hon. Eric Garcetti	<i>Los Angeles</i>	(At-Large)

Staff Present

Hasan Ikhata, Executive Director
 Sharon Neely, Chief Deputy Executive Director
 Joe Silvey, General Counsel
 Joann Africa, Chief Counsel
 Debbie Dillon, Deputy Executive Director, Administration
 Basil Panas, Chief Financial Officer
 Catherine Kirschbaum, Chief Information Officer
 Rich Macias, Director, Transportation Planning
 Huasha Liu, Director, Land Use and Environmental Planning
 Darin Chidsey, Director, Strategy, Policy and Public Affairs
 Lillian Harris-Neal, Clerk of the Board
 Tess Rey-Chaput, Office of Regional Council Support

CALL TO ORDER AND PLEDGE OF ALLEGIANCE

President Carl Morehouse called the meeting to order at 12:40 p.m. Councilmember Bill Jahn, City of Big Bear Lake, District 11, led the Pledge of Allegiance.



PUBLIC COMMENT PERIOD

There was no public comment received.

REVIEW AND PRIORITIZE AGENDA ITEMS

There was no reprioritization of the agenda.

EXECUTIVE DIRECTOR'S REPORT**Recognition of Outgoing Metro Chief Executive Officer, Art Leahy**

Hasan Ikhtrata, Executive Director, announced the retirement of Metro Executive Director, Art Leahy, and congratulated him on his new appointment as Metrolink's Chief Executive Officer. Mr. Ikhtrata introduced the following who all personally expressed appreciation and congratulations to Mr. Leahy: SANBAG Executive Director, Ray Wolfe; ICTC Executive Director, Mark Baza; and VCTC Executive Director, Darren Kettle. Mr. Leahy made remarks. On behalf of SCAG and the Regional Council, President Morehouse presented Mr. Leahy with a token of appreciation.

SCAG's 50th Anniversary Gala Celebration

Mr. Ikhtrata announced SCAG's Gala Celebration to be held on May 7, 2015 to commemorate the agency's 50th Anniversary and celebrate its past, present and future. He asked the Regional Councilmembers to assist with outreach efforts and to invite their colleagues and city managers to attend the General Assembly.

Cap-and-Trade Funding Update

Mr. Ikhtrata reported that twelve (12) out of 54 concept proposals from the SCAG region were invited to submit full applications as part of the Affordable Housing Sustainable Communities (AHSC) Program administered by the Strategic Growth Council. This represents 18% of the region's share. He stated that President Morehouse sent a letter to SGC Chair, Ken Alex, and requested reconsideration. Although the request was denied, Mr. Ikhtrata stated that SCAG staff will make every effort to ensure that the invited projects obtain AHSC funding while exploring a legislative approach to the program for the future.

PRESIDENT'S REPORT

President Morehouse reported that members of the Regional Council, along with the Aviation Technical Advisory Committee (ATAC), met with the Naval Air Facility (NAF) Air Show in El Centro on March 13 – 15, 2015. He stated that the air show is the single, largest one-day event in Imperial County with close to 35,000 attendees.



New Members

President Morehouse congratulated and announced the following new members and committee appointments:

New Regional Councilmembers

Hon. Victor Manalo, Artesia, District 23
Hon. Sean Ashton, Downey, District 25
Hon. Chuck Washington, Temecula, Riverside County
Hon. Randon Lane, Murrieta, District 5 (effective May 2015)
Hon. Tim Spohn, Industry, District 37 (effective June 2015)

Re-elected Regional Councilmembers

Hon. Larry McCallon, Highland, District 7
Hon. Paul Eaton, Montclair, District 9
Hon. Bill Jahn, Big Bear Lake, District 11
Hon. Margaret Finlay, Duarte, District 35
Hon. Gene Murabito, Glendora, District 33
Hon. Jim Gazeley, Lomita, District 39
Hon. Pam O'Connor, Santa Monica, District 41
Hon. Karen Spiegel, Corona, District 63
Hon. Ryan McEachron, Victorville, District 65

Appointments to the Transportation Committee (TC)

Hon. Carol Moore, Laguna Woods, OCCOG
Hon. Dave Harrington, Aliso Viejo, OCCOG
Hon. Severo Lara, Ojai, VCCOG

Appointment to the Economic and Environmental Committee (EEC)

Hon. Shari Horne, Laguna Woods, OCCOG

Appointments to Community, Economic and Human Development (CEHD) Committee

Hon. Barbara Delgleize, Huntington Beach, District 44
Hon. Wendy Bucknum, Mission Viejo, OCCOG
Hon. Kerry Ferguson, San Juan Capistrano, OCCOG

Business Update

There was no report provided.

Air Resources Board – Update

As an ARB Board Member, representing the South Coast Air Quality Management District (SCAQMD), Councilmember Judy Mitchell, Rolling Hills Estates, District 40, emphasized that ARB does not control the funding from the Strategic Growth Council. She also reported on the following: ARB to release the



discussion draft for the Sustainable Freight Strategy; the Alternative Diesel Fuel Regulations; latest cap-and-trade auction revenues; and announced the opening of a new hydrogen fueling station in Diamond Bar where a credit card transaction will be honored.

California Road Charge Technical Advisory Committee

Councilmember Pam O'Connor, Santa Monica, District 41, reported that the California Road Charge Technical Advisory Committee was established in 2014 by Senate Bill 1077 that created the California Road Usage Charge Pilot Program and tasked the Chair of the Commission, in consultation with the California State Transportation Agency (CalSTA), to convene a fifteen-member Technical Advisory Committee (TAC) where Councilmember O'Connor is the Regional Transportation Agency Representative. She stated that the TAC will guide the development and evaluation of a pilot program to assess the potential for a mileage-based revenue collection for California's roads and highways as an alternative to the gas tax system.

Electronic Voting System

President Morehouse reminded the members of SCAG's electronic voting system process that requires members to vote on the communicator keypad using their individualized pre-coded identifying smartcard. The electronically-recorded votes will indicate how each member voted and will be a part of the official record of the Regional Council minutes of the meeting.

COMMITTEE REPORTS/ACTION ITEMS

Executive/Administration Committee (EAC) Report

1. Proposed Memorandum of Agreement (MOA) between Southern California Association of Governments (SCAG); Metropolitan Transportation Commission (MTC); Sacramento Council of Governments (SACOG); and San Diego Association of Governments (SANDAG)

President Morehouse announced that Item No. 1 will be pulled pending negotiations with the agencies and will be brought back by staff at a later date.

2. Resolution No. 15-568-1 Accepting Grant Award for the California Energy Commission (CEC) Alternative and Renewable Fuels and Vehicle Technology Program

President Morehouse introduced the item and Hasan Ikhrata, Executive Director, provided background information.

Supervisor Michele Steel, Orange County, expressed concerns and cautioned the members regarding the proposed resolution that may lead to legislation to potentially force low-income apartment or duplex owners to install PEVs which costs may be passed on to the renters.



A MOTION was made (Jahn) to approve Resolution No. 15-568-1, authorizing SCAG to accept the CEC grant funds to support the Multi-Unit Dwelling (MUD) Plug-In Electric Vehicle (PEV) Readiness Strategies. Motion was SECONDED (Steel) and passed by the following votes:

AYE/S: Acosta, Ashton, Bailey, Brown, Chun, Curtis, Daniels, De Ruse, Fuentes, Gazeley, Gonzalez, Harnik, Herrera, Hofbauer, Hyatt, Jahn, Katapodis, Kogerman, Lorimore, Manalo, Marquez, M. Martinez, McCallon, Medina, Messina, Millhouse, Mitchell, Morehouse, Munzing, Murray, Navarro, Nielsen, O'Connor, Pedroza, Pettis, Ramirez, Richardson, Robertson, Rodriguez, Saleh, Simonoff, Spiegel, Steel, Talamantes, Terrazas, Viegas-Walker, Wapner, Washington and Wilson.

NOE/S: None.

ABSTAIN: None.

3. 2015 Active Transportation Program (ATP) Regional Guidelines

President Morehouse introduced the item and Huasha Liu, Director, Land Use and Environmental Planning, provided background information.

A MOTION was made (Richardson) to approve the 2015 Active Transportation Program Regional Guidelines and authorize the Executive Director to submit the guidelines to the California Transportation Commission for final approval. Motion was SECONDED (M. Martinez) and passed by the following votes:

AYE/S: Acosta, Ashton, Bailey, Brown, Choi, Chun, Curtis, Daniels, Fuentes, Gazeley, Gonzalez, Harnik, Herrera, Hofbauer, Hyatt, Jahn, Katapodis, Kogerman, Lorimore, Manalo, Marquez, M. Martinez, McCallon, Medina, Messina, Millhouse, Mitchell, Morehouse, Murray, Navarro, Nielsen, O'Connor, Pedroza, Pettis, Ramirez, Richardson, Robertson, Rodriguez, Saleh, Simonoff, Spiegel, Steel, Talamantes, Terrazas, Viegas-Walker, Wapner, Washington and Wilson.

NOE/S: Munzing.

ABSTAIN: De Ruse.

Community, Economic, and Human Development (CEHD) Committee Report

4. Cap-and-Trade Greenhouse Gas Reduction Fund: Affordable Housing & Sustainable Communities (AHSC) Program / SCAG Evaluation Criteria

As Chair of the CEHD Committee, Councilmember Margaret Finlay, Duarte, District 35, provided background information and stated that staff's recommended action has being changed due to the limited number of projects from the SCAG region that were asked to submit full applications.



A MOTION was made (Jahn) to approve SCAG staff's recommendation to strongly urge the SGC to fully fund in FY 2014-15 all the AHSC full grant applications in the SCAG region. Motion was SECONDED (Richardson) and passed by the following votes:

AYE/S: Acosta, Ashton, Bailey, Brown, Choi, Chun, Curtis, Daniels, De Ruse, Fuentes, Gazeley, Gonzalez, Harnik, Herrera, Hofbauer, Hyatt, Jahn, Katapodis, Kogerman, Lorimore, Manalo, Marquez, M. Martinez, McCallon, Medina, Messina, Millhouse, Mitchell, Morehouse, Munzing, Murray, Navarro, Nielsen, O'Connor, Pedroza, Pettis, Ramirez, Richardson, Robertson, Rodriguez, Saleh, Simonoff, Spiegel, Steel, Talamantes, Terrazas, Viegas-Walker, Wapner, Washington and Wilson.

NOE/S: None.

ABSTAIN: None.

Transportation Committee (TC) Report

As Chair of the TC, Councilmember Alan Wapner, SANBAG, reported on the 2011-12 Transit System Performance presentation at the TC. Vice Chair, Councilmember Barbara Messina, Alhambra, District 34, announced that the draft EIR for the 710 Gap Closure was released with a 120-day Public Comment period and emphasized the importance of this issue and to submit comments to Metro or Caltrans.

Energy and Environment Committee (EEC) Report

5. Transportation Control Measure (TCM) Substitution by San Bernardino Associated Governments (SANBAG).

A MOTION was made (Robertson) to adopt the TCM substitution by SANBAG of two (2) Metrolink Station Park and Ride lot expansion TCM projects to meet the Federal Clean Air Act requirements and direct staff to forward to the U.S. Environmental Protection Agency (EPA) and the California Air Resources (ARB) for concurrence. Motion was SECONDED (McCallon) and passed by the following votes:

AYE/S: Acosta, Ashton, Bailey, Brown, Choi, Chun, Curtis, Daniels, De Ruse, Fuentes, Gazeley, Gonzalez, Harnik, Herrera, Hofbauer, Hyatt, Katapodis, Kogerman, Lorimore, Manalo, Marquez, M. Martinez, McCallon, Medina, Messina, Mitchell, Morehouse, Munzing, Murray, Navarro, Nielsen, O'Connor, Pedroza, Pettis, Ramirez, Richardson, Robertson, Rodriguez, Saleh, Simonoff, Spiegel, Steel, Talamantes, Terrazas, Viegas-Walker, Wapner, Washington and Wilson.

NOE/S: None.

ABSTAIN: Millhouse.



Legislative/Communications and Membership Committee (LCMC) Report

As Chair of the LCMC, Councilmember Pam O'Connor, Santa Monica, District 41, reported that the committee recommended support for AB 227 (Alejo); AB 914 (Brown); and SB 767 (De León) which are consistent with SCAG-adopted 2015 Legislative Priorities.

Audit Committee Report

As Chair of the Audit Committee, Councilmember Michele Martinez, Santa Ana, District 16, announced that a Special Meeting of the Audit Committee will be scheduled at a future date and time.

6. March 5, 2015 Minutes of the Regional Council Meeting

A MOTION was made (Finlay) to approve the March 5, 2015 Minutes of the Regional Council Meeting. Motion was SECONDED (Richardson) and passed by the following votes:

AYE/S: Acosta, Bailey, Brown, Choi, Curtis, Daniels, De Ruse, Fuentes, Gazeley, Gonzalez, Harnik, Herrera, Hyatt, Katapodis, Lorimore, Manalo, Marquez, M. Martinez, McCallon, Medina, Messina, Millhouse, Morehouse, Munzing, Murray, Navarro, Nielsen, O'Connor, Pedroza, Pettis, Ramirez, Richardson, Robertson, Rodriguez, Spiegel, Steel, Talamantes, Terrazas, Viegas-Walker, Wapner, and Wilson.

NOE/S: Kogerman.

ABSTAIN: Ashton, Chun, Mitchell, Saleh, Simonoff and Washington.

CONSENT CALENDAR

Approval Items

7. SCAG Participation at the International Symposium on Sustainable Development Hosted by Myongji University (MJU) in Seoul, Korea
8. AB 227 (Alejo) – Transportation Funding
9. AB 914 (Brown) – Toll Facilities: San Bernardino County
11. Contract Amendment \$75,000 or Greater: Contract Nos. 12-043-C1 through C11, On-Call Economic Advisory and Outreach Services
12. Contract Amendment that Increases the Contract Value to \$200,000 or Greater: Contract No. 13-019-C1, Videography Services
13. Contract Amendment that Increases the Contract Value to \$200,000 or Greater: Contract No. 14-018-C1, Audit Services



14. Contracts \$200,000 or Greater: Contract No. 15-001-B74, General Plan Update and Bicycle Master Plan
16. SCAG Memberships and Sponsorship

Receive and File

17. SCAG Sustainability Planning Grants Program – Monthly Update
18. 2015 Meeting Schedule of the Regional Council and Policy Committees
19. Purchase Orders \$5,000 but less than \$200,000; Contracts \$25,000 but less than \$200,000; and Amendments \$5,000 but less than \$75,000
20. April 2015 State and Federal Legislative Update
21. CFO Monthly Report

A MOTION was made (Brown) to approve the Consent Calendar, except for Agenda Item Nos. 10 and 15 for a separate discussion; and to Receive and File Agenda Item Nos. 17 – 21. Motion was SECONDED (Finlay) and passed by the following votes:

AYE/S: Acosta, Ashton, Bailey, Brown, Choi, Chun, Curtis, Daniels, De Ruse, Fuentes, Gazeley, Gonzalez, Harnik, Herrera, Hyatt, Katapodis, Kogerman, Lorimore, Manalo, Marquez, M. Martinez, McCallon, Medina, Messina, Mitchell, Morehouse, Munzing, Murray, Navarro, Nielsen, O'Connor, Pedroza, Pettis, Ramirez, Richardson, Robertson, Rodriguez, Saleh, Simonoff, Spiegel, Steel, Talamantes, Terrazas, Viegas-Walker, Wapner, Washington and Wilson.

NOE/S: None.

ABSTAIN: Millhouse.

PULLED AGENDA ITEMS

10. SB 767 (De León) – Los Angeles County Metropolitan Transportation Authority: Transactions and Use Tax

Councilmember Dante Acosta, Santa Clarita, District 67, pulled Agenda Item No. 10, and expressed concerns that the current language of the bill is still a draft and would prefer to take action when the bill language is finalized.

Hasan Ikhtrata, Executive Director, provided background information.



Discussion ensued and comments were made regarding additional taxes that affect the low-income residents; a suggestion to table the item until the bill is finalized; and a recommendation to support the bill and adhere to the request by the Los Angeles Metropolitan Authority (Steel, Munzing and Wapner).

A MOTION was made (Munzing) to table [postpone] support for SB 767 (De León) until the final language of the bill is completed and consider action on the bill at that time. Motion was SECONDED (Choi).

Councilmember Pam O'Connor, Santa Monica, District 41, expressed support for the bill because it would enable the Los Angeles County Metro to take the next steps in the process towards placing a sales tax measure on the ballot for voters to consider.

Therefore, a SUBSTITUTE MOTION was made (O'Connor) to support SB 767 (De León). Motion was SECONDED (Richardson) and passed by the following votes:

AYE/S: Bailey, Brown, Chun, Curtis, Fuentes, Gonzalez, Harnik, Herrera, Hyatt, Kogerman, Lorimore, Manalo, Marquez, M. Martinez, McCallon, Medina, Messina, Millhouse, Mitchell, Morehouse, Murray, Navarro, O'Connor, Pedroza, Pettis, Ramirez, Richardson, Rodriguez, Spiegel, Talamantes, Terrazas, Viegas-Walker, Wapner, Washington and Wilson.

NOE/S: Acosta, Choi, De Ruse, Katapodis, Munzing, Nielsen, Simonoff, and Steel.

ABSTAIN: Ashton.

15. Contracts \$200,000 or Greater: Contract No. 15-023-C1, Active Transportation Safety and Encouragement Campaign

Councilmember Michele Martinez, Santa Ana, District 16, pulled Agenda Item No. 15 due to a potential conflict of interest.

A MOTION was made (Pettis) to approve Agenda Item No. 15. Motion was SECONDED (Rodriguez) and passed by the following votes:

AYE/S: Acosta, Ashton, Bailey, Choi, Chun, Curtis, De Ruse, Fuentes, Gonzalez, Harnik, Herrera, Hyatt, Katapodis, Kogerman, Lorimore, Manalo, Marquez, McCallon, Medina, Messina, Millhouse, Mitchell, Morehouse, Munzing, Murray, Navarro, Nielsen, O'Connor, Pedroza, Pettis, Ramirez, Richardson, Robertson, Rodriguez, Saleh, Spiegel, Steel, Talamantes, Terrazas, Viegas-Walker, Wapner, Washington and Wilson.

NOE/S: None.

ABSTAIN: M. Martinez and Simonoff.



FUTURE AGENDA ITEM/S

None.

ADJOURNMENT

There being no further business, President Morehouse adjourned the Regional Council meeting at 1:43 p.m. in memory of former Regional Councilmember and City of Lynwood Councilmember, Jim Morton, who recently passed away.

The next regular meeting of the Regional Council is scheduled for Thursday, May 7, 2015, in conjunction with the 2015 Regional Conference and General Assembly, JW Marriott Desert Springs Resort & Spa, 74-855 County Club Drive, Palm Desert, CA 92260.





2015 MEETING SCHEDULE

REGIONAL COUNCIL AND POLICY COMMITTEES

Main Office

818 West Seventh Street
12th Floor
Los Angeles, California
90017-3435
t (213) 236-1800
f (213) 236-1825
www.scag.ca.gov

All Regular Meetings are scheduled on the 1st Thursday of each month; except for the month of October*	
Executive/Administration Committee (EAC)	9:00 AM – 10:00 AM
Community, Economic and Human Development Committee (CEHD)	10:00 AM – 12:00 PM
Energy and Environment Committee (EEC)	10:00 AM – 12:00 PM
Transportation Committee (TC)	10:00 AM – 12:00 PM
Regional Council (RC)	12:15 PM – 2:00 PM

Officers

President
Carl Morehouse, San Buenaventura

First Vice President
Cheryl Viegas-Walker, El Centro

Second Vice President
Michele Martinez, Santa Ana

Immediate Past President
Greg Pettis, Cathedral City

Executive/Administration Committee Chair

Carl Morehouse, San Buenaventura

Policy Committee Chairs

Community, Economic and Human Development
Margaret Finlay, Duarte

Energy & Environment
Deborah Robertson, Rialto

Transportation
Alan Wapner, San Bernardino Associated Governments

January 1, 2015 (DARK)

February 5, 2015

March 5, 2015

April 2, 2015

May 7 – 8, 2015

(2015 SCAG Regional Conference & General Assembly)

June 4, 2015

July 2, 2015

August 6, 2015 (DARK)

September 3, 2015

October 8, 2015*

(Note: League of California Cities Annual Conference, San Jose, CA, on Sept. 30 – Oct. 2)

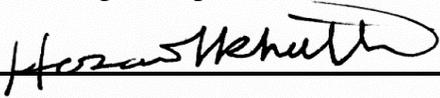
November 5, 2015

December 3, 2015

The Regional Council consists of 86 elected officials representing 191 cities, six counties, six County Transportation Commissions, one representative from the Transportation Corridor Agencies, one Tribal Government representative and one representative for the Air Districts within Southern California.

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DATE: May 7, 2015
TO: Regional Council (RC)
FROM: Hasan Ikhata, Executive Director, (213) 236-1944, ikhata@scag.ca.gov
SUBJECT: Update Regarding Cap-and-Trade Greenhouse Gas Reduction Fund: Affordable Housing & Sustainable Communities (AHSC) Program Update

EXECUTIVE DIRECTOR'S APPROVAL: 

RECOMMENDED ACTION:

Receive and File – No Action Required.

EXECUTIVE SUMMARY:

The Strategic Growth Council (SGC) invited thirteen (13) out of fifty (50) applicants from the SCAG region to submit full applications for the Affordable Housing and Sustainable Communities (AHSC) grant program. Full applications were due to the SGC on April 20, 2015. Prior to this deadline, SCAG staff provided technical assistance as requested and appropriate documentation to applicants and the SGC confirming that all projects support implementation of the 2012 Regional Transportation Plan/Sustainable Communities Strategy (RTP/SCS). SCAG also recommended and strongly urged the SGC to fully fund all the AHSC full grant applications in the SCAG region.

STRATEGIC PLAN:

This item supports SCAG's Strategic Plan, Goal 1: Improve Regional Decision Making by Providing Leadership and Consensus Building on Key Plans and Policies; Objective a) Create and facilitate a collaborative and cooperative environment to produce forward thinking regional plans.

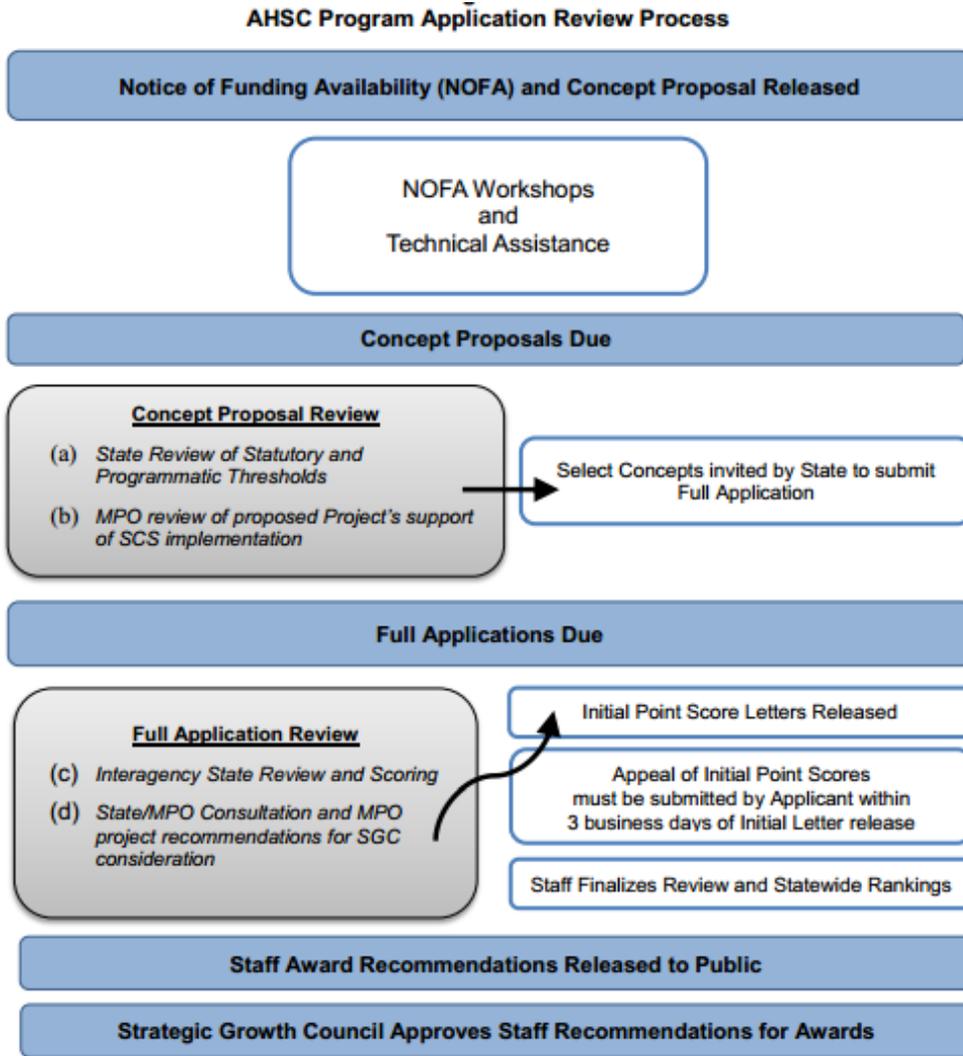
BACKGROUND:

Through the state budget process, Cap-and-Trade auction proceeds are appropriated from the Greenhouse Gas Reduction Fund (GGRF) to state agencies and programs. SCAG staff has been monitoring and regularly providing reports to the Regional Council on the programs supported by the auction proceeds derived from the AB 32 Cap-and-Trade Program.

The SGC is administering the AHSC Program, which is intended to further the regulatory purposes of AB 32 and SB 375 by investing GGRF monies in projects that reduce greenhouse gas emissions (GHGs) through more compact, infill development patterns, integrating affordable housing, encouraging active transportation and mass transit usage, and protecting agricultural land from sprawl development.

[SB 862](#) provides that the SGC “shall coordinate with the metropolitan planning organizations and other regional agencies to identify and recommend projects within their respective jurisdictions that best reflect the goals and objectives of this division.” Table 1 indicates the overall AHSC application review process and shows where MPO coordination has taken and will take place in the process.

Table 1



Full Application Invitations

On March 18th, the SGC invited fifty four (54) statewide applicants to compete for \$120 million available funds as part of the full application process. Only twelve (12) out of the fifty (50) applicants who submitted concept applications from the SCAG region were invited to submit full applications by April 20th. Statewide, these 12 applicants represented only twenty-two (22%) of the projects invited to proceed for full applications and eighteen percent (18%) of total statewide requested funding. This is much lower than the region’s population share (about 50%) and the region’s share of disadvantaged communities (67%).

Considering the disproportionately low number of projects from the SCAG region invited to submit full applications, SCAG President Carl Morehouse sent a letter to Ken Alex, Chairman of the SGC, recommending additional projects be considered to submit full applications. Following this request, SGC invited an additional applicant to submit a full application to bring the total to thirteen (13).

REPORT

Based on the low number of full application invitations from SGC, staff recommended to the Regional Council and the Community, Economic & Human Development Policy Committee at the April 2015 meeting that it would be in the region’s best interest to strongly urge the SGC to fully fund 100% of the projects that were asked to submit AHSC full grant applications in the region. Accordingly, by the April 20th deadline, SCAG staff provided technical assistance as requested and appropriate documentation to the 13 applicants and the SGC, confirming that all projects support implementation of the 2012-2035 Regional Transportation Plan/Sustainable Communities Strategy. SCAG will continue recommending and will strongly urge the SGC to fully fund all the AHSC full grant applications in the SCAG region.

Full Application Technical Assistance

The SGC invited a subset of those who submitted concept applications to submit full applications on March 18, 2015, and full applications were due to the SGC on April 20, 2015. SCAG staff formed a Cap and Trade Assistance Team (CTAT) and provided technical assistance to full applicants within the SCAG region that requested support.

**Table 2
Key Milestones**

Final Awards Stage	Full Applications due to Strategic Growth Council	April 20
	SCAG evaluation and recommendations to SGC	May 18
	AHSC awards announced	Late June

FISCAL IMPACT:

Work associated with this item is included in the current FY2014/15 Overall Work Program (15-020.SCG00161.04: Regulatory Compliance; 15-065.SCG00137: Sustainability Program; and 15-070.SCG00147: Modeling Application and Analysis)

ATTACHMENT:

SCAG 2015 Affordable Housing & Sustainable Communities Applicants



SCAG 2015 Affordable Housing & Sustainable Communities Applicants

Applicant	Project Name	County	Funding Requested
1. Abode Communities	Rolland Curtis East	Los Angeles	\$8,160,000
2. American Communities, LLC	Crenshaw Villas	Los Angeles	\$2,200,000
3. Century Housing Corporation	Anchor Place	Los Angeles	\$2,441,616
4. C&C Development, LLC	Depot at Santiago	Orange	\$6,352,699
5. META Housing Corporation	Sylmar Court Apartments	Los Angeles	\$2,500,000
6. East LA Community Corporation	1 st & Soto TOD Apartments Phase 2	Los Angeles	\$4,072,843
7. META Housing Corporation	127 th Street Apartments	Los Angeles	\$1,500,000
8. META Housing Corporation	Gundry Hill Apartments	Los Angeles	\$2,500,000
9. Coachella Valley Housing Coalition	March Veterans Village	Riverside	\$7,885,736
10. McCormack Baron Salazar	MacArthur Park Apartments Phase B	Los Angeles	\$7,014,560
11. META Housing Corporation	El Segundo Family Apartments	Los Angeles	\$1,900,000
12. BRIDGE Housing Corporation	Jordan Downs—Phase 1	Los Angeles	\$6,500,000
13. Corporate Fund for Housing	Mosaic Gardens at Westlake	Los Angeles	\$8,000,000
Total			\$61,027,454