

Main Office

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www.scag.ca.gov

Officers

President Greg Pettis, Cathedral City

First Vice President Carl Morehouse, San Buenaventura

Second Vice President Cheryl Viegas-Walker, El Centro

Immediate Past President Glen Becerra, Simi Valley

Executive/Administration Committee Chair

Greg Pettis, Cathedral City

Policy Committee Chairs

Community, Economic and Human Development Margaret Finlay, Duarte

Energy & Environment James Johnson, Long Beach

Transportation Keith Millhouse, Ventura County Transportation Commission

SPECIAL MEETING OF THE

NOMINATING COMMITTEE

Wednesday, February 26, 2014 8:30 a.m. – 9:30 a.m.

SCAG Offices 818 W. 7th Street, 12th Floor Policy Room A Los Angeles, CA 90017 (213) 236-1800

Available via Teleconference

Videoconference Location 1170 West 3rd Street, Suite 140 San Bernardino, CA 92410

If members of the public wish to review the attachments or have any questions on any of the agenda items, please contact Lillian Harris-Neal at (213) 236-1858 or via email at harris-neal@scag.ca.gov.

SCAG, in accordance with the Americans with Disabilities Act (ADA), will accommodate persons who require a modification of accommodation in order to participate in this meeting. SCAG is also committed to helping people with limited proficiency in the English language access the agency's essential public information and services. If you require such assistance, please contact SCAG at (213) 236-1858 at least 72 hours in advance of the meeting to enable SCAG to make reasonable arrangements.





SPECIAL MEETING NOMINATING COMMITTEE Wednesday, February 26, 2014 8:30 AM – 9:30 AM

TELECONFERENCE INFORMATION

Pursuant to Government Code Section 54953

Please call: 1-888-363-4735

Passcode: 236-185-8

For Brown Act Requirements, please post the Agenda at your Teleconference Location.

If you have any questions, please call: Lillian Harris-Neal at (213) 236-1858





AMENDED SPECIAL MEETING NOMINATING COMMITTEE Wednesday, February 26, 2014 8:30 AM – 9:30 AM

VIDEO/TELECONFERENCE LOCATIONS

Pursuant to Government Code Section 54953
For Brown Act Requirements, please post the Agenda at your Tele and Videoconference Location.

Nominating Committee Members	Teleconference and Videoconference Locations
1. Hon. Lisa Bartlett, Dana Point, TCA	Dana Point City Hall 33282 Golden Lantern Dana Point, CA 92629 (Teleconference)
2. Hon. Jack Terrazas, Imperial County	Hyatt Regency 400 New Jersey Ave NW Washington D.C., USA, 20001 (Teleconference)
3. Hon. Jim Hyatt, Calimesa, District 3	SCAG San Bernardino County Regional Office 1170 West 3rd Street, Suite 140 San Bernardino, CA 92410 (Videoconference)
4. Hon. Deborah Robertson, Rialto, District 8	SCAG San Bernardino County Regional Office 1170 West 3rd Street, Suite 140 San Bernardino, CA 92410 (Videoconference)
5. Hon. Michael D. Antonovich, Los Angeles County	San Gabriel Mission Playhouse 320 S. Mission Drive San Gabriel, CA 91776





2014 Nominating Committee Members

San Bernardino County: Hon. Deborah Robertson

Los Angeles County: Hon. Mike Antonovich

Orange County: Hon. Lisa Bartlett

Riverside County: Hon. Jim Hyatt

Ventura County: Hon. Glen Becerra (Chair)

Imperial County: Hon. Jack Terrazas



SPECIAL MEETING NOMINATING COMMITTEE AGENDA FEBRUARY, 26, 2014

The Nominating Committee may consider and act upon any of the items listed on the agenda regardless of whether they are listed as information or action items.

CALL TO ORDER

(Hon. Glen Becerra, Chair)

<u>PUBLIC COMMENT PERIOD</u> – Members of the public desiring to speak on items on the agenda, or items not on the agenda, but within the purview of the Nominating Committee, must fill out and present a Public Comment Card to the Assistant prior to speaking. Comments will be limited to three (3) minutes per speaker provided that the Chair has the discretion to reduce this time limit based upon the number of speakers. The Chair may limit the total time for all public comments to twenty (20) minutes.

ACTION ITEM

Nominations for SCAG Officers for 2014-2015: President; First Vice President; and Second Vice President

Attachment

(Joann Africa, Chief Counsel)

Recommended Action: Determine the nominations for the 2014-2015 SCAG President; First Vice President; and Second Vice President positions and forward names of nominees to the Regional Council.

ADJOURNMENT





REPORT

DATE: February 26, 2014

TO: Nominating Committee

FROM: Hasan Ikhrata, Executive Director, 213-236-1944, ikhrata@scag.ca.gov

SUBJECT: Nominations for SCAG Officers for 2014-2015: President; First Vice President; and

Second Vice President

EXECUTIVE DIRECTOR'S APPROVAL: Josephult

RECOMMENDED ACTION:

Determine the nominations for the 2014-2015 SCAG President; First Vice President; and Second Vice President positions and forward names of nominees to the Regional Council.

EXECUTIVE SUMMARY:

Each year, the Nominating Committee meets to review and nominate the candidates for the SCAG officer positions for the upcoming year. On February 18, 2014, staff received applications from five (5) Regional Council members for the three (3) SCAG Officer positions. The Nominating Committee is requested to consider the applicants and make one (1) nomination each for the positions of President; First Vice President; and Second Vice President. Thereafter, the Nominating Committee will present its nominees to the Regional Council for approval at the March 6, 2014 meeting, subject to additional nominations from the floor. The approved Officers will be presented to the General Assembly for ratification as part of the Annual Meeting on May 1, 2014.

STRATEGIC PLAN:

This item supports SCAG's Strategic Plan Goal 5, Objective d: Define the roles and responsibilities at all levels of the organization.

SUMMARY AND BACKGROUND:

Staff received five (5) applications for the SCAG Officer positions as follows:

- 1. Hon. Carl Morehouse President
- 2. Hon. Cheryl Viegas-Walker First Vice President
- 3. Hon. Michele Martinez Second Vice President
- 4. Hon. Larry McCallon Second Vice President
- 5. Hon. Karen Spiegel Second Vice President

Based upon staff's review, it appears that all of the prospective candidates have met the minimum eligibility requirements, with the exception of Councilmember Karen Spiegel. According to SCAG's records, Councilmember Spiegel joined the Regional Council in February 2013 (replacing Darcy Kuenzi from the City of Menifee as the representative of RC District 63. Staff investigated the matter and contacted Councilmember Spiegel for further clarification. Upon verification, staff finds that at the time



REPORT

of her application, Councilmember Spiegel has not served on the Regional Council for one term (i.e., two years) and would not be eligible to run for a SCAG officer position at this time.

The submitted applications are attached to this staff report. The applicants are also local elected officials from a SCAG member county, city or county transportation commission.

Listed below are the minimum eligibility requirements for the SCAG Officer candidates in accordance with Article VI, Section C of the SCAG Bylaws:

- 1. At the time of the application, the candidate must have completed at least one full term (i.e. two years) on the Regional Council.
- 2. Candidate must be actively involved with SCAG.
- 3. Candidate must be a local elected official from a SCAG member county, city or county transportation commission.
- 4. At the time of the application, it is reasonable to conclude that the candidate will be in elected office during the term of the respective officer position (e.g. term limits do not prevent the candidate for serving the term of the respective officer position).
- 5. If applicable, it is reasonable to conclude that the candidate shall maintain representation of his or her Regional Council District.
- 6. Candidate may be self-nominated or nominated by a colleague on the Regional Council.
- 7. Candidate must have submitted a completed nomination application to SCAG by the appropriate deadline.

FISCAL IMPACT:

Work related to the nominating process is covered by SCAG's Indirect Cost Budget, including WBS# 810.SCG0120.09.

ATTACHMENTS:

Applications:

- 1. Hon. Carl Morehouse
- 2. Hon. Cheryl Viegas-Walker
- 3. Hon. Michele Martinez
- 4. Hon. Larry McCallon
- 5. Hon. Karen Spiegel



Why do you wish to serve as a SCAG officer? I have very strong beliefs in SCAG's mission with regard to regional transportation planning and as it relates to land use development and impacts on the economy, society and the environment. With my long term involvement with SCAG, and as an officer, I believe I can help maintain that focus and mission.

As an officer, what would you contribute to SCAG? Having served as chair of a couple of committees and subcommittees and as a Planner by training, I think that I bring a lot to the table in terms of skills of facilitating meetings and putting forth a united face for SCAG in its mission.

As an officer of SCAG, you will be expected to represent SCAG in various meetings and functions. (1) In addition to attending regular and special meetings of SCAG's Regional Council, will you attend other meetings and functions of SCAG if requested? (2) What professional or personal constraints on your time or service might you anticipate?

I am fully aware of the amount of extra activities and events that I would be expected to attend as President of SCAG, and have observed the amount of time our predecessors have put into such events and meetings. I seek this position knowing that full well, and I am willing to put in the time necessary for the position. I am retired, therefore I have the time and flexibility.

What are your personal aspirations that could be enhanced by your service as a SCAG officer?

I have no personal aspirations other than seeing that good Planning takes place for the greater region and that balanced processes are followed to the benefit of all member communities. I do hope to build stronger coalitions to achieve a better quality of life for all Southern Californians.

What is your vision for the future of SCAG and what do you believe needs to be done to accomplish your vision for SCAG?

SCAG's role is primarily to achieve better, thorough transportation needs for the greater Southern California region and attainment of better air quality in the process. However, achieving that is strongly tied to land use decisions, economic growth, environmental protection and social equity. My vision is to make sure that we achieve this en toto for the region for the greater good of all the residents of the region.

APPLICATIONS MUST BE RECEIVED BY SCAG NO LATER THAN 5 P.M. ON MONDAY, FEBRUARY 17, 2014. Please submit applications to the attention of Lillian Harris-Neal, Clerk of the Board, by email at harris-neal@scag.ca.gov, by FAX at (213) 236-1816, or by regular U.S. mail.

Please also see the Minimum Eligibility Requirements below to be a SCAG officer candidate.

MINIMUM ELIGIBILITY REQUIREMENTS FOR SCAG OFFICER CANDIDATES (Pursuant to the SCAG Bylaws, Article VI, Section C)

- -At the time of the application, the candidate must have completed at least one full term (i.e. two years) on the Regional Council.
- -Candidate must be actively involved with SCAG.
- -Candidate must be a local elected official from a SCAG member county, city or county transportation commission.
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- -If applicable, it is reasonable to conclude that the candidate shall maintain representation of his or her Regional Council District.
- -Candidate may be self-nominated or nominated by a colleague on the Regional Council.
- -Candidate must have submitted a completed nomination application to SCAG by the appropriate deadline.

Name:
RC District, County or CTC representation:
Phone Number: Email Address:
Seeking Officer Position of: President 1st Vice-President 2nd Vice-President
Terms of service completed on SCAG Regional Council (minimum one term):
Total length of SCAG service (please indicate years of service):
When does the term of your local elected office expire?
Would term limits prevent you from maintaining your local elected office?
Positions held at SCAG:
Please answer the following questions (attach additional pages as needed):
Why do you wish to serve as a SCAG officer?
As an officer, what would you contribute to SCAG?
As an officer of SCAG, you will be expected to represent SCAG in various meetings and functions. (1) In addition to attending regular and special meetings of SCAG's Regional Council, will you attend other meetings and functions of SCAG if requested? (2) What professional or personal constraints on your time or service might you anticipate?
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What are your officer?	personal	aspirations	that co	ould be	enhanced	l by	your	service	as a	a SCAG
What is your vaccomplish you			f SCAG	and wl	nat do you	ı beli	eve r	needs to	be '	done to
APPLICATIONS I 2014. Please s harris-neal@sca	submit app	lications to:	Lillian	Harris-N	leal, Clerk	of th				
❖ ❖ Please re	ead the Mini	mum Eligibili	ty Requi	rements	below to be	a SC	AG of	ficer can	didate	e * *
MINIM	_	BILITY REQU Suant to the				_		NDIDAT	ES	
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- Candidate must have submitted a completed nomination application to SCAG by the appropriate deadline.

Name: Michele Martinez			
RC District, County or CTC represer	ntation: City c	f Santa Ana Councilwoman	
Phone Number: 714-647-5200			nartinez@gmail.com
Seeking Officer Position of:P	resident	1st Vice-President X	_ 2nd Vice-President
Terms of service completed on SCA	G Regional C	ouncil (minimum one term):	4 years
Total length of SCAG service (please	e indicate yea	rs of service): 4 years	
When does the term of your local ele	ected office ex	cpire? November 2014	
Would term limits prevent you from n			
Positions held at SCAG: Regional Co	ouncil, Transp	oortation Committee, Legislat	ive, Communications &
Membership Committee, and Executive			
Please answer the following quest	tions (attach	additional nages as needs	od).
Why do you wish to serve as a SC		·· -	•
and understanding of the issues facing the agency			
the opportunity I will bring the same passion and vi	sion to SCAG as I	have given to the other numerous boa	rds and offices I have served.
As an officer, what would you con	tribute to SC	AG? First and foremost, my commitment	and dedication to the organization.
l bring leadership galned through my track record at regional and loc	cal levels of government.	With such a diversity in the region, not just with ethnici	ty, age and race, but economic and
education levels, I have the skills and ability to be non-judgmen	tal and listen and resp	ect all sides and perspectives and bring a collabo	prative solution to issues affecting all.
I have a history of service both on the City Council and o	other boards that is in	ndicative of my drive and passion for getting	g goals objectives accomplished.
As an officer of SCAG, you will functions. (1) In addition to atte Council, will you attend other numbers of the constraint of the constra	ending regu neetings an	lar and special meetings d functions of SCAG if	of SCAG's Regional requested? (2) What
1. Yes			
2. Besides my re-election campaign I don	n't anticipate ai	ny other constraints.	
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What are your personal aspirations that could be enhanced by your service as a SCAG officer?

My personal aspirations are simple, I would like to be a regional leader in Public Health and Transportation. I am very passionate about both of these

areas because they are important to assuring economic and environmental sustainability in Southern California region. If given the opportunity in serving

as an officer, I am certain it will enhance my knowledge in both these areas and I will be able to advocate and support good sound policy.

What is your vision for the future of SCAG and what do you believe needs to be done to accomplish your vision for SCAG?

My vision for SCAG - a sustainable and healthy region that promotes and encourages mobility for all users and supports economic opportunities for all.

The region must embrace a shared vision and support policies and initiatives that will enhance the quality of life for all and finally, encourage

coordination and cooperation amongst all stakeholders.

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- Candidate must have submitted a completed nomination application to SCAG by the appropriate deadline.

MICHELE MARTINEZ BIOGRAPHY

Michele Martinez's passion for public service stems from her strong commitment to serving her community. As one of the youngest to serve on the City Council, Michele brings new and positive energy to the City of Santa Ana. Michele was elected to the City Council in November of 2006 and was re-elected for a second term in 2010.

Michele's priorities on the council include economic development, public health and safety and active transportation. Michele understands the importance of having a thriving economic base to support job creation and a healthy and safe community. Furthermore, she is a strong supporter of local businesses and the critical role they play in education, our neighborhood preservation, and the economic development of the City. Michele currently chairs the Finance, Economic Development & Technology City Council Committee and serves on the following City Council Committees: Development & Transportation, Public Safety, Legislative, and the Strategic Planning Sub-Committee.

Michele also represents the City of Santa Ana on several regional boards; she currently serves on the Southern California Association of Governments (SCAG), the nation's largest metropolitan planning organization representing six counties, 189 cities and more than 19 million residents. SCAG undertakes a variety of planning and policy initiatives to encourage a more sustainable Southern California. She is an at-large member for the California League of Cities Orange County Division and also represents the Orange County Division on the League of California Cities, Transportation, Communication and Public Works Policy Committee. Michele is a board member for the Orange County Waste Management Commission, representing City Selection Committee for the 1st District. She is also the City's representative on Orange County Council of Governments (OCCOG), a joint powers authority established to monitor, analyze and provide Orange County's technical and policy recommendations on all SCAG plans and programs. Michele also represents the City on the Transportation Corridor Agencies Committee (TCA). TCA are two joint powers authorities formed by the California legislature in 1986 to plan, finance, construct, and operate Orange County's toll roads. TCA consists of two local government agencies: the San Joaquin Hills Transportation Corridor Agency which oversees the San Joaquin Hills Toll Road and the Foothill/Eastern Transportation Corridor Agency which runs both the Foothill Toll Road and the Eastern Toll Road.

Lastly, she is a board member with the National Association of Latino Elected and Appointed Officials (NALEO); a leadership organization of the nation's more than 6,000 Latino elected and appointed Latino public officials in the United States. Michele also recently became a board member for the Southern California Latino Policy Center, a non-partisan, policy education and research organization created to provide local Latino elected officials from LA County, Orange County and the Inland Empire with resources, research and professional development opportunities designed to help those officials create the most effective and impactful policies for Latino families and all communities.

Michele is a graduate of Cal State Fullerton where she earned a B.A. degree in Criminal Justice. She is currently pursuing a Master's Degree in Public Health at Cal State Fullerton. Michele is the Director of Alliance for a Healthy Orange County and enjoys spending her free time cycling and living a healthy life style.



Name:Mayor Pro Tem LARRY McCALLON, City of Highland
RC District, County or CTC representation:RC District #7 (Highland, San Bernardino)
Phone Number:(909) 376-1011 Email Address:Imccallon@cityofhighland.org
Seeking Officer Position of: President 1st Vice-PresidentX_ 2nd Vice-President
Terms of service completed on SCAG Regional Council (minimum one term):5
Total length of SCAG service (please indicate years of service):10
When does the term of your local elected office expire?December, 2014
Would term limits prevent you from maintaining your local elected office?NO
Positions held at SCAG:(1)President; (2)1st Vice President; (3)Chair, CEHD Comm.; (4)Vice Chair, CEHD Comm.; (5)Chair, District Evaluation Sub-comm.; (6)Chair, By-laws Comm.; (7)Chair, Legislative/Communications & Membership Comm.; Member of: (8)RHNA Policy Sub-comm., (9)RHNA Appeals Board, (10)Investment Sub-comm., (11)Force for Change Comm., (12)Aviation Task Force, (13)RCP Task Force, (14)Bench Marks Task Force, (15)Strategic Plan Roles & Scope Task team, (16)Nominating Comm., (17)Exec/Admin Comm., and (18)Graduate, SCAG Regional Leadership Academy at USC
Please answer the following questions (attach additional pages as needed):
Why do you wish to serve as a SCAG officer?I would like to help lead SCAG in the implementation of the current RTP and first ever Sustainable Community Strategy for the region, integrating it with the Economic Development Strategy for Southern California drafted in my term as President, and to help lead SCAG in the development of the 2016 RTP/SCS
As an officer, what would you contribute to SCAG?My previous regional experiences as the President of SCAG and as the President of SANBAG, and my recent selection to lead the Southern California Regional Rail Authority (Metrolink), demonstrate my ability to collaborate with a diverse group of members, stakeholders, and partners; and to bring consensus on a number of controversial issues
As an officer of SCAG, you will be expected to represent SCAG in various meetings and functions. (1) In addition to attending regular and special meetings of SCAG's Regional Council, will you attend other meetings and functions of SCAG if requested? (2) What professional or personal constraints on your time or service might you anticipate?
(1) YES! (2) NONE! I believe I demonstrated in my term as President that I will make myself available to represent SCAG at all levels at any time. I attended functions representing SCAG in all 6 counties, and I visited most of the Sub-regions and County Transportation Commissions when I was President. I testified in front of the State Legislature, California Air Resources Board, and supported the Port expansion in front of LA City Council.

What are your personal aspirations that could be enhanced by your service as a SCAG officer?

My personal aspiration is to be the best Council Member for the City of Highland that I can be. I want to represent my city well in the County of San Bernardino. I want to represent my county and my Regional Council District well at SCAG. My service at SCAG enhances my ability to do those things. I have no plans to run for State-Wide or higher office.

What is your vision for the future of SCAG and what do you believe needs to be done to accomplish your vision for SCAG?

___My vision for SCAG is that it must be a regional planning organization that is trusted by the members, that provides objective and accurate information for policy making decisions, that collaborates with all of its member agencies to develop plans and policies that promote economic growth and livable communities. To accomplish these things SCAG should concentrate its efforts and staff time on those areas we are charged with doing by law, especially the funded federal and state mandates, and at the same time, aggressively seek legislation to provide funds for those mandated tasks that have not been funded; foster open communication and cooperation with our members and with our staff; Involve our subregional members and city members at the beginning of our planning and policy making process. Bottom up planning activities as opposed to top down policy direction. Use our regional office staff as an extension of the sub regional staff in coordinating activities and facilitating information flow both ways.

APPLICATIONS MUST BE SRECEIVED BY SCAG NO LATER THAN 5 P.M. ON MONDAY, FEBRUARY 17, 2014. Please submit applications to: Lillian Harris-Neal, Clerk of the Board, either by email: harris-neal@scag.ca.gov; by FAX: (213) 236-1816, or by regular U.S. mail.

Please also see the Minimum Eligibility Requirements below to be a SCAG officer candidate

MINIMUM ELIGIBILITY REQUIREMENTS FOR SCAG OFFICER CANDIDATES (Pursuant to the SCAG Bylaws, Article VI, Section C)

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- If applicable, it is reasonable to conclude that the candidate shall maintain representation of his or her Regional Council District.
- Candidate may be self-nominated or nominated by a colleague on the Regional Council.
- Candidate must have submitted a completed nomination application to SCAG by the appropriate deadline.

Name: Karen Spiegel
RC District, County or CTC representation: District 63
Phone Number: 951-833-8136 Email Address: karen.spiegel@ci.corona.ca.us
Seeking Officer Position of: President 1st Vice-President 2nd Vice-President
Terms of service completed on SCAG Regional Council (minimum one term): 1-1/2 (3 years)
Total length of SCAG service (please indicate years of service): 5 years
When does the term of your local elected office expire? November 2014
Would term limits prevent you from maintaining your local elected office?
Positions held at SCAG: Chair of the High Speed Rail & Transit Committee,
Member of Transportation Committee
As an officer, what would you contribute to SCAG? See attached
As an officer of SCAG, you will be expected to represent SCAG in various meetings and functions. (1) In addition to attending regular and special meetings of SCAG's Regional Council, will you attend other meetings and functions of SCAG if requested? (2) What professional or personal constraints on your time or service might you anticipate? See attached

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ac	hat is your vision for the future of SCAG and what do you believe needs to be done to complish your vision for SCAG?
20	PPLICATIONS MUST BE RECEIVED BY SCAG NO LATER THAN 5PM ON TUESDAY, FEBRUARY 18, 14. Please submit applications to: Lillian Harris-Neal, Clerk of the Board, either by email: rris-neal@scaq.ca.gov ; by FAX: (213) 236-1816; or by regular U.S. Mail.
	❖ ❖ Please read the Minimum Eligibility Requirements below to be a SCAG officer candidate ❖ ❖
O.A.	MINIMUM ELIGIBILITY REQUIREMENTS FOR SCAG OFFICER CANDIDATES (Pursuant to the SCAG Bylaws, Article VI, Section C)
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•	Candidate must have submitted a completed nomination application to SCAG by the appropriate deadline.

Please answer the following questions (attach additional pages as needed):

Why do you wish to serve as a SCAG officer?

I would like to serve as a SCAG officer because I have enjoyed establishing and developing relationships with colleagues from cities all over Southern California. I appreciate learning how we differ and yet experience so many of the same issues. I have garnered a tremendous amount of information and knowledge that I take back to both my county and city. Not only have I learned a great deal from this open exchange of information, but it has also allowed me to become a stronger leader. I believe in the value of relationship building and communication, and through this position, I hope to encourage others to benefit from it as well.

As an officer, what would you contribute to SCAG?

I firmly believe that the value of a leader is demonstrated through his or her commitment. Over the years, I have had the opportunity of serving in leadership positions with a variety of organizations and have taken great pride in my demonstrated leadership abilities. Some of the abilities I exude are: a strong commitment to service, teamwork, communication skills and relationship building. I was given the opportunity to serve as the SCAG Chair of the High Speed Rail & Transit Committee last year and it would be an honor to serve SCAG once again.

I am listing my involvement in the following organizations to show the varied background and leadership opportunities I've held: recently completed serving as Chair of Riverside County Transportation Commission and continue to serve as a Director; Southern California Regional Rail Authority (Metrolink) Board Member; SR-91 Advisory Committee (Orange County-Riverside County); WTS Advancing Women in Transportation; Vice Chair of the Four Corners Coalition; current Chair of the Riverside Division of the League of California Cities and past Chair of the Administrative Committee of the California League of Cities. I also served ten years on the Riverside Transit Agency (RTA) including two years as Chair; Transportation NOW Committee; the Western Riverside County of Governments (WRCOG), the Riverside Orange County Authority (ROCA); and currently alternate to the Western Riverside County Regional Conservation Authority; and I am also an active member in my community.

As an officer of SCAG, you will be expected to represent SCAG in various meetings and functions. (1) In addition to attending regular and special meetings of SCAG's Regional Council, will you attend other meetings and functions of SCAG if requested? (2) What professional or personal constraints on your time or service might you anticipate?

I am involved in many organizations but I choose not to hold multiple leadership positions concurrently as I believe my commitment is an obligation to be present as much as possible. At this time there are no known constraints professionally or personal that would interfere with the expectations of an officer of SCAG.

What are your personal aspirations that could be enhanced by your service as a SCAG officer?

My personal aspirations are to grow as a person and continue to develop my leadership skills. I look forward to broadening my knowledge and understanding of the complexities of this organization as well as our partners. I currently do not have higher political aspirations in the partisan world.

What is your vision for the future of SCAG and what do you believe needs to be done to accomplish your vision for SCAG?

My vision for the future of SCAG is to continue to build upon the incredible foundation that our predecessors have established. Almost 50 years of leaders have contributed to SCAG's mission "to facilitate a forum to develop and foster the realization of regional plans that improve quality of life for Southern California." We need to one step ahead and achieve a cutting edge environment that is emulated by others. Our society continues to evolve and we, as an organization of many individuals, must keep up with the changes.

With this being said, an excellent comprehensive document ~ our *Strategic Plan, A Guide to the Future*, needs to be revisited. This plan serves as the blueprint and framework that is needed to help achieve our goals and continue on the path of success. The goals currently identified need to be evaluated periodically to ensure that *SCAG* continues to operate effectively and efficiently.

I also believe that the Regional Council Policy Manual needs to be updated. Both of these documents were approved/updated in 2009, which means it has been five years since they have been reviewed. More importantly, they need to be shared with all 86 Regional Council Members because many of them may have never seen these documents. The goal of a Strategic Plan is to ensure the progress continues into the future. The Policy Manual helps the Regional Council understand how SCAG functions, how we can achieve our goals as well as address the confines of our positions (ie. legislative issues/changes). Working with new Regional Council members, I often hear that many of them lack a thorough understanding of SCAG's process; thus I think it is imperative to share this information and ensure that it is readily available for review.

In addition, my vision is that relationships developed within SCAG will lead to collaboration of resources, ideas and energies. As we work with our Regional Transportation Plan (RTP) and Sustainable Communities Strategy (SCS) and focus on increasing mobility, economy and sustainability for the region \sim we need to encompass more of a seamless line through cities and counties and foster synergy among them as residents and visitors don't see these lines.